

**Pages 1 to / à 4
are withheld pursuant to section
sont retenues en vertu de l'article**

21(1)(c)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

From: Serge Beaudoin
To: Meghan-Tia Robertson
CC: Tammy Lacroix <Tammy.Lacroix@aadnc-aandc.gc.ca>
Date: 3/20/2015 4:26 PM
Subject: Fw: IRTC Flood Preparedness Equipment Proposal - Financial Coding

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/20/2015 4:22:32 PM >>>
Fyi

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes <Carmen.Kardoes@aadnc-aadnc.gc.ca>

Sent: Friday, March 20, 2015 3:04 PM

To: Meghan-Tia Robertson

Cc: Andrew Quinlan; Nathan Klassen; LucL Ladouceur; John de Francesco; Kevin McKeever; Shane McKenzie

Subject: Re: IRTC Flood Preparedness Equipment Proposal - Financial Coding

Perfect.

>>> Meghan-Tia Robertson 3/20/2015 3:03 PM >>>

Hey Carmen:

I just chatted with Andrew. As per your recommendation, he reached out to David Moore and got the coding he was looking for.

It's all good now.

Have a good weekend!

Thanks!

Meghan

Page 6

**is withheld pursuant to sections
est retenue en vertu des articles**

14, 21(1)(c)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

s.19(1)

s.20(1)(d)

Subject: Fwd: IRTC-EOC Business Plan/Proposal

Salut Pierre,

Merci pour le retour rapide ce matin. C'est apprécié. Voici la proposition (tu vas possiblement reconnaître un des noms associés à ladite proposition-- un ancien de EMO MB).

Merci encore.

Serge

Serge Beaudoin, B.Sc., LL.L
Director General/Directeur général
Sector Operations/Opérations sectorielles
Aboriginal Affairs and Northern Development Canada/Affaires autochtones et Développement du Nord Canada
72 Laval Street, Room 714/72, rue Laval, pièce 714
Gatineau (Québec)
K1A 0H4

Telephone/Téléphone: 819-934-1828
Facsimile/Télocopieur: 819-934-1844
>>> John de Francesco 2015-01-29 09:39 >>>
Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca<mailto:john.defrancesco@aandc.gc.ca> / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca<mailto:john.defrancesco@aandc.gc.ca> / Tél: (204) 983-2474
>>> Anita Wilson <[REDACTED]> 12/30/2014 6:34 AM >>>
Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.

[REDACTED]

I am looking forward to your feedback,

Anita

p.s. more attachments to follow

--
Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
R0C 0X0

000007

From: Andrew Quinlan
To: Diabo, David; Klassen, Nathan; Ladouceur, Luc; Robertson, Meghan-Tia
Date: 2/13/2015 11:24 AM
Subject: Fwd: Fw: IRTC-EOC Business Plan/Proposal
Attachments: Fw: IRTC-EOC Business Plan/Proposal

FYI

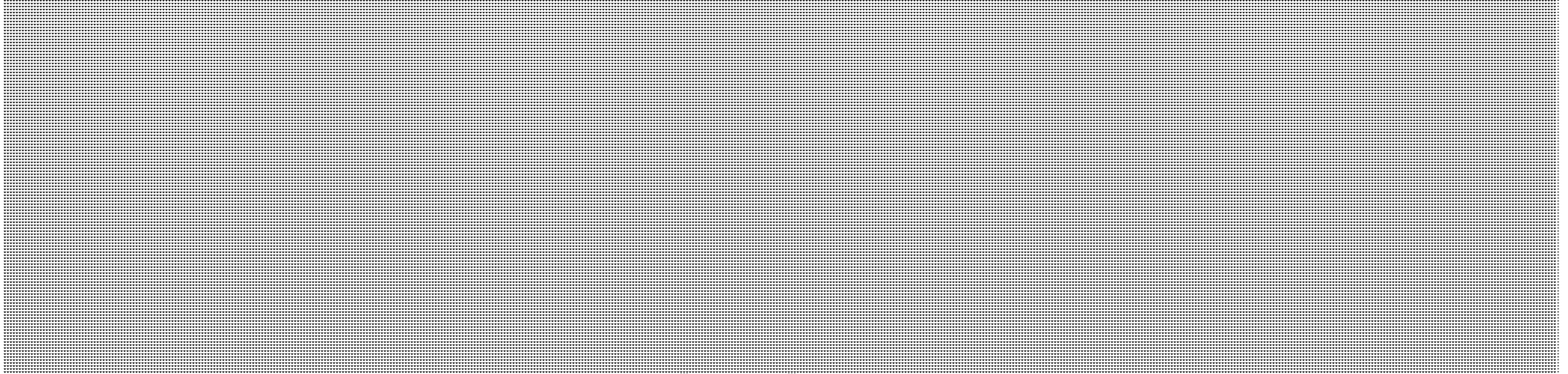
s.14

s.21(1)(a)

From: David Diabo
To: Charles Bray; Meghan-Tia Robertson; Nathan Klassen
Date: 1/30/2015 1:45 PM
Subject: IRTC EOC Proposal

Good Afternoon

Here is my assessment of the Interlake Reserves Tribal Council proposal for a central hub Emergency Operation Centre:



David A. Diabo
Special Advisor-Emergency Management
Emergency Management Directorate/Direction de la gestion des urgences
AANDC/AADNC
Office: 819-639-4107
Fax: 819-997-9541

From: Serge Beaudoin
To: Meghan-Tia Robertson
CC: Simoneau, Claudette <Claudette.Simoneau@aadnc-aandc.gc.ca>; Quinlan, Andrew <Andrew.Quinlan@aadnc-aandc.gc.ca>; Bray, Charles <Charles.Bray@aadnc-aandc.gc.ca>; Diabo, David <David.Diabo@aadnc-aandc.gc.ca>; Klassen, Nathan <Nathan.Klassen@aadnc-aandc.gc.ca>; Winch, Colette <Colette.Winch@aadnc-aandc.gc.ca>; Luc Ladouceur <LucL.Ladouceur@aadnc-aandc.gc.ca>
Date: 1/29/2015 5:13 PM
Subject: Re: Fw: Fwd: IRTC-EOC Business Plan/Proposal

Thanks.

>>> Meghan-Tia Robertson 1/29/2015 11:35:30 AM >>>Hi Serge:

I've asked David to take a look at it and we hope to get back to you by close of business Monday (February 2nd) with our impression of the proposal.

If this timing is problematic, please let us know.

Thanks!

Meghan

>>> Serge Beaudoin 1/29/2015 10:25 AM >>>
I would like to have EMD's analysis of the attached proposal.

>>> John de Francesco 1/29/2015 9:39:50 AM >>>
Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

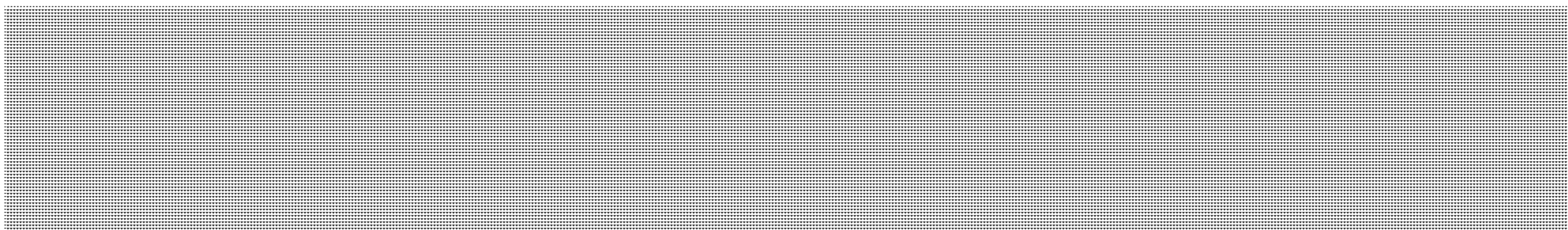
Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aadnc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aadnc.gc.ca / Tél: (204) 983-2474

>>> Anita Wilson <[REDACTED]> 12/30/2014 6:34 AM >>>
Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.



I am looking forward to your feedback,

Anita

p.s. more attachments to follow

--
Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba

R0C 0X0

000011

From: Tammy Lacroix
To: Meghan-Tia Robertson; Serge Beaudoin
Date: 3/20/2015 4:31 PM
Subject: Re: Fw: IRTC Flood Preparedness Equipment Proposal - Financial Coding

I called David Moore since Carmen advised me that David would have the authority to take the decision.

I left him a message

>>> Serge Beaudoin 3/20/2015 4:26 PM >>>
So, in the end, do they need the \$5M or do they not?

>>> John de Francesco <John.defrancesco@aandc-aadnc.gc.ca> 3/20/2015 4:22:32 PM >>>
Fyi

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes <Carmen.Kardoes@aandc-aadnc.gc.ca>

Sent: Friday, March 20, 2015 3:04 PM

To: Meghan-Tia Robertson

Cc: Andrew Quinlan; Nathan Klassen; LucL Ladouceur; John de Francesco; Kevin McKeever; Shane McKenzie

Subject: Re: IRTC Flood Preparedness Equipment Proposal - Financial Coding

Perfect.

>>> Meghan-Tia Robertson 3/20/2015 3:03 PM >>>
Hey Carmen:

I just chatted with Andrew. As per your recommendation, he reached out to David Moore and got the coding he was looking for.

It's all good now.

Have a good weekend!

Thanks!

Meghan

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

s.20(1)(a)

From: Tammy Lacroix
To: Bonnie Dee; Carmen Kardoes; David Moore; Shannon Petrishen
CC: Andrew Quinlan; David Smith; Derek Pena; Diane Gu nette; Hashm Nasser; John de Francesco; Leona Tencha; Linda Matte; LucL Ladouceur; Nathan Klassen; Serge Beaudoin
Date: 3/16/2015 2:27 PM
Subject: \$5M for Tiger Dam

Good afternoon,

We have been able to find a source of funds to cover the [REDACTED] project in the amount of \$5M and funds should be transferred shortly to RO. In preparation, please let me know where you would like the funds to be transferred.

Thank you!

Tammy

**Pages 15 to / à 18
are withheld pursuant to sections
sont retenues en vertu des articles**

21(1)(a), 14

**of the Access to Information Act
de la Loi sur l'accès à l'information**

From: Daniel Hughes
To: Andrew Quinlan; Nathan Klassen
CC: Serge Beaudoin
Date: 3/2/2015 10:35 AM
Subject: Emailing: DH NCR-#7317104-v1-AANDC_-_EMD_-_MB_PROPOSAL_
Attachments: DH NCR-#7317104-v1-AANDC_-_EMD_-_MB_PROPOSAL_.DOCX

Some comments and questions

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

From: Nathan Klassen
To: Serge Beaudoin
CC: Quinlan, Andrew
<Andrew.Quinlan@aadnc-aandc.gc.ca>; Hughes, Daniel
<Daniel.Hughes@aadnc-aandc.gc.ca>
Date: 3/9/2015 7:54 PM
Subject: Fw: flood works

Hi Serge,

Please see the email traffic below from the MB region (David). The CFMP team is the one with the expertise to move this initiative forward ASAP (given it will use their authority and they have the tendering expertise).

As such, I recommend you:

- 1) Talk to John D and see if he can re-prioritize some of his human resources; or,
- 2) Talk to Daniel L and see if he would be willing to provide some of his "experts" for this initiative.

Cheers,

Nate

>>> David Moore 3/9/2015 7:45:12 PM >>>

We definitely don't have the regional capacity to take this rush on given current workload and pressures. Leona's shop is already maxed on things like ORH and end of year work.

David.

>>> Nathan Klassen 3/9/2015 7:35:48 PM >>>
Hi David,



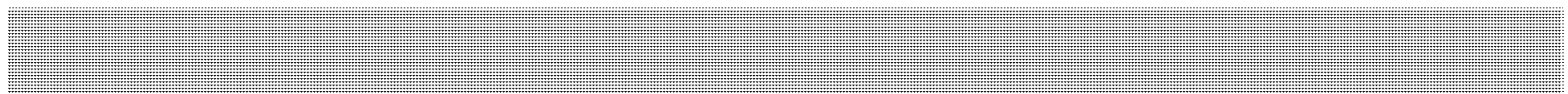
Cheers,

Nate

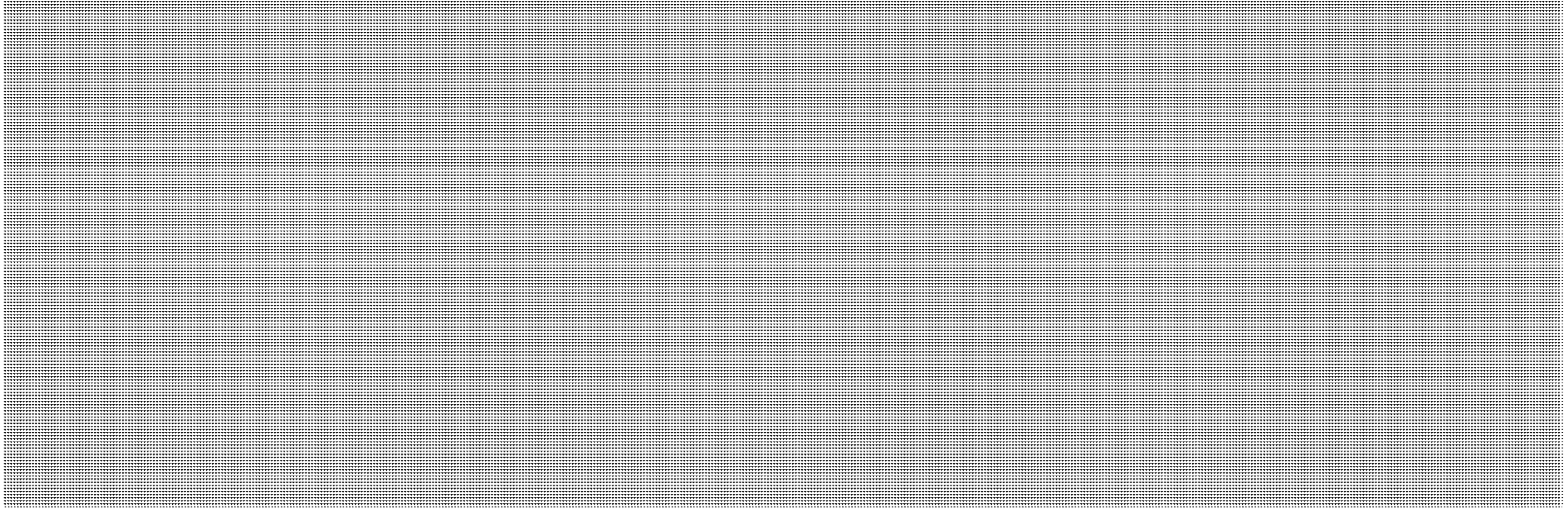
>>> David Moore 3/9/2015 7:29:55 PM >>>
whats up? am out of office.

>>> Nathan Klassen 3/9/2015 6:28 PM >>>
Can you give me a call?

>>> David Moore 3/9/2015 7:24:32 PM >>>
Hi Lysane and Michael,



s.21(1)(a)



merci ,

David.

From: Michael Salter
To: Klassen, Nathan
CC: Smith, David <David.Smith@aadnc-aandc.gc.ca>;
Lysane.Bolduc@ainc-inac.gc.ca
<Lysane.Bolduc@ainc-inac.gc.ca>; Shkrob, Elena
<Elena.Shkrob@aadnc-aandc.gc.ca>
Date: 3/10/2015 9:21 AM
Subject: Fw: flood works

Not sure what is going on here Nate, I don't recall us committing to undertake putting together any rfp package for the region. Can you please clarify Davids comments below. Thanks

>>> David Moore 3/9/2015 7:24:32 PM >>>
Hi Lysane and Michael,

merci ,

David.

From: Derek Pena
To: Nathan Klassen
CC: Leona Tencha
Date: 3/10/2015 7:01 PM
Subject: Fwd: Fw: flood works
Attachments: Fw: flood works

Hi Nathan,

David Moore asked me to contact you regarding this project that you are working on (see attached). [REDACTED]
[REDACTED] Please fill me in with as much detail as possible so that I may assist in executing before end of fiscal if that is even possible at this late stage.

Regards,

Derek

Derek Peña
Project Manager
Aboriginal Affairs and Northern Development Canada
Infrastructure and Housing
400-365 Hargrave Street
Winnipeg, MB
R3B 3A3

Phone: (204) 983-4315
Fax: (204) 983-2936
Email: derek.pena@aandc-aadnc.gc.ca

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

**Pages 4 to / à 39
are duplicates
sont des duplicatas**

**Pages 4 to / à 39
are duplicates
sont des duplicatas**

s.21(1)(a)

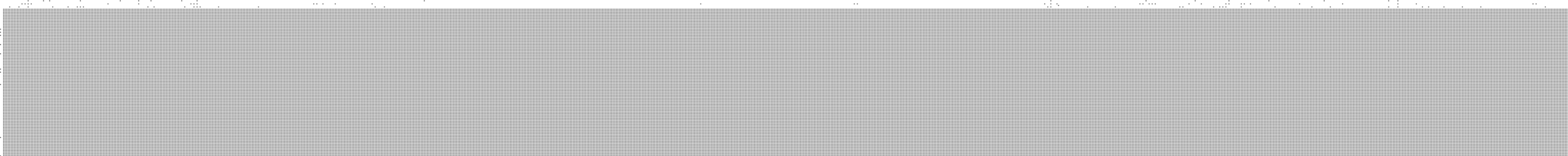
Serge Beaudoin - Re: GCD/IH - MB15374 - INTERLAKE RESERVES TRIBAL COUNCIL - BRIEFING NOTE - CHRONOLOGY OF EVENTS

From: Andrew Quinlan
To: Urniezius, Tara
Date: 3/27/2015 11:35 AM
Subject: Re: GCD/IH - MB15374 - INTERLAKE RESERVES TRIBAL COUNCIL - BRIEFING NOTE - CHRONOLOGY OF EVENTS
CC: Beaudoin, Serge; Jagodnik, Betty; Kardoes, Carmen; Moore, David; Mur...

Hi Tara,

This looks good.

The highlighted section should read:



Andrew

>>> Tara Urniezius 3/27/2015 11:25 AM >>>

Hello Andrew,

Please find attached the most current version of the IRTC note. Can you please review accordingly? As per John there is some input to be provided by Serge in the highlighted sections.

Thanks!

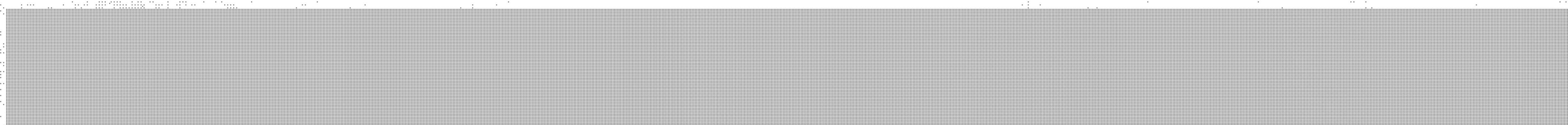
Tara

**Serge Beaudoin - Re: WINNIPEG-#1403970-v1-IH_-Z64269_-
_PROCUREMENT_PRACTICES_-
_FLOOD_PROTECTION_SYSTEMS_FOR_INTERLAKE_REGION_TRIBAL_COUNCIL_(IRTC)**

From: John de Francesco
To: Andrew Quinlan; Carmen Kardoes; David Moore; Serge Beaudoin
Date: 3/26/2015 1:23 PM
Subject: Re: WINNIPEG-#1403970-v1-IH_-Z64269_-PROCUREMENT_PRACTICES_-
_FLOOD_PROTECTION_SYSTEMS_FOR_INTERLAKE_REGION_TRIBAL_COUNCIL_(IRTC)

Thanks David,

For consideration:



s.14
s.21(1)(a)

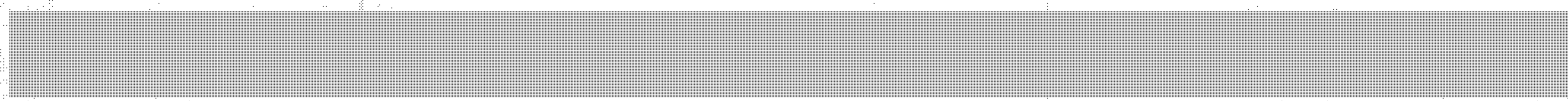
- I do not have page 2 of the scanned incoming document and would ask that you ensure any points on that page are addressed as appropriate please
- this travel with the BN as one docket.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> David Moore 3/26/2015 11:31 AM >>>
Hi



s.20(1)(c)
s.20(1)(b)

Please edit/add/delete. Will then send around for approvals.

Thanks,

David.

s.20(1)(c)

Serge Beaudoin - Fwd: Re: MINO briefing: Interlake Tribal Council Flood Proposal

From: Andrew Quinlan
To: Murphy, Sheilagh; Plante, Jonathan
Date: 3/5/2015 12:24 PM
Subject: Fwd: Re: MINO briefing: Interlake Tribal Council Flood Proposal
CC: Beaudoin, Serge; Hughes, Daniel; Kardoos, Carmen; de Francesco, John

Hi Sheilagh,

I agree. We can speak generally to the forecast today but it will become much more clear in the weeks ahead.

We're continuing to work with provincial water management agencies to obtain up-to-date forecasts and will base preparations on identified risks.

Andrew

>>> Sheilagh Murphy 3/5/2015 12:12 PM >>>

OK - Serge and I did discuss at his bilat this week setting up a briefing for the DMs in next week or two on the upcoming flood season and what is at play - how regions are positioned etc. We should work with Serge and his team to set this up. I would see MB region potentially joining by phone give we think this region poses highest risk.

Sheilagh

>>> Jonathan Plante 3/5/2015 11:57 AM >>>

Sheilagh,

I spoke to Benoit and he indicated that you should escalate to the DM's prior to this being discussed with MinO staff.

Please advise.

Regards,
Jonathan

>>>

From: John de Francesco
To: Daniel Hughes; Jonathan Plante
CC: Andrew Quinlan; Carmen Kardoos; Serge Beaudoin
Date: 3/5/2015 11:43 AM
Subject: Re: MINO briefing: Interlake Tribal Council Flood Proposal
 I've made a few adjustments. This is what I'd recommend.

s.21(1)(c)

Interlake Tribal Council Flood Proposal

Last spring, the Assembly of Manitoba Chiefs in partnership with the regional Assembly of First Nations, the Interlake Tribal Council (coordinating lead) and Peguis First Nation submitted a conceptual proposal to the province of Manitoba and our (AANDC) Minister related to a First Nations initiated emergency management strategy for Manitoba First Nations. A significant component dealt with the most material area of concern - flood protection. At the time, the department committed to working with the proponents to explore the viability of the concept. The department requested a more detailed, scalable proposal based on a proof of concept.

During the summer, the province of Manitoba, without consultation with AANDC, publicly announced support for the undertaking, but did not provide details on what that meant (see text below).

Although there were discussions over the summer and fall, a costed proposal was only received at the end of December 2014 through the coordinating body for the proponents (the Interlake Tribal Council - the AMC and AFN are only advocates in support, but not tied to the proposed project). The submitted proposal includes substantial financial ask of over \$43 million.

Simply put, we are exploring options to make an investment in flood fighting equipment consistent with the concept and in support of First Nations.

We're working behind the scenes to ensure costs are defensible and justifiable and obtain provincial support as well.

PROVINCIAL MEDIA ANNOUNCEMENT

July 25, 2014

PROVINCE ANNOUNCES ASSISTANCE FOR FIRST NATION FISHERS IMPACTED BY EMERGENCY CHANNEL OPERATION

Discussions Underway to Create Canada's First Centre for Rapid First Nation Flood Response: Ministers Ashton, Robinson

The Manitoba government is creating a new assistance program for fishers to help cover losses related to the use of the Lake St. Martin Emergency Channel and undertaking discussions with the federal government to establish an emergency operations centre to provide First Nations in the Interlake with a rapid flood-fighting arsenal, Infrastructure and Transportation Minister Steve Ashton and Aboriginal and Northern Affairs Minister Eric Robinson announced today following a tour of flood-affected areas in the Interlake.

"Our priority is helping families, businesses and communities deal with the flood and come out of this stronger," said Minister Ashton. "These investments will help get lives back to normal while we work toward

major flood protection projects that will prevent future flood disruption long-term."

The minister said the provincial assistance program for the Dauphin River and Lake St. Martin fisheries affected by the operation of the Lake St. Martin Emergency Channel will provide compensation for fishing opportunities lost while the channel is being used and will also reimburse the cost of damaged nets and replacing damaged docks. The Manitoba government will also appoint an independent commissioner to promptly deal with any appeals that may arise under the program.

The frequency and severity of flooding in Manitoba over the last four years is without precedent, Minister Robinson said. Manitoba has seen historic water levels at many points along the Assiniboine River and its watershed and lake levels continue to rise.

"The increased severity and frequency of flooding create a serious challenge in the Interlake and First Nation communities have been disproportionately and most significantly affected," said Minister Robinson. "Working with the federal government to create a permanent emergency operations centre will help address current flood protection vulnerabilities, while we also work together on long-term solutions."

The minister said such a centre would be the first emergency operations centre for First Nations in Canada. The idea was proposed by the Interlake Reserves Tribal Council and Assembly of Manitoba Chiefs after the success of the North Red Waterway Maintenance consortium, which centralizes flood response for communities along the Red River north of Winnipeg. Initial plans for the centre include rapid-response flood equipment stationed centrally in the Lake St. Martin area.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

Serge Beaudoin - Re: MINO briefing: Interlake iTribal Council Flood Proposal

From: Andrew Quinlan
To: Jonathan Plante; Daniel Hughes; John de Francesco
Date: 3/5/2015 12:06 PM
Subject: Re: MINO briefing: Interlake iTribal Council Flood Proposal
CC: Beaudoin, Serge <Serge.Beaudoin@aadnc-aandc.gc.ca>; Kardoos, Carmen <Car...

Thank you. Will do.

>>> Jonathan Plante 3/5/2015 12:05:33 PM >>>
Just to clarify.

s.21(1)(b) John is scheduled for a MinO briefing at 1:00 (EST).

Sheilagh is scheduled for a MinO briefing at 1:30 (EST).

Regards,
Jonathan

>>>

From: Andrew Quinlan
To: John de Francesco; Jonathan Plante; Daniel Hughes
CC: Beaudoin, Serge <Serge.Beaudoin@aadnc-aandc.gc.ca>; Kardoos, Carmen <Carmen.Kardoos@aadnc-aandc.gc.ca>
Date: 3/5/2015 11:56 AM
Subject: Re: MINO briefing: Interlake iTribal Council Flood Proposal

Agreed, thanks John.

I just wanted to be clear because I'm supporting Sheilagh at today's 1:30pm brief with MO.

Andrew

>>> John de Francesco 3/5/2015 11:52:46 AM >>>

Gianni (John) de Francesco

s.21(1)(c)

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474
>>> Andrew Quinlan 3/5/2015 10:47 AM >>>

I thought we were going to remove this for today's brief?

>>> John de Francesco 3/5/2015 11:42:52 AM >>>
I've made a few adjustments. This is what I'd recommend.

Interlake Tribal Council Flood Proposal

Last spring, the Assembly of Manitoba Chiefs in partnership with the regional Assembly of First Nations, the Interlake Tribal Council (coordinating lead) and Peguis First Nation submitted a conceptual proposal to the province of Manitoba and our (AANDC) Minister related to a First Nations initiated emergency management strategy for Manitoba First Nations. A significant component dealt with the most material area of concern - flood protection. At the time, the department committed to working with the proponents to explore the viability of the concept. The department requested a more detailed, scalable proposal based on a proof of concept.

During the summer, the province of Manitoba, without consultation with AANDC, publicly announced support for the undertaking, but did not provide details on what that meant (see text below).

Although there were discussions over the summer and fall, a costed proposal was only received at the end of December 2014 through the coordinating body for the proponents (the Interlake Tribal Council - the AMC and AFN are only advocates in support, but not tied to the proposed project). The submitted proposal includes substantial financial ask of over \$43 million.



Simply put, we are exploring options to make an investment in flood fighting equipment consistent with the concept and in support of First Nations.

We're working behind the scenes to ensure costs are defensible and justifiable and obtain provincial support as well.



PROVINCIAL MEDIA ANNOUNCEMENT*July 25, 2014***PROVINCE ANNOUNCES ASSISTANCE FOR FIRST NATION FISHERS IMPACTED BY EMERGENCY CHANNEL OPERATION***Discussions Underway to Create Canada's First Centre for Rapid First Nation Flood Response: Ministers Ashton, Robinson*

The Manitoba government is creating a new assistance program for fishers to help cover losses related to the use of the Lake St. Martin Emergency Channel and undertaking discussions with the federal government to establish an emergency operations centre to provide First Nations in the Interlake with a rapid flood-fighting arsenal, Infrastructure and Transportation Minister Steve Ashton and Aboriginal and Northern Affairs Minister Eric Robinson announced today following a tour of flood-affected areas in the Interlake.

"Our priority is helping families, businesses and communities deal with the flood and come out of this stronger," said Minister Ashton. "These investments will help get lives back to normal while we work toward major flood protection projects that will prevent future flood disruption long-term."

The minister said the provincial assistance program for the Dauphin River and Lake St. Martin fisheries affected by the operation of the Lake St. Martin Emergency Channel will provide compensation for fishing opportunities lost while the channel is being used and will also reimburse the cost of damaged nets and replacing damaged docks. The Manitoba government will also appoint an independent commissioner to promptly deal with any appeals that may arise under the program.

The frequency and severity of flooding in Manitoba over the last four years is without precedent, Minister Robinson said. Manitoba has seen historic water levels at many points along the Assiniboine River and its watershed and lake levels continue to rise.

"The increased severity and frequency of flooding create a serious challenge in the Interlake and First Nation communities have been disproportionately and most significantly affected," said Minister Robinson. "Working with the federal government to create a permanent emergency operations centre will help address current flood protection vulnerabilities, while we also work together on long-term solutions."

The minister said such a centre would be the first emergency operations centre for First Nations in Canada. The idea was proposed by the Interlake Reserves Tribal Council and Assembly of Manitoba Chiefs after the success of the North Red Waterway Maintenance consortium, which centralizes flood response for communities along the Red River north of Winnipeg. Initial plans for the centre include rapid-response flood equipment stationed centrally in the Lake St. Martin area.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

s.20(1)(c)

Serge Beaudoin - Fwd: Re: MINO briefing: Interlake Tribal Council Flood Proposal

From: Jonathan Plante
To: Sheilagh Murphy
Date: 3/5/2015 11:57 AM
Subject: Fwd: Re: MINO briefing: Interlake Tribal Council Flood Proposal
CC: Andrew Quinlan; Carmen Kardoes; Daniel Hughes; John de Francesco; Se...

Sheilagh,

I spoke to Benoit and he indicated that you should escalate to the DM's prior to this being discussed with MinO staff.

Please advise.

Regards,
Jonathan

>>>

From: John de Francesco
To: Daniel Hughes; Jonathan Plante
CC: Andrew Quinlan; Carmen Kardoes; Serge Beaudoin
Date: 3/5/2015 11:43 AM
Subject: Re: MINO briefing: Interlake Tribal Council Flood Proposal

I've made a few adjustments. This is what I'd recommend.

Interlake Tribal Council Flood Proposal

Last spring, the Assembly of Manitoba Chiefs in partnership with the regional Assembly of First Nations, the Interlake Tribal Council (coordinating lead) and Peguis First Nation submitted a conceptual proposal to the province of Manitoba and our (AANDC) Minister related to a First Nations initiated emergency management strategy for Manitoba First Nations. A significant component dealt with the most material area of concern - flood protection. At the time, the department committed to working with the proponents to explore the viability of the concept. The department requested a more detailed, scalable proposal based on a proof of concept.

During the summer, the province of Manitoba, without consultation with AANDC, publicly announced support for the undertaking, but did not provide details on what that meant (see text below).

Although there were discussions over the summer and fall, a costed proposal was only received at the end of December 2014 through the coordinating body for the proponents (the Interlake Tribal Council - the AMC and AFN are only advocates in support, but not tied to the proposed project). The submitted proposal includes substantial financial ask of over \$43 million.

Simply put, we are exploring options to make an investment in flood fighting equipment consistent with the concept and in support of First Nations.

We're working behind the scenes to ensure costs are defensible and justifiable and obtain provincial support as well.

PROVINCIAL MEDIA ANNOUNCEMENT

July 25, 2014

PROVINCE ANNOUNCES ASSISTANCE FOR FIRST NATION FISHERS IMPACTED BY EMERGENCY CHANNEL OPERATION

Discussions Underway to Create Canada's First Centre for Rapid First Nation Flood Response: Ministers Ashton, Robinson

The Manitoba government is creating a new assistance program for fishers to help cover losses related to the use of the Lake St. Martin Emergency Channel and undertaking discussions with the federal government to establish an emergency operations centre to provide First Nations in the Interlake with a rapid flood-fighting arsenal, Infrastructure and Transportation Minister Steve Ashton and Aboriginal and Northern Affairs Minister Eric Robinson announced today following a tour of flood-affected areas in the Interlake.

"Our priority is helping families, businesses and communities deal with the flood and come out of this stronger," said Minister Ashton. "These investments will help get lives back to normal while we work toward major flood protection projects that will prevent future flood disruption long-term."

The minister said the provincial assistance program for the Dauphin River and Lake St. Martin fisheries affected by the operation of the Lake St. Martin Emergency Channel will provide compensation for fishing opportunities lost while the channel is being used and will also reimburse the cost of damaged nets and replacing damaged docks. The Manitoba government will also appoint an independent commissioner to promptly deal with any appeals that may arise under the program.

The frequency and severity of flooding in Manitoba over the last four years is without precedent, Minister Robinson said. Manitoba has seen historic water levels at many points along the Assiniboine River and its watershed and lake levels continue to rise.

"The increased severity and frequency of flooding create a serious challenge in the Interlake and First Nation communities have been disproportionately and most significantly affected," said Minister Robinson. "Working with the federal government to create a permanent emergency operations centre will help address current flood protection vulnerabilities, while we also work together on long-term solutions."

The minister said such a centre would be the first emergency operations centre for First Nations in Canada.

The idea was proposed by the Interlake Reserves Tribal Council and Assembly of Manitoba Chiefs after the success of the North Red Waterway Maintenance consortium, which centralizes flood response for communities along the Red River north of Winnipeg. Initial plans for the centre include rapid-response flood equipment stationed centrally in the Lake St. Martin area.

Gianni (John) de Francesco

Regional Director General Manitoba

Aboriginal Affairs and Northern Development Canada / Government of Canada

john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba

Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada

john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

**Pages 4 to / à 40
are duplicates
sont des duplicatas**

Serge Beaudoin - Interlake Notes

From: Andrew Quinlan
To: Beaudoin, Serge
Date: 2/5/2015 5:52 PM
Subject: Interlake Notes
CC: Winch, Colette
Attachments: NCR-#7267509-v1-AANDC_-_EMD_-_INTERLAKE_NOTES.DOCX

Hi Serge,

As requested, please find attached some key messages for your consideration.

I have also gone through our materials down here and put together a folder with a host of background that you may also find useful.

With regards to the \$5 million, it appears as though this was funding assistance from the Province of Manitoba for First Nations fishers impacted by the emergency channel and to also support discussions related to the proposals, i.e. consultant to scope out project, create funding proposal, etc.

Colette, I will come upstairs with the rest of the materials referenced above tomorrow.

Take care,

Andrew

Manitoba Interlake Flood Displacement Prevention Strategy

Key Messages

- I am pleased with the initiative you have shown in constructing such a robust flood displacement strategy.
- As indicated in our response letter of May 30, 2014, we have first and foremost been mandated to develop and implement a bilateral agreement for emergency management with the Province.
- This is a good emergency management practice that is consistent with what is occurring – and working well – in other jurisdictions (i.e. Saskatchewan and Alberta).
- We want to ensure that provincial support for training, planning assistance – as well as a direct support role in emergency response if desired – is readily available to First Nations in a formalized manner.
- These agreements recognize that emergency management is first and foremost a local responsibility and that you, the Chiefs, are ultimately responsible for your communities.
- This is about ensuring that Interlake First Nations are treated similarly to Selkirk, Gimli and other neighbouring communities.
- With regards to the proposal, following the conclusion of bilateral agreement negotiations with the Province there may certainly be some elements that we could entertain.
- However, I want to be transparent about some of our concerns too.

- First, the price tag. Our entire emergency preparedness envelope – which is to be distributed nationally – is half of what is being proposed. Therefore, from a financial feasibility perspective, it is a difficult proposal to entertain.
- We are also cautious about creating parallel emergency management structures. We know, for example, that the Province of Manitoba already has a significant stock-pile of Tiger Dams that can be deployed and maintained in the Interlake Region, and the expertise and capacity required to do so.
- Finally, from an economic development perspective, I am concerned about benefiting a few over the many.
- That said, following the conclusion of the bilateral agreement I think there are some elements within the proposal we could entertain further.
- For example, we think identifying emergency management coordinators in each community (not just in the Interlake Region) is a positive step towards building community resiliency.
- We also think training these individuals is extremely important and thus, a worthwhile endeavour from a financial perspective.
- I also like the idea of an emergency management committee and think it would be an interesting idea to explore not just in the Interlake Region, but within each of the Emergency Measures Organizations' Regions (see 'Regional Managers' print out) as well.
- Simply put, we have an emergency preparedness program stream that will be utilized to supplement our arrangements with the provinces and territories.

- We want to target this funding to at-risk communities and are certainly aware of the significant flooding risks in the Interlake Region.

s.19(1)

s.21(1)(c)

From: Serge Beaudoin
To: John.deFrancesco@aandc-aadnc.gc.ca
Date: 3/5/2015 11:43 AM
Subject: Re: MINO briefing: Interlake Tribal Council Flood Proposal (Absent du Bureau/Absent from Office)

Bonjour,

[REDACTED] Hashm Nasser agira à titre Directeur général par intérim. Vous pouvez le joindre au 819-997-8127 ou par courriel à Hashm.Nasser@aandc-aadnc.gc.ca.

Merci,

Serge

[REDACTED] Hashm Nasser will be acting Director General. He can be reached at 819-997-8127 or by email at Hashm.Nasser@aandc-aadnc.gc.ca.

Thank you,

Serge

>>> John de Francesco 03/05/15 11:42 >>>

I've made a few adjustments. This is what I'd recommend.

Interlake Tribal Council Flood Proposal

Last spring, the Assembly of Manitoba Chiefs in partnership with the regional Assembly of First Nations, the Interlake Tribal Council (coordinating lead) and Peguis First Nation submitted a conceptual proposal to the province of Manitoba and our (AANDC) Minister related to a First Nations initiated emergency management strategy for Manitoba First Nations. A significant component dealt with the most material area of concern - flood protection. At the time, the department committed to working with the proponents to explore the viability of the concept. The department requested a more detailed, scalable proposal based on a proof of concept.

During the summer, the province of Manitoba, without consultation with AANDC, publicly announced support for the undertaking, but did not provide details on what that meant (see text below).

Although there were discussions over the summer and fall, a costed proposal was only received at the end of December 2014 through the coordinating body for the proponents (the Interlake Tribal Council - the AMC and AFN are only advocates in support, but not tied to the proposed project). The submitted proposal includes substantial financial ask of over \$43 million.

[REDACTED]

Simply put, we are exploring options to make an investment in flood fighting equipment consistent with the concept and in support of First Nations.

We're working behind the scenes to ensure costs are defensible and justifiable and obtain provincial support as well.

s.21(1)(c)

PROVINCIAL MEDIA ANNOUNCEMENT

July 25, 2014

PROVINCE ANNOUNCES ASSISTANCE FOR FIRST NATION FISHERS IMPACTED BY EMERGENCY CHANNEL OPERATION

Discussions Underway to Create Canada's First Centre for Rapid First Nation Flood Response: Ministers Ashton, Robinson

The Manitoba government is creating a new assistance program for fishers to help cover losses related to the use of the Lake St. Martin Emergency Channel and undertaking discussions with the federal government to establish an emergency operations centre to provide First Nations in the Interlake with a rapid flood-fighting arsenal, Infrastructure and Transportation Minister Steve Ashton and Aboriginal and Northern Affairs Minister Eric Robinson announced today following a tour of flood-affected areas in the Interlake.

"Our priority is helping families, businesses and communities deal with the flood and come out of this stronger," said Minister Ashton. "These investments will help get lives back to normal while we work toward major flood protection projects that will prevent future flood disruption long-term."

The minister said the provincial assistance program for the Dauphin River and Lake St. Martin fisheries affected by the operation of the Lake St. Martin Emergency Channel will provide compensation for fishing opportunities lost while the channel is being used and will also reimburse the cost of damaged nets and replacing damaged docks. The Manitoba government will also appoint an independent commissioner to promptly deal with any appeals that may arise under the program.

The frequency and severity of flooding in Manitoba over the last four years is without precedent, Minister Robinson said. Manitoba has seen historic water levels at many points along the Assiniboine River and its watershed and lake levels continue to rise.

"The increased severity and frequency of flooding create a serious challenge in the Interlake and First Nation communities have been disproportionately and most significantly affected," said Minister Robinson. "Working with the federal government to create a permanent emergency operations centre will help address current flood protection vulnerabilities, while we also work together on long-term solutions."

The minister said such a centre would be the first emergency operations centre for First Nations in Canada. The idea was proposed by the Interlake Reserves Tribal Council and Assembly of Manitoba Chiefs after the success of the North Red Waterway Maintenance consortium, which centralizes flood response for communities along the Red River north of Winnipeg. Initial plans for the centre include rapid-response flood equipment stationed centrally in the Lake St. Martin area.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

Serge Beaudoin - Re: IRTC-EOC Business Plan/Proposal

From: Serge Beaudoin
To: "Trudel, Pierre" <Pierre.Trudel@drdc-rddc.gc.ca>
Date: 2/11/2015 2:03 PM
Subject: Re: IRTC-EOC Business Plan/Proposal

Excellent Pierre. Merci beaucoup.

Au plaisir de vous lire.

Serge

>>> "Trudel, Pierre" <Pierre.Trudel@drdc-rddc.gc.ca> 2/11/2015 1:42:26 PM >>>

Serge,

Le travail de révision que tu nous a demandé est terminé. Tu devrais avoir nos commentaires cet après-midi ou au plus tard demain matin.

Pierre.

From: Serge Beaudoin [mailto:Serge.Beaudoin@aadnc-aandc.gc.ca]
Sent: February-02-15 11:06 AM
To: Trudel, Pierre
Subject: Fwd: IRTC-EOC Business Plan/Proposal

Salut Pierre,

Merci pour le retour rapide ce matin. C'est apprécié. Voici la proposition (tu vas possiblement reconnaître un des noms associés à ladite proposition-- un ancien de EMO MB).

Merci encore.

Serge

s.19(1)

s.20(1)(d)

Serge Beaudoin, B.Sc., LL.L
Director General/Directeur général
Sector Operations/Opérations sectorielles
Aboriginal Affairs and Northern Development Canada/Affaires autochtones et Développement du Nord Canada
72 Laval Street, Room 714/72, rue Laval, pièce 714
Gatineau (Québec)
K1A 0H4

Telephone/Téléphone: 819-934-1828
Facsimile/Télocopieur: 819-934-1844

>>> John de Francesco 2015-01-29 09:39 >>>

Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> Anita Wilson [REDACTED] 12/30/2014 6:34 AM >>>

Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.

[REDACTED]

I am looking forward to your feedback,

[REDACTED]

p.s. more attachments to follow

--
[REDACTED]

Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba

ROC OXO

s.19(1)

s.20(1)(d)

Serge Beaudoin - Re: Fwd: IRTC-EOC Business Plan/Proposal

From: Serge Beaudoin
To: John de Francesco
Date: 1/29/2015 10:26 AM
Subject: Re: Fwd: IRTC-EOC Business Plan/Proposal
CC: Carmen Kardoes <Carmen.Kardoes@aandc-aadnc.gc.ca>

Thanks John. We will take a look at this and we can set up a time to discuss with a view to having a departmental position on the proposal.

>>> John de Francesco 1/29/2015 9:39:50 AM >>>
Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

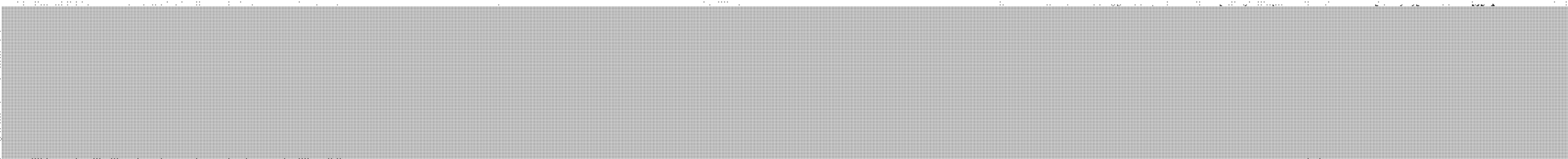
Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

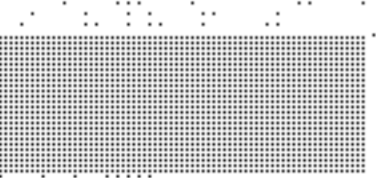
Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> Anita Wilson [REDACTED] 12/30/2014 6:34 AM >>>
Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.

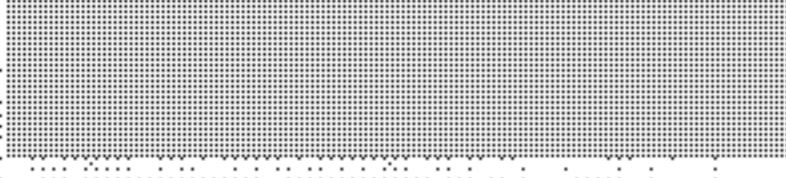


I am looking forward to your feedback.



p.s. more attachments to follow

--



Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
R0C 0X0

Serge Beaudoin - Re: IRTC-EOC Business Plan/Proposal

From: Serge Beaudoin
To: "Trudel, Pierre" <Pierre.Trudel@drdc-rddc.gc.ca>
Date: 2/12/2015 3:05 PM
Subject: Re: IRTC-EOC Business Plan/Proposal

Merci Pierre. Au plaisir de te revoir pour en discuter.

>>> "Trudel, Pierre" <Pierre.Trudel@drdc-rddc.gc.ca> 2/12/2015 1:51:07 PM >>>
 Version finale Serge...

Je ferai un suivi avec toi pour arranger une rencontre.

Pierre
 Pierre Trudel
 DDG/DG A
 DRDC CSS/RDCC CSS
 613 995 8008

From: Dawe, Philip
Sent: Thursday, February 12, 2015 01:19 PM Eastern Standard Time
To: Trudel, Pierre
Cc: Murray, Colin
Subject: RE: IRTC-EOC Business Plan/Proposal

Pierre,

As discussed yesterday the BN has been reviewed and is ready for sending. Note I would be interested in understanding further some of the work Serge's branch has underway to determine if there are other opportunities for collaboration.

Also, the next Fire Services CoP meeting tentative time frame June is planning to focus on aboriginal community needs in the Fire domain.

Philip

From: Trudel, Pierre
Sent: Monday, February 02, 2015 1:54 PM
To: Murray, Colin; Dawe, Philip; Pagotto, Jack; Godsoe, Matthew
Cc: Williamson, Mark; Porter, Neal; Seguin, Christine
Subject: FW: IRTC-EOC Business Plan/Proposal

Colin, Phil, Matt, Jack,

Interlake Reserves Tribal Council (IRTC) in Manitoba has put forward an emergency management proposal (48M \$) to AANDC to provide emergency management relief and aide to their communities. The Tribal Council has been in dialogue with a variety of sources to discuss an opportunity to develop an operation hub (EOC) in the community of Peguis. The main purpose for this entire initiative is to have equity with the municipalities by undertaking training and having the necessary rapid response equipment to deploy to the thirty one (31) identified flood prone Frist Nation communities. The Emergency Operations Centre (Hub-Peguis) would coordinate all of this activity. Although the focus of this initiative is mainly on flooding the intent is to cover all facets of natural or man-made disasters i.e. Fire, Flood, Pandemic/Infectious Diseases.

We have been asked by AANDC to look at the request based on our experience supporting EMOs. While the bulk of the funds are dedicated to buying equipment (flood barriers/anchors, etc) some would also go to standing up a large Ops Centres and four regional ones. This is where I believe we can most contribute.

I think we can review the proposal from a few different angles:

- Matt/Phil

- o We can probably elaborate on the need for a risk assessment/study to confirm threats/gaps in order to define requirements and options. Right now we are only provided with a shopping list.

- Phil/Jack

- o There is definitely a need for a study to confirm the human engineering requirements, comms interoperability requirements and tools necessary to maintain a common operating picture and exchanging information. Not suggesting we do any of this but we can make recommendations to that effect.

Colin – I just wanted to launch this as AANDC would like our comments by the middle of next week. Can you coordinate and provide your guidance as required and back brief Mark next Wednesday?

Pierre

From: Serge Beaudoin [mailto:Serge.Beaudoin@aadnc-aandc.gc.ca]
Sent: February-02-15 11:06 AM
To: Trudel, Pierre
Subject: Fwd: IRTC-EOC Business Plan/Proposal

s.19(1)

s.20(1)(d)

Salut Pierre,

Merci pour le retour rapide ce matin. C'est apprécié. Voici la proposition (tu vas possiblement reconnaître un des noms associés à ladite proposition-- un ancien de EMO MB).

Merci encore.

Serge

Serge Beaudoin, B.Sc., LL.L
Director General/Directeur général
Sector Operations/Opérations sectorielles
Aboriginal Affairs and Northern Development Canada/Affaires autochtones et Développement du Nord Canada
72 Laval Street, Room 714/72, rue Laval, pièce 714
Gatineau (Québec)
K1A 0H4

Telephone/Téléphone: 819-934-1828
Facsimile/Télocopieur: 819-934-1844

>>> John de Francesco 2015-01-29 09:39 >>>

Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

Gianni (John) de Francesco

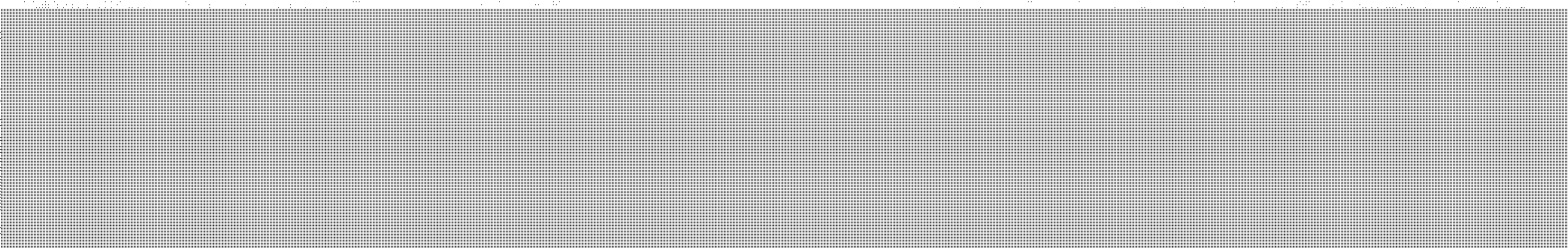
Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> [REDACTED] 12/30/2014 6:34 AM >>>

Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.



I am looking forward to your feedback,

Anita

p.s. more attachments to follow

--

Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
R0C 0X0

Serge Beaudoin - Re: Fw: Fwd: IRTC-EOC Business Plan/Proposal

From: Meghan-Tia Robertson
To: Winch, Colette
Date: 2/13/2015 12:08 PM
Subject: Re: Fw: Fwd: IRTC-EOC Business Plan/Proposal
CC: Beaudoin, Serge; Diabo, David; Hughes, Daniel; OPSCentre - NOB; Quin...

Hi Colette:

Please disregard this request. In speaking with Andrew this morning, I understand this meeting is no longer required because Serge has the analysis from EMD and the Center for Security Science as well as some speaking points from Andrew, so he is well-prepared for his meeting next week in Manitoba.

Thanks!

Meghan

>>> Meghan-Tia Robertson 2/12/2015 2:59 PM >>>

Hi Colette:

As requested by Serge, can you please schedule a meeting with Andrew, David Diabo and Serge regarding this proposal? I'm not sure when Serge is going to be in Manitoba but it would be best to have this meeting before then as it could serve to further prepare him for one of the meetings he has during his Manitoba trip.

Thanks!

Meghan

>>> Daniel Hughes 2/12/2015 2:52 PM >>>

A meeting is recommended.

>>>

From: Meghan-Tia Robertson
To: Hughes, Daniel; Andrew Quinlan; Winch, Colette
CC: Simoneau, Claudette <Claudette.Simoneau@aadnc-aandc.gc.ca>; OPSCentre - NOB <OPSCentreNOB@aadnc-aandc.gc.ca>; Vaillancourt, Sonia <Sonia.Vaillancourt@aadnc-aandc.gc.ca>; Diabo, David <David.Diabo@aadnc-aandc.gc.ca>
Date: 2/12/2015 2:46 PM
Subject: Re: Fw: Fwd: IRTC-EOC Business Plan/Proposal

Hi Dan, Colette and Andrew:

Do any of you know if Serge would still like a meeting with EMD on this?

I understand that Serge is in MB next week and that he's meeting people about it - can you please confirm if he wants to discuss this further with EMD (as indicated below) in advance of that or if he feels he is already adequately prepared?

Thanks!

Meghan

>>> Serge Beaudoin 2/2/2015 5:35:15 PM >>>

Thanks. Let's sched a time to discuss.

S

>>> Meghan-Tia Robertson 2/2/2015 2:26:46 PM >>>

Hi Serge:

David reviewed the Interlake Reserves Tribal Council proposal for a central hub Emergency Operation Centre and has provided the following comments/observations:

s.21(1)(c)



If you would like any additional analysis, please let us know.

Thanks!

Meghan

>>> Serge Beaudoin 1/29/2015 5:13 PM >>>

Thanks.

>>> Meghan-Tia Robertson 1/29/2015 11:35:30 AM >>>

Hi Serge:

I've asked David to take a look at it and we hope to get back to you by close of business Monday (February 2nd) with our impression of the proposal.

If this timing is problematic, please let us know.

Thanks!

Meghan

>>> Serge Beaudoin 1/29/2015 10:25 AM >>>

I would like to have EMD's analysis of the attached proposal.

>>> John de Francesco 1/29/2015 9:39:50 AM >>>

Serge,

Further to our conversation this morning (my apologies for having to end it abruptly), this is the proposal that was received a few weeks ago on December 30.

Thanks

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

s.19(1) >>> [redacted] 12/30/2014 6:34 AM >>>

Hello John,

Attached is the IRTC-EOC Business Plan/Proposal we discussed. Please let me know what you think and let me know if there are any changes you feel are necessary.

s.20(1)(d)

[redacted]

I am looking forward to your feedback,

[redacted]

p.s. more attachments to follow

--

[redacted]

Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
ROC 0X0

s.14

s.20(1)(d) **From:** John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: David.Moore@aandc-aadnc.gc.ca
s.21(1)(a) **CC:** Serge.Beaudoin@aandc-aadnc.gc.ca, Carmen.Kardoes@aandc-aadnc.gc.ca
Date: 3/24/2015 7:14 AM
Subject: Re: IRTC RFP

Thanks David, I will discuss next steps with Serge this morning.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message
From: David Moore
Sent: Monday, March 23, 2015 10:49 PM
To: John de Francesco
Cc: Serge Beaudoin; Carmen Kardoes
Subject: IRTC RFP

John,



David.

Serge Beaudoin - IRTC Proposal

From: John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca>
To: Marge.Murdock@aadnc-aadnc.gc.ca
Date: 3/24/2015 5:21 PM
Subject: IRTC Proposal
CC: Serge.Beaudoin@aadnc-aadnc.gc.ca, Carmen.Kardoes@aadnc-aadnc.gc.ca, Davi...

Marge,

Please set up a 1/2 hour call tomorrow for those on this email. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

s.19(1)

s.20(1)(c)

From: John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca>
To: Serge Beaudoin@aadnc-aadnc.gc.ca, Carmen Kardoes@aadnc-aadnc.gc.ca
Date: 3/24/2015 8:45 PM
Subject: Fw: IRTC

Fyi

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore <David.Moore@aadnc-aadnc.gc.ca>
Sent: Tuesday, March 24, 2015 4:53 PM
To: John de Francesco
Subject: IRTC

FYI.

[Redacted]

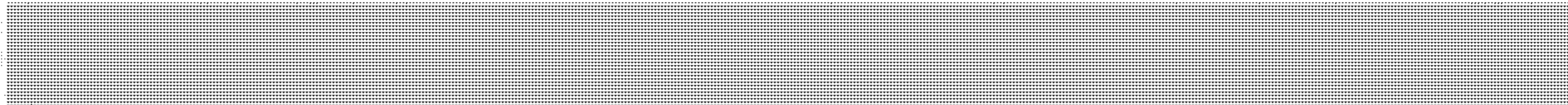
[Redacted]

David.

s.21(1)(c)

From: Serge Beaudoin
To: Carmen Kardoes
CC: de Francesco, John <John.deFrancesco@aandc-aadnc.gc.ca>
Date: 3/13/2015 4:34 PM
Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".



**Pages 4 to / à 38
are duplicates
sont des duplicatas**

s.19(1)

Serge Beaudoin - Fwd: Emergency Operations Centre

From: John de Francesco
To: Scott Stevenson; Serge Beaudoin
Date: 2/5/2015 9:57 AM
Subject: Fwd: Emergency Operations Centre
CC: Carmen Kardoes; Cindy Ranville; Marge Murdock
Attachments: Flood Emergency Operations Centre Summary (Jan. 29, 2015 version) (1).docx

Attached is the summary from the IRTC that has a better breakdown of costs and deliverables. I will be asking Marge to arrange the session we discussed.

Gianni (John) de Francesco

Regional Director General Manitoba
 Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
 Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> [REDACTED] 2/3/2015 2:14 PM >>>

Hello John,

Attached is the summary of the EOC that you requested. Please let me know if I have captured everything that you need.

Were you able to secure a meeting with Scott and Serg? I would like to give Don Brennan a few days notice so he could book his flight to attend.

I look forward to your response, please call me at 204-770-4285 if you have any questions.

Thank you,

[REDACTED]
 --
 [REDACTED]
 Executive Director
 Interlake Reserves Tribal Council
 General Delivery
 Fairford, Manitoba
 ROC 0X0

Pages 69 to / à 76
are withheld pursuant to sections
sont retenues en vertu des articles

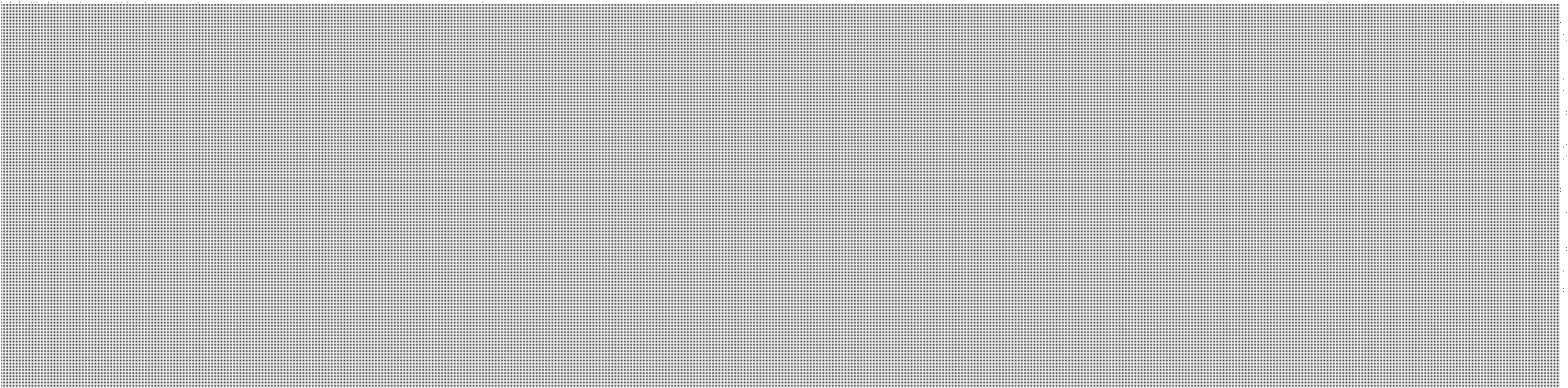
20(1)(c), 20(1)(d), 20(1)(b)

of the Access to Information Act
de la Loi sur l'accès à l'information

Serge Beaudoin - Comments

From: Andrew Quinlan
To: Beaudoin, Serge
Date: 3/23/2015 1:11 PM
Subject: Comments
CC: Kardoes, Carmen
Attachments: DRDC_AANDC_IRTC_16_March.doc

Hi Serge,



s.21(1)(c)

My comments are attached but simply put, we're on the same page.

Andrew

**Pages 78 to / à 80
are withheld pursuant to section
sont retenues en vertu de l'article**

21(1)(c)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

From: Carmen Kardoes
To: John de Francesco; Serge Beaudoin
CC: Andrew Quinlan; Marge Murdock
Date: 3/3/2015 12:10 PM
Subject: Re: Call with IRTC

Hi,
Is the call still on for this afternoon? I have not heard from Lee.

>>> Serge Beaudoin 3/2/2015 4:02 PM >>>

s.21(1)(c)

Just want to make sure they have context around the change in meeting time.

>>> Serge Beaudoin 3/2/2015 3:26:04 PM >>>

>>> John de Francesco 3/2/2015 3:24:29 PM >>>Serge,

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

s.19(1)

From: Carmen Kardoes
To: John de Francesco, Serge Beaudoin
CC: Marge Murdock
Date: 3/3/2015 3:38 PM
Subject: Call today - IRTC

I have let Anita know that this call was postponed.

Please note my BB is being replaced at this time.

Serge Beaudoin - Re: Fwd: AMC/IRTC/Peguis Emergency Operations Center

From: Andrew Quinlan
To: Beaudoin, Serge
Date: 2/25/2015 12:17 PM
Subject: Re: Fwd: AMC/IRTC/Peguis Emergency Operations Center

I can join you

>>> Serge Beaudoin 2/25/2015 12:11 PM >>>
 You can join me for this teleconference in 6B (or send Charles). Thanks.

Serge Beaudoin, B.Sc., LL.L
 Director General/Directeur général
 Sector Operations/Opérations sectorielles
 Aboriginal Affairs and Northern Development Canada/Affaires autochtones et Développement du Nord Canada
 72 Laval Street, Room 714/72, rue Laval, pièce 714
 Gatineau (Québec)
 K1A 0H4

Telephone/Téléphone: 819-934-1828
 Facsimile/Télocopieur: 819-934-1844
 >>> John de Francesco 2015-02-24 10:58 >>>
Dial in number: 1-866-885-0884

s.16(2)(c) **Pass Code:** [REDACTED]

s.19(1) [REDACTED] Confirmed participants;

Gianni (John) de Francesco

Regional Director General Manitoba
 Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

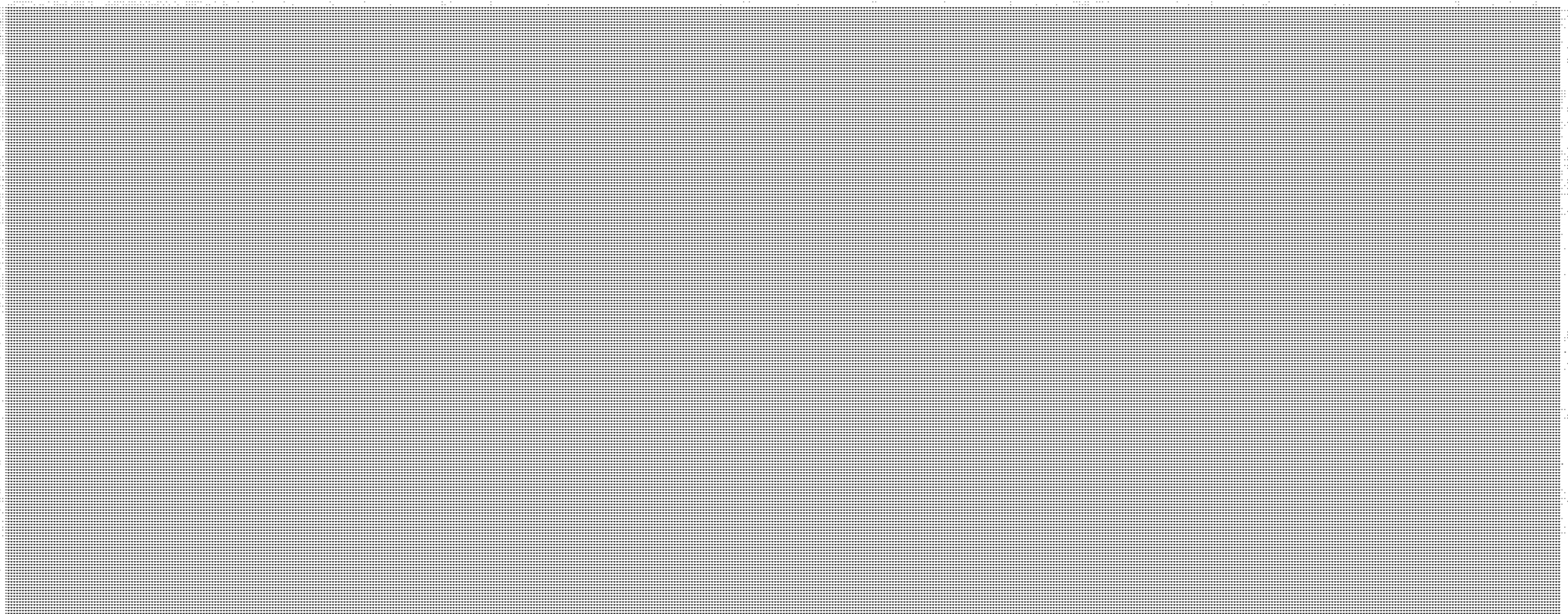
Directeur Général Régional Manitoba
 Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

Serge Beaudoin - FW: AANDC Follow-up Message

From: "Williamson, Mark" <Mark.Williamson@drdc-rddc.gc.ca>
To: "Serge Beaudoin" <Serge.Beaudoin@aadnc-aandc.gc.ca>(Serge.Beaudoin@aadnc-...
Date: 3/30/2015 12:55 PM
Subject: FW: AANDC Follow-up Message
CC: "Murray, Colin" <Colin.Murray@drdc-rddc.gc.ca>, "Dawe, Philip" <philip.d...
Attachments: ANNEX TO THE INTERLAKE RESERVES TRIBAL COUNCIL.docx

Serge,



Regards

mark

Mark A. Williamson Ph.D
Acting Director General | A/ Directeur Général
DRDC Centre for Security Science | RDDC Centre des sciences pour la sécurité
222 Nepean St 11th Floor
Ottawa, ON K1A 0K2
+1 (613) 944-8195 | or +1 (613)-796-5318. Fax = +1(613)-995-0002
mark.williamson@drdc-rddc.gc.ca; williamson.ma@forces.gc.ca
www.drdc-rddc.gc.ca

Page 87

**is withheld pursuant to section
est retenue en vertu de l'article**

21(1)(c)

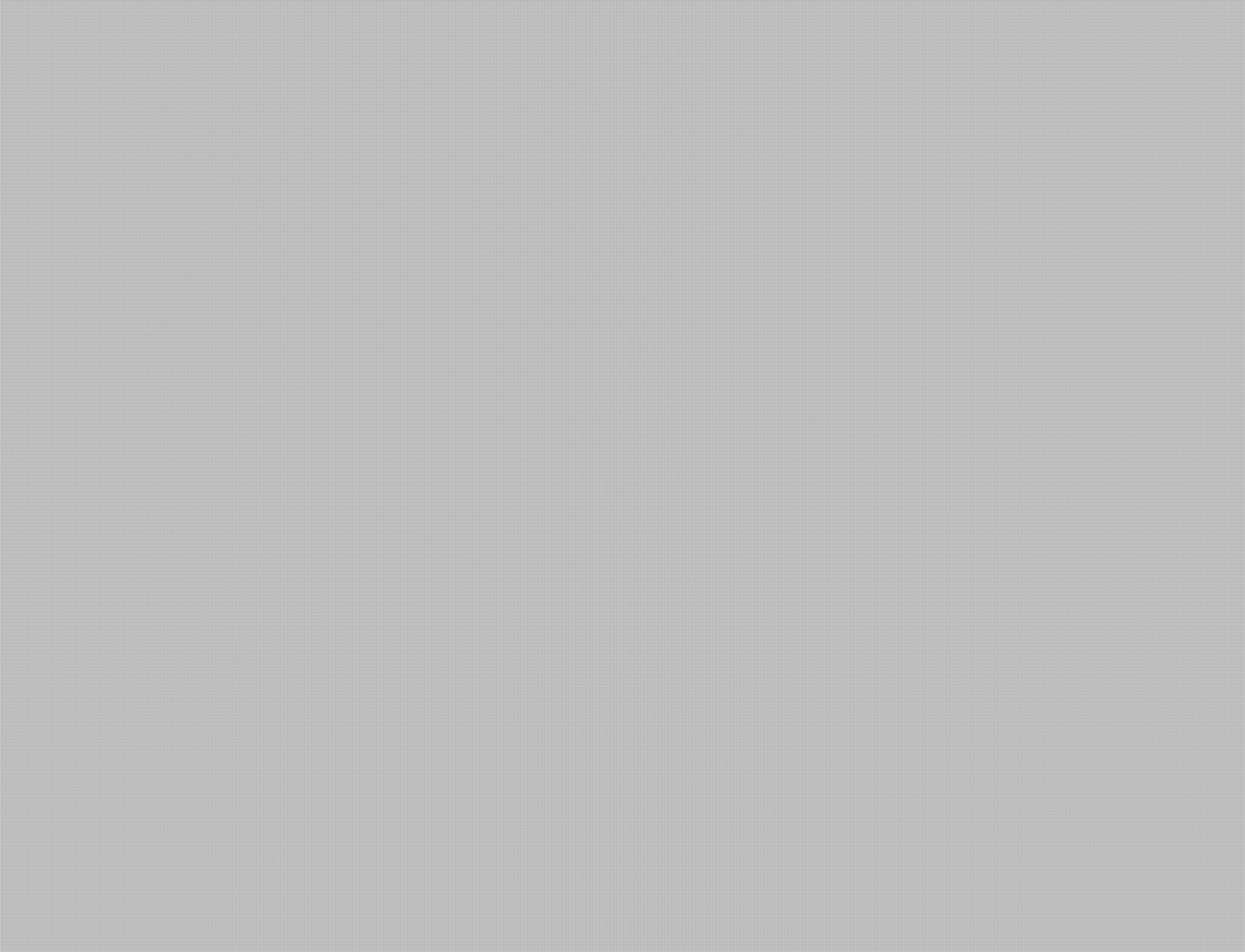
**of the Access to Information Act
de la Loi sur l'accès à l'information**

Serge Beaudoin - Proposal Analysis

From: Andrew Quinlan
To: Beaudoin, Serge; Oberhammer, Jennifer
Date: 2/26/2015 6:48 PM
Subject: Proposal Analysis

Serge,

Here is what I know:



Andrew

s.21(1)(c)

Serge Beaudoin - Re: CBC.CA: Flood of controversy: company claims bidding process stinks (Mention of Minister)

From: John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca>
To: Scott.Stevenson@aadnc-aadnc.gc.ca, Daniel.Leclair@aadnc-aadnc.gc.ca
Date: 6/18/2015 9:43 PM
Subject: Re: CBC.CA: Flood of controversy: company claims bidding process stinks (Mention of Minister)
CC: Nadia.Ferrara@aadnc-aadnc.gc.ca, Serge.Beaudoin@aadnc-aadnc.gc.ca

Thanks.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Scott Stevenson
Sent: Thursday, June 18, 2015 8:05 PM
To: Daniel Leclair; John de Francesco
Cc: Nadia Ferrara; Serge Beaudoin
Subject: Fw: CBC.CA: Flood of controversy: company claims bidding process stinks (Mention of Minister)

Daniel (as A/ADM) and Gianni, please note.

Scott

>>> Anne Scotton 6/18/2015 8:35:27 PM >>>

get back to you tomorrow with some suggestions, Anne

>>> HQ Inform 18/06/2015 8:02 PM >>>

Flood of controversy: company claims bidding process stinks

Saskatchewan company cries foul over Manitoba flood dam contract, asks feds to intervene

By Vera-Lynn Kubinec

A company at the centre of a controversy involving Manitoba Infrastructure Minister Steve Ashton is facing new allegations of preferential treatment, this time involving the federal government.

Last year, International Flood Control Corp. of Calgary was on the cusp of getting a \$5-million untendered contract to supply Tiger Dams to the Interlake Reserves Tribal Council. But provincial Treasury Board balked at approving the deal, and a whistleblower later accused Ashton of trying to push through the deal without a tender.

A complaint under the province's Whistleblower Protection Act alleges Ashton was in a possible conflict of interest by awarding a contract to a company that has contributed to his electoral campaigns.

The province eventually did put out a tender, but it has not been completed. Instead, a March 2015 tender funded by the federal government awarded International Flood Control a similar \$5-million deal. But that tender is under fire.

"This doesn't appear that it was ever intended to be competitive," said Greg Plett, spokesman for flood control company ABC Canada Technology Group Ltd. of Saskatoon. "I mean, kind of hold your nose because I don't think it smells very good."

He noted also that a purchase valued at \$5 million was open to bids for only a few days.

"When you kind of see an RFP (request for proposal) of that value get rammed through the system in three or four days, you know it raises a couple of alarm bells," Plett said. "It's unfair for anybody else that would be a qualified bidder."

ABC sent a letter to Aboriginal Affairs and Northern Development Minister Bernard Valcourt asking him to do "an urgent review of the procurement practices and funding" related to the Interlake Reserves Tribal Council (IRTC) proposal call.

In the March 23 letter from ABC Canada, company director Don Adams said, "It is our contention that the award on this RFP should not be made and immediate action is required to ensure that sole sourcing does not override a process that was fair, transparent and equitable."

Adams wrote that the federally-funded purchase was "directed to override a formal process and award the contract at substantially higher cost to a sole sourced supplier."

"There is no doubt that immediate action by your office is both required and necessary," Adams wrote.

The minister's office acknowledged receipt of the company's letter and verbally indicated a letter would be forthcoming, but none was received, ABC said.

A spokesperson for the minister said he was not available for an interview.

Plett said the specifications for the tender were written such that the product of only one company -- the successful bidder -- would fit the requirements.

The president of International Flood Control, Paul Vickers, said from his office in Calgary that a short time frame for bidding is not unusual.

"It can happen. I mean sometimes it's....one day and sometimes they don't ever go to bid on some things," Vickers said.

In contrast, the province put out an RFP for flood dams to be used on First Nations on December 19, 2014 and that proposal call was open for six weeks, closing on January 28.

The province has never made an award from its RFP, but ABC Canada was qualified and did submit a bid.

The province's RFP said Manitoba would not accept a delivery date for the equipment later than March 31, 2015 but on that date, a provincial spokesperson said the province was still "in the final stages of awarding that contract."

When CBC News inquired about the awarding of a contract again on April 23, the spokesperson said "it is still under consideration."

In a statement to CBC News, a spokesperson for the department of Aboriginal and Northern Development Canada said AANDC was responsible for authorizing the tribal council to issue a Request For Proposal for flood protection resources.

"The department has a role in reviewing the RFP, however the IRTC is responsible for the contract for this project," the spokesperson said.

The tribal council declined comment.

Vickers dismissed the idea his company had an unfair advantage. He said his company's product - called Tiger

Dams - are stackable flood barriers, as requested in the RFP.

"If the customer wants something they can stack, that's what we sell and why we win bids all over the world, because ours is stackable. And it's something that, you know, other products can't do," Vickers said.

Jim Hurcomb

Pour consulter tous les articles concernant les Affaires Indiennes et du Nord Canada, veuillez cliquer sur le au lien suivant:

For all AANDC-related clippings please go to <http://www.infomedia.gc.ca/ainc-inac/index-eng.aspx>

Les informations contenues dans Les manchettes sont fournies à AADNC exclusivement par abonnement et ne peuvent être diffusés à l'extérieur du ministère.

The information contained in Top Stories is provided exclusively to AANDC by subscription and must not be circulated outside the department.

s.21(1)(c)

Serge Beaudoin - Re: Fwd: Financial information update

From: Martine Stafford
To: Serge Beaudoin; Siv Pheng Hong
Date: 3/25/2015 10:02 AM
Subject: Re: Fwd: Financial information update
CC: Hashm Nasser; Line Laflamme; Tammy Lacroix

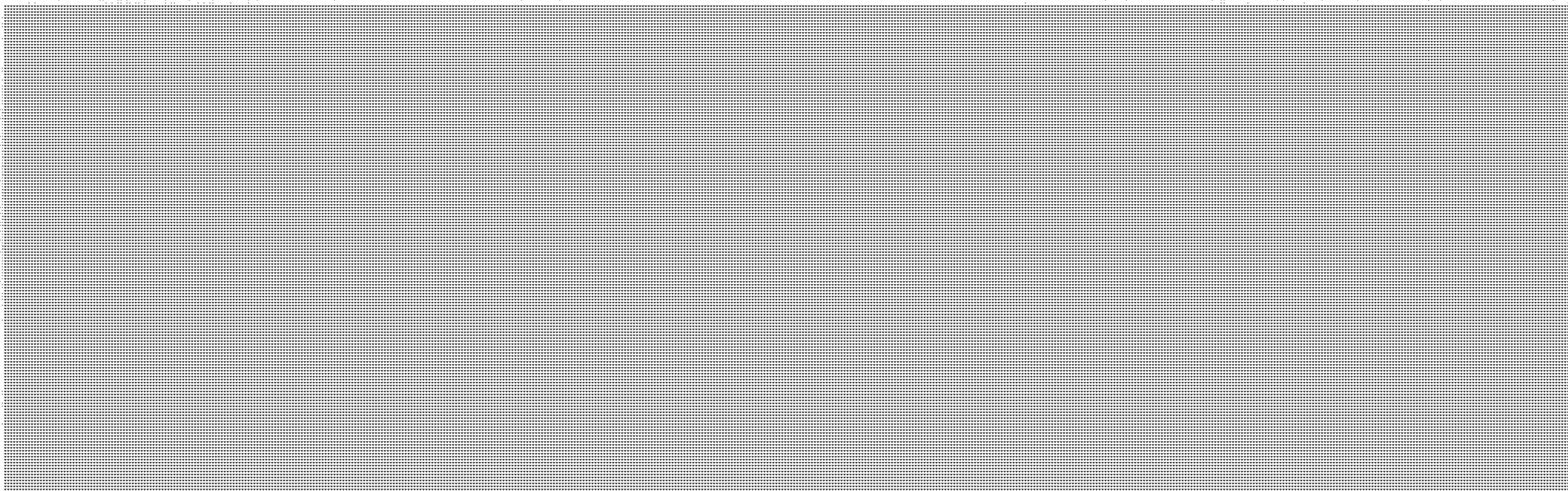
Thanks Serge.

>>> Serge Beaudoin 3/25/2015 10:01 AM >>>

>>> Martine Stafford 3/25/2015 9:40:35 AM >>>
Good morning Siv Pheng,

Merci / Thank you
Martine

>>> Tammy Lacroix 3/20/2015 5:57 PM >>>
Hi Siv Pheng,

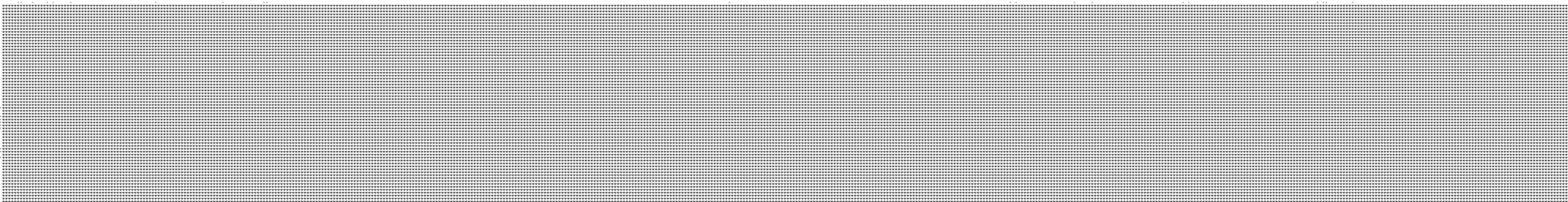


Tammy :)

-----Embedded Message-----

From: Krista Thompson <Krista.Thompson@aadnc-aadnc.gc.ca>
To: Tammy Lacroix <Tammy.Lacroix@aadnc-aadnc.gc.ca>
Cc: Jeremy Tait <Jeremy.Tait@aadnc-aadnc.gc.ca>
; Siv Pheng Hong <SivPheng.Hong@aadnc-aadnc.gc.ca>

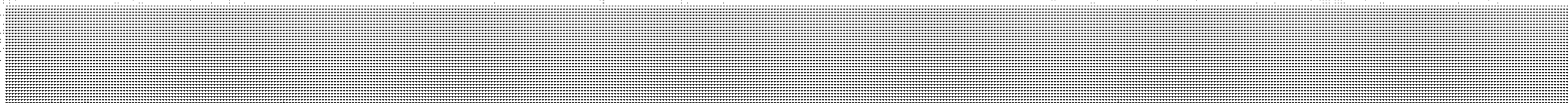
Sent: Fri Mar 20 14:15:57 2015
Subject: Fwd: Mushuau Fuel
Hi Tammy,



Thanks,

Krista

>>> Rosemary Glynn-Conrad 3/20/2015 12:19 PM >>>
Hi,



Please let me know if there is anything further required.

Rosemary

-----End of Embedded Message-----

s.21(1)(c)

Serge Beaudoin - Re: Fw: Financial information update

From: Hashm Nasser
To: Serge Beaudoin
Date: 3/23/2015 11:12 AM
Subject: Re: Fw: Financial information update

Mais oui.

>>> Serge Beaudoin Monday, March 23, 2015 11:06 AM >>>

Hi. Are you on this Hashm Lacroix

>>> Siv Pheng Hong 3/23/2015 11:02:00 AM >>>

Sorry, Whitecap was funded. Please advise where we can allocate to next.

>>> Siv Pheng Hong 3/23/2015 10:58 AM >>>

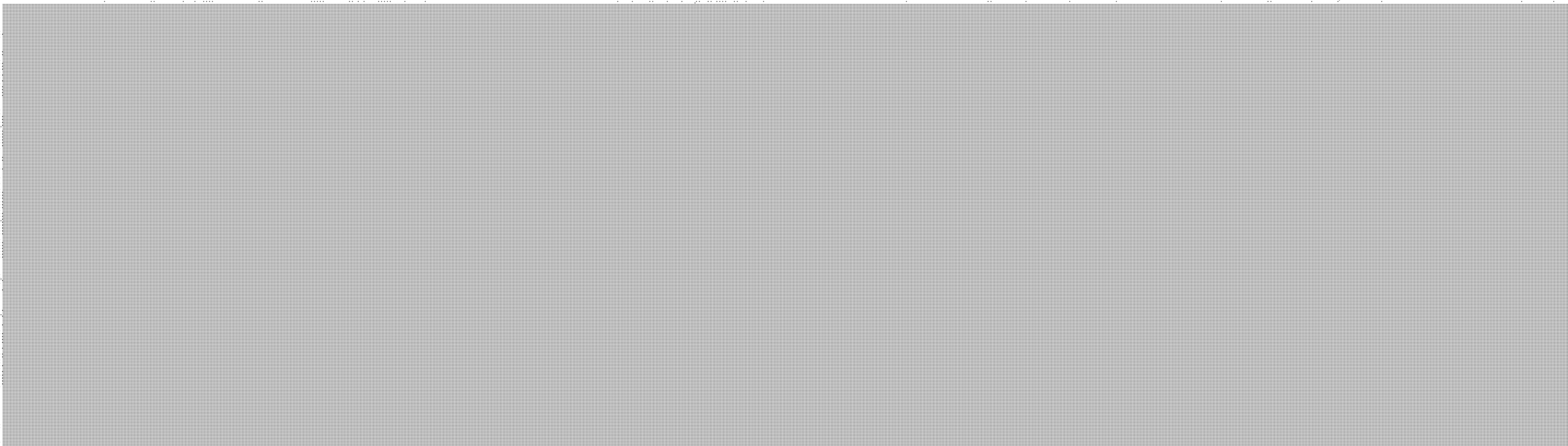
Good morning,

Thank you

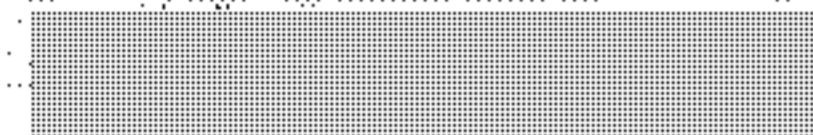
>>> Tammy Lacroix 3/20/2015 5:57 PM >>>

Hi Siv Pheng,

s.21(1)(c)



Hope you have fun and many thanks again!



Tammy :)

s.21(1)(c)

Serge Beaudoin - Fwd: Financial information update

From: Martine Stafford
To: Siv Pheng Hong
Date: 3/25/2015 9:40 AM
Subject: Fwd: Financial information update
CC: Hashm Nasser; Line Laflamme; Serge Beaudoin; Tammy Lacroix
Attachments: Fwd: Mushuau Fuel

Good morning Siv Pheng,

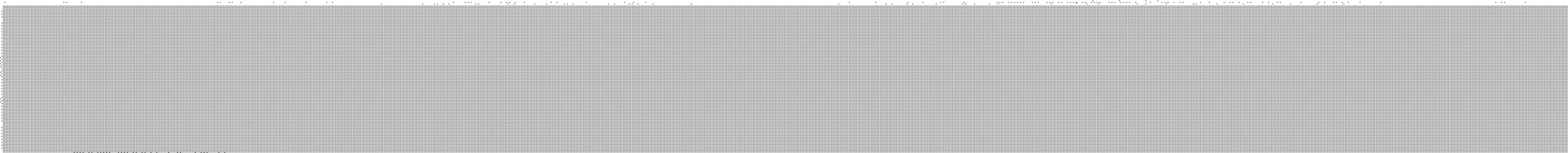
[REDACTED]

Merci / Thank you
Martine

>>> Tammy Lacroix 3/20/2015 5:57 PM >>>
Hi Siv Pheng,

s.19(1)

s.21(1)(c)



Hope you have fun and many thanks again!



Tammy :)

Serge Beaudoin - Fwd: Emergency Operations Centre

From: John de Francesco
To: Cindy Ranville; Marge Murdock
Date: 2/5/2015 10:04 AM
Subject: Fwd: Emergency Operations Centre
CC: Carmen Kardoes; Chantal Paquin; Colette Winch; Jonathan Plante; Serg...
Attachments: Flood Emergency Operations Centre Summary (Jan. 29, 2015 version) (1).docx

Marge,

Serge will be here in the next few weeks. Please check to see when he's here and co-ordinate with him, Scott's office and [REDACTED] on a meeting to discuss the Emergency Operations Center proposal. Scott would be by video-conference and from region it will be Carmen and I (with Serge here). [REDACTED] will likely have [REDACTED] Chief Hudson, Regional Chief Traverse and Grand Chief Nepinak.

Thanks

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> [REDACTED] 2/3/2015 2:14 PM >>>

Hello John,

Attached is the summary of the EOC that you requested. Please let me know if I have captured everything that you need.

Were you able to secure a meeting with Scott and Serg? I would like to give Don Brennan a few days notice so he could book his flight to attend.

I look forward to your response, please call me at 204-770-4285 if you have any questions.

Thank you,

[REDACTED]
--
[REDACTED]
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
ROC 0X0

**Pages 4 to / à 45
are duplicates
sont des duplicatas**

s.21(1)(c)

Serge Beaudoin - Re: Fwd: 14/15 shortfall to address 12/13 MCSS shortfall.

From: Serge Beaudoin
To: Siv Pheng Pheng Hong; Hashm Nasser
Date: 3/25/2015 5:14 PM
Subject: Re: Fwd: 14/15 shortfall to address 12/13 MCSS shortfall.

Thanks

>>> Siv Pheng Hong 3/25/2015 5:13:33 PM >>>
Probably March 31st but I would inform Ont as soon as we can to avoid any delays.

>>> Serge Beaudoin 3/25/2015 5:08:28 PM >>>
Thanks. That's good news. What is the cut off to transfer? (I expect this will come down to the wire March 30th)

>>> Siv Pheng Hong 3/25/2015 3:44:22 PM >>>
Hi Serge/Hashm,

Thanks

>>> Julie Denman 3/25/2015 3:29 PM >>>

**Pages 4 to / à 40
are duplicates
sont des duplicatas**

Z59810

UNCLASSIFIED

CIDM# 1213829

Grand Chief Derek Nepinak
Assembly of Manitoba Chiefs
200 - 275 Portage Avenue
WINNIPEG MB R3B 2B3

Dear Chief Nepinak:

I am writing in response to your letter of January 22, 2014, regarding a flood displacement mitigation strategy for First Nations in Manitoba.

As per my letter of August 28, 2013 on the same subject, Canada believes that the investments made to increase the level of resources available to manage this threat are fair and reasonable. Aboriginal Affairs and Northern Development Canada continues to determine emergency management investments based upon reasonable and comprehensive evaluation of risk.

Our Government's priority is the health and safety of First Nations. We are mobilizing our efforts to ensure the remaining evacuees are safely returned to their home communities. This, in addition to the disaster mitigation funding committed through Economic Action Plan, and the new emergency management approach I announced in November 2013, show our dedication to stronger and more resilient First Nation communities.

Furthermore, Canada is taking action to ensure that all residents of First Nation communities receive emergency services comparable to those that protect every other Canadian.

Specifically, the Government of Canada will:

- Create a new single-window for First Nations to secure funding for emergency costs, including those previously funded under the Disaster Financial Assistance Arrangements, which will eliminate overlap and provide First Nations and provinces and territories improved access to emergency funding when needed;
- Provide \$19.1 million from within the Government's resources to facilitate negotiation and implementation of new or renewed agreements with provinces and territories and support emergency preparedness activities including the development of emergency management plans for First Nation communities;

- Commit stable funding for response and recovery activities, which in turn would provide greater certainty to First Nations, provinces and territories and confirm our commitment to address their needs; and,
- Revise the Emergency Management Assistance Program to provide greater clarity about expense eligibility and strengthen program management.

As bilateral agreements for emergency management on-reserve are improved or negotiated with provinces and territories, the federal government will continue to work in partnership with First Nations.

Aboriginal Affairs and Northern Development Canada will continue to work with its partners to evaluate the level of flood risk and determine the appropriate action to take in order to protect people and infrastructure.

Please feel free to contact Gianni (John) de Francesco, Regional Director General at (204) 983-2474 should you have any further questions in this matter.

Sincerely,

Bernard Valcourt, PC, QC, MP

c.c.: The Right Honourable Stephen Harper
National Chief Shawn A-in-chut Atleo
The Honourable Premier Greg Selinger
Grand Chief Terrance Nelson
The Honourable Steve Ashton
Chief Glenn Hudson
James Bezan, MP

OUTSIDE ADDRESS:

National Chief Shawn A-in-chut Atleo
1600 - 55 Metcalfe Street
OTTAWA ON K1P6L5

The Honourable Premier Greg Selinger
204 - 450 Broadway
WINNIPEG MB R3C 0V8

Grand Chief Terrance Nelson
105 - 1555 St. James Street
WINNIPEG MB R3H 1B5

The Honourable Steve Ashton
203 - 450 Broadway
WINNIPEG MB R3C 0V8

Chief Glenn Hudson
PO Box 10
PEGUIS RESERVE MB R0C 3J0

Originator: Jackie Nanali/ MB-IH/204-983-4148
March 13, 2014

ASSEMBLY OF MANITOBA CHIEFS FLOOD DISPLACEMENT STRATEGY
Information for Minister

DATE: May 27, 2014

SUMMARY

- Manitoba's Interlake region was particularly affected in 2011 by flood waters that were diverted through the Fairford River Water Control Structure.
- As of January 21, 2014, approximately 1,656 individuals remain displaced and are being housed in hotels at a monthly cost of approximately \$1.5 million.
- Much of the restoration work in flood-affected communities has and will involve permanent structural risk mitigation measures (such as relocating the Lake St. Martin and Little Saskatchewan First Nations to higher ground) which will remove a significant portion of housing and infrastructure from the risk of future floods.
- For housing and infrastructure that is still potentially at risk of flooding, non-structural measures (such as emergency response plans and volunteer emergency response teams) combined with conventional flood protection methods (such as sand bagging) will continue to be used to mitigate the risk of flooding.
- The Assembly of Manitoba Chiefs has proposed that the federal government and the Province of Manitoba jointly fund the formation of a regional flood displacement prevention strategy for First Nations in Manitoba.
- The implementation of the strategy would include the procurement of \$15 million of portable, reusable, inflatable flood barriers, which would be located at a regional command centre in the heart of the Interlake region.

BACKGROUND

- The use of Manitoba's Fairford River Water Control Structure to divert flood waters through the Interlake region increases water levels on Lake St. Martin and has caused the flooding of Lake St. Martin, Little Saskatchewan, and Pinaymootang First Nations eleven times in the last twenty years and in 2011 also caused flooding in Dauphin River First Nation.
- These four First Nation communities were particularly affected in 2011 by flood waters that were diverted through the Fairford River Water Control Structure: Lake St. Martin and Dauphin River had to be evacuated completely, while Little Saskatchewan and Pinaymootang were partially evacuated.
- As of January 21, 2014, Lake St. Martin and Dauphin River First Nations remain largely evacuated (1,079 individuals remain evacuated from Lake St. Martin and 208 remain evacuated from Dauphin River). Little Saskatchewan First Nation continues to have a significant number of evacuees (359), while the Pinaymootang First Nation has 10 evacuees remaining to be returned home.
- Much of the restoration work in some flood-affected communities in the Interlake region has and will involve permanent structural risk mitigation measures (such as rebuilding the Lake St. Martin First Nation and the Little Saskatchewan First Nation to higher ground on lands to be added to reserve) to remove a significant portion of housing and infrastructure from the risk of future flooding.
- Improved drainage and permanent diking has been constructed in some at-risk communities to reduce the impact of future flooding.
- For housing and infrastructure that is still potentially at risk of flooding, non-structural risk mitigation measures (such as emergency response plans and volunteer emergency response teams) combined with conventional flood protection methods (such as sand bagging) will continue to be used to mitigate the risk of flooding.
- The Assembly of Manitoba Chiefs has proposed that the federal government and the province of Manitoba fund the formation of a regional flood mitigation strategy for Manitoba First Nations. Implementation of the strategy would include:
 - creating regional emergency command centres in four Manitoba First Nations;
 - identification of an emergency management co-ordinator from each Interlake community;
 - establishment of an emergency management committee made up of community emergency management co-ordinators;
 - identification of community flood fighters for immediate training on rapid-deployment flood protection barriers; and
 - ongoing work of the emergency management committee to co-ordinate flood response activities within and between communities.
- The implementation would also include the procurement of \$15 million of portable, reusable, inflatable flood barriers, which would be located at a regional command centre and procurement of a \$1 million prefabricated structure to serve as a command centre.

CONSIDERATIONS

- While new housing and infrastructure in Interlake First Nations will be located on higher ground and protected from future flooding, some existing housing and infrastructure in other communities may continue to be at risk of flooding.
- Although sand bagging is an effective means of flood protection, it requires considerable labour and it is expensive, slow, and non-reusable. By comparison, inflatable flood protection barriers (commonly known as “tiger dams”) are proven to be effective. They require little labour to set up, can be deployed easily and rapidly, are significantly less costly than sand bagging, paying for themselves after only one use, can be re-used repeatedly, and have a claimed service life of twenty years.
- More than \$250 million will be invested in the flood-affected Interlake communities in response to the 2011 flood. In addition, the federal government and the province of Manitoba are defendants in large class action suits related to losses due to flooding in Manitoba’s Interlake region.

COMMUNICATIONS CONSIDERATIONS

- In previous years, the Assembly of Manitoba Chiefs and the Province of Manitoba have expressed concern publicly that the federal government has not adequately invested in flood prevention on First Nations. To date, media coverage on flood preparedness has been low. The provincial flood forecast Centre’s second 2014 spring flood outlook suggested the potential for spring flooding was near normal in most areas of Manitoba. However, media may focus on the third anniversary of the 2011 flood and ongoing evacuation of First Nations. It is anticipated that the Assembly of Manitoba Chiefs may take advantage of media interest in this milestone to promote their proposal for a Manitoba regional command centre. Media lines will be prepared.

NEXT STEPS

- Work with the Province of Manitoba to continue to develop a Memorandum of Understanding regarding Emergency Management in First Nation communities.
- Regional officials to work with the Province of Manitoba and Assembly of Manitoba Chiefs to facilitate information sharing between the Province of Manitoba and Assembly of Manitoba Chiefs for effective flood mitigation, preparedness and response.
- The RDG has responded to the AMC proposal, further discussions will be taking place over the spring and summer.

MP/RIDING

Various



MAY 30 2014

Grand Chief Derek Nepinak
Assembly of Manitoba Chiefs
Unit 200 - 275 Portage Avenue
WINNIPEG MB R3B 2B3

Dear Grand Chief Nepinak:

Thank you for your letter dated March 12, 2014, as well as your letters dated January 22, 2014, and March 13, 2014, which outlined your proposed flood displacement prevention strategy for First Nation communities in Manitoba.

Your attention to this serious concern and your thoughtful proposal for a strategy to create a coordinated rapid response flood protection plan is much appreciated.

Our priority is to protect the health and safety of First Nations. We are mobilizing our efforts to ensure that the remaining evacuees are safely returned to their home communities. Much of the restoration work in flood-affected communities in the Interlake region has and will involve permanent structural risk mitigation measures such as building the Lake St. Martin and the Little Saskatchewan First Nations on higher ground. This will remove a significant portion of housing and infrastructure from the risk of future floods.

In your proposal you identified that the Province of Manitoba does not have a formalized emergency management agreement with Canada to respond to disasters within First Nation communities. Aboriginal Affairs and Northern Development Canada is working with the Province of Manitoba to develop a formalized bilateral agreement for on-reserve emergency management. As the bilateral agreement for emergency management on-reserve is negotiated, we will continue to work in partnership with First Nations.

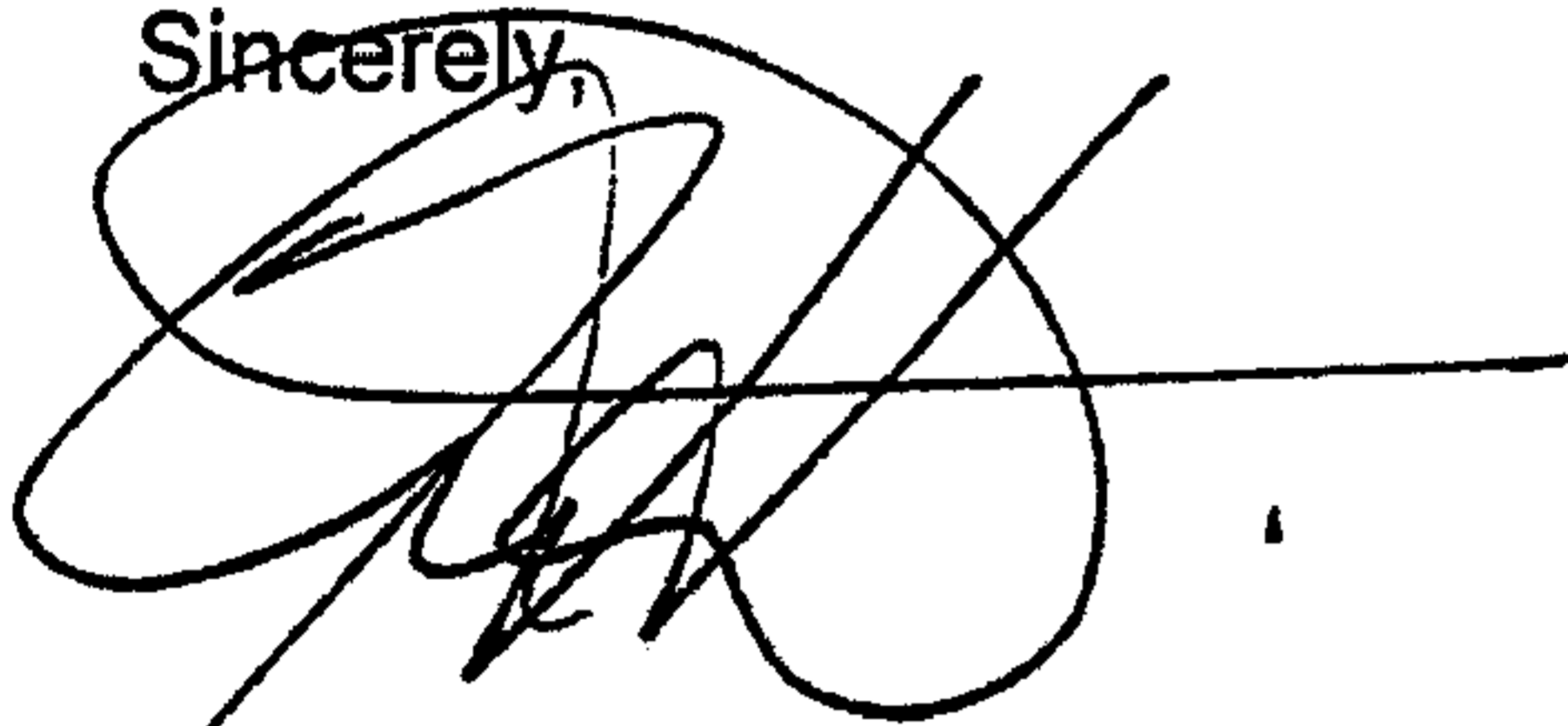
The intention of the bilateral agreement with Manitoba on emergency management is to provide the greatest possible level of integration of services, especially for flood response, recovery and preparedness. Establishing a separate First Nation flood strategy is not consistent with this integrated approach.

.../2

My office and team will further investigate the proposed flood displacement prevention strategy in the coming months, and work in partnership with both the Province of Manitoba and the Assembly of Manitoba Chiefs in an effort to ensure that all residents of First Nation communities receive emergency services comparable to those that protect every other Manitoban.

Thank you again for your attention to this matter and for your proposal outlining how to improve efforts to mitigate the threat that floods pose to First Nation communities in Manitoba.

Sincerely,

A handwritten signature in black ink, appearing to read 'Gianni de Francesco', written over a horizontal line.

Gianni (John) de Francesco
Regional Director General
Manitoba Region

c.c.: Grand Chief Terrance Nelson
Chief Glenn Hudson
The Honourable Steve Ashton, MLA
Island Lake Tribal Council
Mr. Cameron Buchanan

**Pages 119 to / à 144
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(c), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

Page 145
is not relevant
est non pertinente

Bonnie Dee - \$5M for Tiger Dam

From: Tammy Lacroix
To: Bonnie Dee; Carmen Kardoes; David Moore; Shannon Petrishen
Date: 3/16/2015 1:28 PM
Subject: \$5M for Tiger Dam
CC: Andrew Quinlan; David Smith; Derek Pena; Diane Guénette; Hashm Nasse...

Good afternoon,

We have been able to find a source of funds to cover the Tiger Dam project in the amount of \$5M and funds should be transferred shortly to RO. In preparation, please let me know where you would like the funds to be transferred.

Thank you!

Tammy

Bonnie Dee - Fwd: \$5M for Tiger Dam

From: Bonnie Dee
To: David Moore
Date: 3/16/2015 2:55 PM
Subject: Fwd: \$5M for Tiger Dam
CC: Evelyn Thomas; Leona Tencha; Shannon Petrishen; Tammy Lacroix
Attachments: \$5M for Tiger Dam

if you are not able to spend this by year end, let tammy know.

Page 148
is not relevant
est non pertinente

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

From: Carmen Kardoes
To: Meghan-Tia Robertson
CC: Andrew Quinlan; John de Francesco; Kevin McKeever; LucL Ladouceur; N...
Date: 3/20/2015 3:04 PM
Subject: Re: IRTC Flood Preparedness Equipment Proposal - Financial Coding

Perfect.

>>> Meghan-Tia Robertson 3/20/2015 3:03 PM >>>
Hey Carmen:

I just chatted with Andrew. As per your recommendation, he reached out to David Moore and got the coding he was looking for.

It's all good now.

Have a good weekend!

Thanks!

Meghan

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Serge.Beaudoin@aandc-aadnc.gc.ca
Date: 3/20/2015 3:22 PM
Subject: Fw: IRTC Flood Preparedness Equipment Proposal - Financial Coding

Fyi

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes <Carmen.Kardoes@aandc-aadnc.gc.ca>

Sent: Friday, March 20, 2015 3:04 PM

To: Meghan-Tia Robertson

Cc: Andrew Quinlan; Nathan Klassen; LucL Ladouceur; John de Francesco; Kevin McKeever; Shane McKenzie

Subject: Re: IRTC Flood Preparedness Equipment Proposal - Financial Coding

Perfect.

>>> Meghan-Tia Robertson 3/20/2015 3:03 PM >>>

Hey Carmen:

I just chatted with Andrew. As per your recommendation, he reached out to David Moore and got the coding he was looking for.

It's all good now.

Have a good weekend!

Thanks!

Meghan

**Pages 4 to / à 41
are duplicates
sont des duplicatas**

John de Francesco - Fwd: Re: IRTC - EOC

From: John de Francesco
To: Nancy Kearman
Date: 3/24/2015 11:34 AM
Subject: Fwd: Re: IRTC - EOC
CC: Denise Drzewiecki
Attachments: Re: IRTC - EOC

Looks like he responded to John.

Marge

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

John de Francesco - Fwd: IRTC RFP

From: Marge Murdock (John de Francesco)
To: Nancy Kearnan
Date: 3/24/2015 11:37 AM
Subject: Fwd: IRTC RFP
CC: Carmen Kardoes; Denise Drzewiecki
Attachments: IRTC RFP

for your info. Denise include the MB. response to IRTC EOC.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

John de Francesco - IRTC Proposal

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Marge.Murdock@aandc-aadnc.gc.ca
Date: 3/24/2015 4:21 PM
Subject: IRTC Proposal
CC: Serge.Beaudoin@aadnc-aandc.gc.ca, Carmen.Kardoes@aandc-aadnc.gc.ca, Davi...

Marge,

Please set up a 1/2 hour call tomorrow for those on this email. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: David Moore
To: John de Francesco
Date: 3/24/2015 4:53 PM
Subject: IRTC

FYI.

Anita informs us they 'understood' the \$5M was a go as of the close of the RFP and proceeded to verbally inform the winner to implement. Apparently, IFC has already started so as to meet the March 31 deadline.

We have sent an email telling them to hold sending a written award till we advise.

David.

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Serge.Beaudoin@aandc-aandc.gc.ca, Carmen.Kardoes@aandc-aadnc.gc.ca
Date: 3/24/2015 7:40 PM
Subject: Fw: IRTC

Fyi

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore <David.Moore@aandc-aadnc.gc.ca>
Sent: Tuesday, March 24, 2015 4:53 PM
To: John de Francesco
Subject: IRTC

FYI.

Anita informs us they 'understood' the \$5M was a go as of the close of the RFP and proceeded to verbally inform the winner to implement. Apparently, IFC has already started so as to meet the March 31 deadline.

We have sent an email telling them to hold sending a written award till we advise.

David.

From: Carmen Kardoes <CARMEN.KARDOES@AANDC-AADNC.GC.CA>
To: John.deFrancesco@aandc-aadnc.gc.ca
Date: 3/25/2015 6:24 PM
Subject: Fw: WINNIPEG-#1403955-v1-Information_Note-_IRTC_Proof_of_Concept
Attachments: WINNIPEG-#1404125-v1-INFORMATION_NOTE-_IRTC_PROOF_OF_CONCEPT_WITH_I_AND_H_INPUT.docx

Hi John,

The skeleton info is in the attached. We should discuss consideration/next steps.

Tara is compiling and providing appropriate formatting.

Original Message

From: David Moore <David.Moore@aandc-aadnc.gc.ca>
Sent: Wednesday, March 25, 2015 5:21 PM
To: Andrew Quinlan; Carmen Kardoes
Cc: Serge Beaudoin; Colette Winch; Tara Urniezius
Subject: Re: WINNIPEG-#1403955-v1-Information_Note-_IRTC_Proof_of_Concept

Hi

Adding a few edits and additions.

David.

>>> Andrew Quinlan 3/25/2015 2:54 PM >>>

Hi Carmen,

I've made some edits which appear in the attached.

I think it is good but will obviously benefit from additional input from David.

Andrew

>>> Carmen Kardoes 3/25/2015 3:13 PM >>>

Hi,

I have tried to create a chronology for this

Please add your input and send to Tara. Thanks.

INTERLAKE TRIBAL COUNCIL - FLOOD RESPONSE PROPOSAL
Information for the Minister

DATE: March 25, 2015

SUMMARY

Concerns have been raised regarding a request for proposal to provide flood protection equipment to Interlake Tribal Council for the provisions of a First Nation led proof of concept to improve flood response for Manitoba First Nations.

AANDC is currently considering a proof of concept approach to the Interlake Reserves Tribal Council's flood response proposal and will provide a final response on this in the coming days. If supported, this approach will support the Province's annual response to imminent flood risk to First Nations (including the 2015 flood risk) and align with AANDC bilateral emergency management agreement negotiations with the Province.

BACKGROUND

Spring 2014, a conceptual proposal to the Province of Manitoba and AANDC related to a First Nations-initiated emergency management was received from the Assembly of Manitoba Chiefs in partnership with the regional Assembly of First Nations, the Interlake Tribal Council (coordinating lead), and Peguis First Nation.

June 10, 2014, SADM met in Peguis First Nation to discuss flood protection and recommended that a First Nation led proof of concept on improving

December 19, 2014, the flood response proposal was resubmitted by Interlake Tribal Council with a budget request of over \$43 million.

February 15, 2015, meeting was held between HQ and Regional AANDC officials, Assembly of Manitoba Chiefs, Peguis First Nation, and Interlake Tribal Council to discuss a scalable proof of concept to demonstrate the advantages of a First Nation led flood response plan.

February 20, 2015, AANDC received a rental proposal from Interlake Tribal Council valued at approximately \$11 million to provide flood protection services in Manitoba.

February 27, 2015 AANDC officials met with the Centre for Security Science (CSS), which is a joint endeavor between the Department of National Defence and Public Safety Canada that provides science and technology advice and support, to discuss contracting the CSS to provide effective project monitoring as well as an independent assessment of the proof of concept, should AANDC proceed with the approach.

March 9, 2015, a call was held between meeting was held between HQ and Regional AANDC officials, Peguis First Nation, the regional Assembly of First Nations, and

Interlake Tribal Council discussed a proof-of-concept approach involving an investment of approximately \$5 million.

March 10, 2015, Infrastructure and Housing was asked to work with Contracting Authority, Interlake Tribal Council (IRTC) to publicly tender the purchase of Rapid Deployment Flood Protection Material to be delivered by March 31, 2015, using \$5,000,000 of Capital funds that HQ had secured.

March 13, 2015, IRTC publicly tendered on MERX a Request for Proposal (RFP) #324335 for the supply of Water Filled Barrier Rapid Deployment Flood Protection Systems (RDFPS) with the following mandatory elements:

MANDATORY ELEMENTS INCLUDE:	PASS / FAIL
Completed and Signed Offer Letter (Form "A")	
Completed Status in Relation to Interlake Reserves Tribal Council Form (Form "B")	
At least two (2) references	
Training Session held prior to March 31, 2015*	
Delivery of 100% of the Order by March 31, 2015*	
Completed Cost Proposal Form (Form "C")	
No pricing information in technical submission	
Prices quoted in Canadian Dollars	
Meet Minimum Technical Requirements	
Meet Technical Support and Training Requirements	

March 20, 2015, two representatives from IRTC, Anita Wilson – Executive Director and their hired engineer Ralph Beardy and two senior engineers from AANDC evaluated the two RFPs that were submitted before the deadline of 12:00 noon on March 20, 2015. The two companies that submitted were Layfield Canada Limited (LCL) and International Flood Control Corporation (IFC). The proposal submitted IFC met the all the mandatory requirements including delivery by March 31, 2015. IFC's proposal was the only submission that provided a system that met the technical requirement of "capability of stacking in multiple configurations". Further, IFC's proposal was the only one that provided a system that met the technical requirement of being certified under "FM 2510 Standard, or CSA or UL approved equal."

LCL stated that they could deliver on April 30 which meant they failed to meet one of the mandatory requirements. Furthermore, their product was not stackable and there was no mention of meeting the "FM 2510 Standard, or CSA or UL approved equal." As such the evaluation team did not open LCL's cost envelope.

On that basis there was unanimous agreement to recommend the award of the supply of the RDFPS to IFC.

March 23, 2015, AANDC officials have a follow up meeting with the CSS to discuss their proposal to conduct a lessons learned assessment of the proof of concept, should AANDC proceed with the approach, as well as next steps in terms of project roll out.

CONSIDERATIONS

NEXT STEPS

MP/RIDING

**John de Francesco - Re: Fw: WINNIPEG-#1403955-v1-Information_Note-
_IRTC_Proof_of_Concept**

From: John de Francesco
To: Carmen Kardoes
Date: 3/26/2015 8:35 AM
Subject: Re: Fw: WINNIPEG-#1403955-v1-Information_Note- _IRTC_Proof_of_Concept

Please send it to me once its been formatted so I can add to it.

Thanks

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

>>> Carmen Kardoes <CARMEN.KARDOES@AANDC-AADNC.GC.CA> 3/25/2015 6:24 PM >>>

Hi John,

The skeleton info is in the attached. We should discuss consideration/next steps.

Tara is compiling and providing appropriate formatting.

Original Message

From: David Moore <David.Moore@aandc-aadnc.gc.ca>
Sent: Wednesday, March 25, 2015 5:21 PM
To: Andrew Quinlan; Carmen Kardoes
Cc: Serge Beaudoin; Colette Winch; Tara Urniezius
Subject: Re: WINNIPEG-#1403955-v1-Information_Note- _IRTC_Proof_of_Concept

Hi

Adding a few edits and additions.

David.

>>> Andrew Quinlan 3/25/2015 2:54 PM >>>

Hi Carmen,

I've made some edits which appear in the attached.

I think it is good but will obviously benefit from additional input from David.

Andrew

>>> Carmen Kardoes 3/25/2015 3:13 PM >>>

Hi,

I have tried to create a chronology for this

Please add your input and send to Tara. Thanks.

**John de Francesco - WINNIPEG-#1403970-v1-IH_-Z64269_-
_PROCUREMENT_PRACTICES_-
_FLOOD_PROTECTION_SYSTEMS_FOR_INTERLAKE_REGION_TRIBAL_COUNCIL_(IRTC)**

From: David Moore
To: Andrew Quinlan; Carmen Kardoes; John de Francesco; Serge Beaudoin
Date: 3/26/2015 11:31 AM
Subject: WINNIPEG-#1403970-v1-IH_-Z64269_-PROCUREMENT_PRACTICES_-
_FLOOD_PROTECTION_SYSTEMS_FOR_INTERLAKE_REGION_TRIBAL_COUNCIL_(IRTC)
Attachments: Document.pdf; WINNIPEG-#1403970-v1-IH_-Z64269_-PROCUREMENT_PRACTICES_-
_FLOOD_PROTECTION_SYSTEMS_FOR_INTERLAKE_REGION_TRIBAL_COUNCIL_(IRTC).docx

Hi

I took an initial stab at a response letter to the letter of concern sent to Mino (attached) from ABC company re the IRTC RFP.

Please edit/add/delete. Will then send around for approvals.

Thanks,

David.

From: Don Adams <adamsd@abccanada.ca>
To: 'minister@canada.ca' <minister@canada.ca>
CC: James Yausa <yausa.james@abccanada.ca>, 'Tanya Petch@par.gc.ca' <tpet...>
Date: 2015-03-23 12:33 PM
Subject: Urgent Matter for Immediate Review

March 23, 2015

Wife to TSK1908

The Honorable Bernard Valcourt
Minister of Aboriginal Affairs and Northern Development
Government of Canada

15 03 23 12

Dear Sir,

RE: Procurement Practices
Flood Protection Systems for Interlake Region Tribal Council (IRTC)

Further to my recent conversation with Vanessa Verlochin, Receptionist at the Departmental Office in Gatineau, I would request an urgent review of the Procurement practices and funding relating to a recent RFP posted on MERX March 18, 2015 and closed four days later on Friday, March 20, 2015. The reference on this particular RFP was # 324335. It is important to note that the award on this RFP has not been announced and relates to the first work on \$46 million in funding for flood mitigation for First Nations communities in the Manitoba Interlake Region. It is our contention that the award on this RFP should not be made and immediate action is required to ensure that sole sourcing does not override a process that was fair, transparent and equitable.

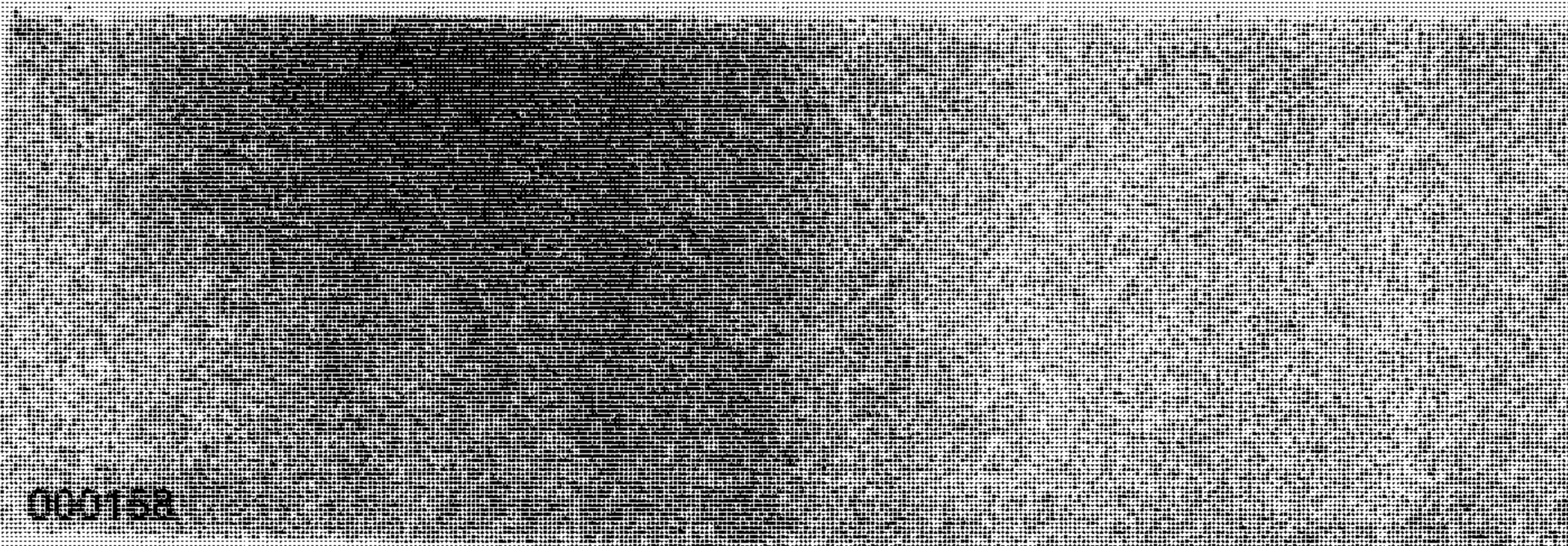
ABC Canada Technology Group is a Saskatchewan based, vertically integrated manufacturer established over 45 years ago. We currently employ approximately 100 staff and supply products to Mining, Industrial and Government operations/agencies worldwide. Over the last eight years we have worked closely with Ministry of Public Safety in Saskatchewan, the Faculty of Engineering at the University of Manitoba and the National Science and Engineering Council (NSERC) in developing and manufacturing an engineered solution in Floodwater Protection that is stable and not prone to roll or move. Our patented and highly regarded product is called ABC WaterBloc. We are pleased with the success we have achieved in manufacturing 1,000's of feet of this product over the years.

We are advising that the RFP 324356 placed in MERX by Ralph Beardy, under the organization, Interlake Reserves Council, directly relates to a RFP initiated by the Government of Manitoba in MERX on December 18th, 2014. This particular RFP, referenced as # 315825 and 2014-RDFFS-FN, involved a formal and objective process for vendors to follow and allowed 8 weeks for interested parties to submit bids. The process involved an examining committee, with six individuals, three representatives selected by the Government of Manitoba and three representatives from the Interlake First Nations. The RFP strictly separated engineering review from proposal cost, involved product demonstrations and reference checking. It was a determined attempt to remove subjective evaluation or untoward influence in making the formal award. The contract was to be awarded on February 9 and it is pending Manitoba Treasury approval.

It is our contention the RFP placed in MERX by the Contracting Authority, Ralph Beardy at the Interlake Reserves Council (IRTC) is directed to override a formal process, and award the contract at substantially higher cost to a sole sourced supplier. This action occurring without full accreditation or opportunity for fair competition. While further insight could be provided, I believe it is not necessary at this time as you recently took decisive action with the MAHP and know the issue of transparent and judicious use of public funds is also clearly in question with this matter. There is no doubt that immediate action by your office is both required and necessary.

We appreciate your prompt attention to this matter as both your office and Canadian Taxpayers will be

20150323



Mr. Don Adams
Director
ABC Canada Technology Group Ltd
1802 Quebec Avenue
Saskatoon SK S7K 1W2

Dear Mr. Adams :

Thank you for your letter regarding procurement practices and associated funding related to a recent Interlake Tribal Council (IRTC) Request for Proposals (RFP) which was posted March 13th, 2015 on MERX and opened one week later March 20th, 2015. As you are aware the RFP contracting authority IRTC, posted the RFP on MERX in an effort to supply flood protection equipment prior to the onset of the 2015 flood season. To ensure a fair and transparent procurement process, the RFP was openly advertised to all firms including ABC Canada Technology Group Ltd. At the conclusion of the seven day posting period, bids were evaluated against the mandatory and technical requirements and a low compliant bidder selected.

Aboriginal Affairs and Northern Development Canada respects the importance of a fair and transparent procurement process. Federal funding of initiatives such as the IRTC RFP, also emphasize value for money and a lowest cost compliant bid.

It is understood the current IRTC RFP is an initial stage in a larger flood protection approach being undertaken in the Interlake Region of Manitoba. As such, it is hoped should further works be forthcoming, ABC Canada Technology Group Ltd will bid on potential future works and associated MERX competitive postings.

Bernard Valcourt, PC, QC, MP

c.c.: Honourable Lynne Yelich
Mr. James Yausie

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

From: Serge Beaudoin
To: David Moore; John de Francesco
CC: Pena, Derek <Derek.Pena@aandc-aadnc.gc.ca>; Tencha, Leona <Leona.Tencha@...>
Date: 3/30/2015 10:01 AM
Subject: Re: IRTC

HQ has not talked to Anita in at least a couple of weeks. That type of communications would normally come from Region.

>>> David Moore 3/30/2015 10:57:27 AM >>>

John, Serge, Is Anita aware the \$5M is now confirmed ? (before we send PAR for signatures and subsequent amendment for processing).

David.

Page 172
is not relevant
est non pertinente

Nancy Kearnan - Re: Fwd: MERX RFP 324335 has a bad smell.

From: John de Francesco
To: Nancy Kearnan
Date: 3/24/2015 4:12 PM
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.
Attachments: Re: Fwd: MERX RFP 324335 has a bad smell.

for your info.

I told him you are acting and to send to you?

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

s.19(1)

From: David Moore
To: Carmen Kardoes, Serge Beaudoin
CC: John de Francesco
Date: 3/24/2015 4:11 PM
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.

Carmen, who is Greg Plett?

>>> Carmen Kardoes 3/24/2015 4:07 PM >>>

Hi, I received this email this afternoon.

>>> Greg Plett <plettg@abccanada.ca> 3/24/2015 3:23 PM >>>

Hi Carmen,

I'll give you a phone call this afternoon to follow up on this email.. but wanted to provide you with a heads-up first.

The short of it is that the aforementioned RFP looks like it was intended to be fixed for one specific vendor, with no intention of being fair, and aimed to use the MERX public tender as a smoke screen in order to achieve a pre-determined sole-source acquisition. Urgent attention is needed. An RFP of this value (I estimate about \$4.5 million) would typically allow qualified proponents adequate time to review and submit proposals with substantial supporting information. How can a fair, equitable and transparent process for this size of RFP (324335) possibly be conducted with any kind of credibility in 4 days? Considering the timeframe, (opened Mar 16, closed Mar 20) one would need to conclude that this was either premeditated or excessively hasty. Either way, not a prudent or acceptable way to go about spending in the range of \$4.5 million.

To be candid, it smells corrupt. I've been making calls over the last 24 hours and it seems that widespread concern exists in Manitoba regarding the quality of the process relative to this specific RFP, Chief Hudson and the specified flood mitigation product vendor (who is unnamed but clearly defined), but there is very little willingness to speak up for fear of reprisals.

I'm aware of this RFP as a result of our company (ABC Canada Technology Group Ltd) participating in a similar one being conducted by the Province of MB for the supply of flood mitigation materials for the same region. Ironically similar, only about 1/3 of the size.

Feel free to reach me here or on my cell at [redacted] in the meantime.

Regards,

Greg Plett

Nancy Kearnan - Re: MERX RFP 324335 has a bad smell.

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Nancy.Kearnan@aandc-aadnc.gc.ca
Date: 3/24/2015 7:38 PM
Subject: Re: MERX RFP 324335 has a bad smell.
CC: Marge.Murdock@aandc-aadnc.gc.ca

Thanks - David, Carmen, Serge and I are trying to assess and develop next steps.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Nancy Kearnan
Sent: Tuesday, March 24, 2015 5:32 PM
To: John de Francesco
Cc: Marge Murdock
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.

Hi John

How do you want to handle this?

Marge recommended I should bring this to your awareness, especially after Marge had politely requested at RET that anything of RDG concern be sent to me while acting for you, the concern being it was sent to HQ (Serge) directly.

Marge may have more details for you tomorrow as I will be on travel status.

Nancy

Nancy Kearnan - Re: MERX RFP 324335 has a bad smell.

From: Nancy Kearnan
To: de Francesco, John
Date: 3/24/2015 8:21 PM
Subject: Re: MERX RFP 324335 has a bad smell.
CC: Marge Murdock <Marge.Murdock@aandc-aadnc.gc.ca>

Note you sent it on my email to you, not Davids to you.
You may want to use his email I would not want him to retaliate on Marge for sharing?

There is a call on this tomorrow with mino from someone calling to their office.

>>> John de Francesco <John.defrancesco@aandc-aadnc.gc.ca> 3/24/2015 8:38:15 PM >>>
Thanks - David, Carmen, Serge and I are trying to assess and develop next steps.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Nancy Kearnan
Sent: Tuesday, March 24, 2015 5:32 PM
To: John de Francesco
Cc: Marge Murdock
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.

Hi John

How do you want to handle this?

Marge recommended I should bring this to your awareness, especially after Marge had politely requested at RET that anything of RDG concern be sent to me while acting for you, the concern being it was sent to HQ (Serge) directly.

Marge may have more details for you tomorrow as I will be on travel status.

Nancy

From: Nancy Kearnan
To: Marge.Murdock@aandc-aadnc.gc.ca
Date: 3/25/2015 12:29 PM
Subject: Re: Fwd: Re: MERX RFP 324335 has a bad smell. (Out of the office/ A l'exterieur du bureau)

Hello,
I am out of the office until March 30, 2015.
Please contact Cindy Ranville at 204-984-0554 for immediate assistance.

Bonjour,
Je suis à l'extérieur du bureau jusqu'au 30 mars 2015.
SVP contacter Cindy Ranville au 204-984-0554 pour un suivi immédiat.

>>> Marge Murdock 03/25/15 12:29 >>>

cindy,,, no not this one.

>>> Nancy Kearnan 3/25/2015 12:28 PM >>>
Do I forward this?

Cindy for Nancy.

**Pages 178 to / à 181
are not relevant
sont non pertinentes**

From: Nancy Kearnan
To: John de Francesco
CC: Marge Murdock
Date: 3/24/2015 5:32 PM
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.
Attachments: Re: Fwd: MERX RFP 324335 has a bad smell.

Hi John

How do you want to handle this?

Marge recommended I should bring this to your awareness, especially after Marge had politely requested at RET that anything of RDG concern be sent to me while acting for you, the concern being it was sent to HQ (Serge) directly.

Marge may have more details for you tomorrow as I will be on travel status.

Nancy

From: John de Francesco
To: Nancy Kearnan
Date: 3/24/2015 4:12 PM
Subject: Re: Fwd: MERX RFP 324335 has a bad smell.
Attachments: Re: Fwd: MERX RFP 324335 has a bad smell.

for your info.

I told him you are acting and to send to you?

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aandc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aandc.gc.ca / Tél: (204) 983-2474

Page 184
is not relevant
est non pertinente

Page 185

**is withheld pursuant to sections
est retenue en vertu des articles**

20(1)(d), 13(1)(c), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 186 to / à 187
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(c), 21(1)(a), 19(1), 14, 13(1)(c), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

To: John de Francesco
Subject: IRTC - EOC

s.21(1)(d)

Hello John,

You can reach me at [REDACTED] if you have any questions.

--
Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
R0C 0X0

MBRecordsOffice - Fwd: IRTC - EOC

From: Marge Murdock (John de Francesco)
To: Carmen Kardoes; David Moore; Nancy Kearnan
Date: 3/24/2015 11:32 AM
Subject: Fwd: IRTC - EOC
CC: Denise Drzewiecki; Marge Murdock
Attachments: IRTC - EOC

Denise. please put this into WEBCIMS. Send to folks for their info for now.

Carmen and David, I am not sure if John sent to you as he may of sent from his BB. Please respond to all by John. John does not want emails right now. Thanks.

Gianni (John) de Francesco

Regional Director General Manitoba
Aboriginal Affairs and Northern Development Canada / Government of Canada
john.defrancesco@aadnc.gc.ca / Tel: (204) 983-2474

Directeur Général Régional Manitoba
Affaires autochtones et Développement du Nord Canada / Gouvernement du Canada
john.defrancesco@aadnc.gc.ca / Tél: (204) 983-2474

>>> "ralph" <rbeardy@codanooketoh.com> 3/13/2015 7:08 PM >>>

Hello Derek,

Please find the RFP that was posted.

I will issue an addendum for the evaluation of the non mandatory items that you mentioned in your email. I was running out of time; the formatting in this document was corrupt.

I will get it out Monday.

Thanks,

Ralph Beardy

From: Derek Pena
To: ralph
Date: 3/14/2015 1:20 PM
Subject: Re: IRTC RFP RFP # 324335
CC: David Moore; Leona Tencha; afwilson@gmail.com

Hi Ralph,

Thanks for posting the RFP on time yesterday. We went over what was posted and have some concerns that should be addressed.

Under 1.0 Purpose and Scope you mention trailers containing product being able to protect a minimum of 900 m. Why was this changed from 300m in the draft proposal sent to me earlier?

In general there are statements with regards to order quantity that are confusing as follows:

1. On page 7, in **5.0 Time Table** you say that 100% order must be received on March 31, 2015. At the bottom of Page 9, under b) i), it says that the proponent must provide "a total price to supply and deliver approximately 38,000 lineal metres of Water Filled Barrier RDFPS and minimum of 20 trailers"
2. On Pg. 13 in the MANDATORY ELEMENTS Table it says "Delivery of 100% of the Order by March 31, 2015"
3. On Page 18 under b) **Order Quantity**, i) says "approx. 38,000 Lineal meters", and ii) says "Supply a minimum of 20 trailers: each trailer must have a minimum storage capacity of 900 lineal meters"
4. On page 25 under **7. Delivery**, it says "Twenty-five percent (100%) of the Rapid Deployment Flood Protection Control System must be delivered no later than March 31, 2015. Is it 25% or 100%?"

The 4 items above are somewhat confusing. 20 trailers holding 900m of RDFPS only adds up to 18,000 lineal meters. How are the remaining 20,000 meters going to be delivered? Do you expect some trailers be holding more than the 900 lineal meters?

Why not be consistent throughout and indicate clearly that "the proponent must provide 38,000 lineal meters in independent mobile units (trailers) each with ancillary equipment enough to protect a minimum of 900 lineal metres"?

Do we need 9 copies of the proposal from each bidder? Maybe reduce to 4 or 5 copies.

As is my previous comments on the draft, please include a table of evaluation criteria as follows:

Evaluation Criteria

- a) Constructability/Mobility
- b) Delivery Schedule
- c) Technical Evaluation
- d) Technical Support and Training

The proponents should describe in as much detail as possible the above criteria so that the evaluation team can compare the quality of the proposals.

Each member of the evaluation team should give each proposal a mark from say 0 - 10. At the evaluation meeting the team can then arrive at a consensus as to the final mark out of 10 for each proposal.

The evaluation team should meet at IRTC's office on Friday, March 20 at say 12:00 pm to open and evaluate the proposals.

Let's discuss further in necessary and please send us the addendum to review before posting.

Regards,

Derek

Derek Peña
Project Manager
Aboriginal Affairs and Northern Development Canada
Infrastructure and Housing
400-365 Hargrave Street
Winnipeg, MB
R3B 3A3

Phone: (204) 983-4315

Fax: (204) 983-2936

Email: derek.pena@aandc-aadnc.gc.ca

>>> "ralph" <rbeardy@oodanooketoh.com> 3/13/2015 7:08 PM >>>

Hello Derek,

Please find the RFP that was posted.

I will issue an addendum for the evaluation of the non mandatory items that you mentioned in your email. I was running out of time; the formatting in this document was corrupt.

I will get it out Monday.

Thanks,

Ralph Beardy

From: "ralph" <rbeardy@oodanooketoh.com>
To: "Derek Pena" <Derek.Pena@aandc-aadnc.gc.ca>
Date: 3/16/2015 9:38 AM
Subject: RE: IRTC RFP RFP # 324335
CC: "David Moore" <David.Moore@aandc-aadnc.gc.ca>, "Leona Tencha" <Leona...>
Attachments: RFP # 324335 Addendum 1.docx; RFP # 324335 Addendum 2.docx

Hello Derek,

The storage capacity of the trailers is over 900 m of product; which is why we changed it from 300 m.

The intent is to maximize the overall coverage of product for flood protection. Yes, we will have approximately 18,000 lineal meters stored in the 20 trailers that are fully equipment with all the material tools and equipment for rapid deployment. The additional 20,000 lineal meters of product will be stored at emergency flood centre and will consist of **only** the necessary dam system components. This additional 20,000 lineal meters can be mobilized to the flood sites in pick-up trucks (that are hauling the trailers) or the trailers can return to be restocked, as required.

In addition, the 20 trailers are equipped to support 20 independent flood response teams. If we specify, to have all 38,000 lineal meters in independent mobile trailers, we would require approximately 43 trailers. It will be a challenge to assemble 43 independent flood response teams; with each team consisting of 4 people.

It is more cost effective and reasonable to prepare scope and quantities as presented; Plus it maximizes the flood protection coverage that can be purchased.

I have drafted addendum 1 and 2 for your review. Addendum 1 and 2 also address your comments and concerns.

Thanks,

Ralph Beardy

From: Derek Pena [mailto:Derek.Pena@aandc-aadnc.gc.ca]
Sent: March 14, 2015 1:20 PM
To: ralph
Cc: David Moore; Leona Tencha;
Subject: Re: IRTC RFP RFP # 324335

Hi Ralph,

Thanks for posting the RFP on time yesterday. We went over what was posted and have some concerns that should be addressed.

Under 1.0 Purpose and Scope you mention trailers containing product being able to protect a minimum of 900 m. Why was this changed from 300m in the draft proposal sent to me earlier?

In general there are statements with regards to order quantity that are confusing as follows:

1. On page 7, In **5.0 Time Table** you say that 100% order must be received on March 31, 2015. At the bottom of Page 9, under b) i), it says that the proponent must provide "a total price to supply and deliver approximately 38,000 lineal metres of Water Filled Barrier RDFPS and minimum of 20 trailers"
2. On Pg. 13 in the MANDATORY ELEMENTS Table it says "Delivery of 100% of the Order by March 31, 2015"
3. On Page 18 under b) **Order Quantity**, i) says "approx. 38,000 Lineal meters", and ii) says "Supply a minimum of 20 trailers: each trailer must have a minimum storage capacity of 900 lineal meters"
4. On page 25 under **7. Delivery**, it says "Twenty-five percent (100%) of the Rapid Deployment Flood Protection Control System must be delivered no later than March 31, 2015. Is it 25% or 100%?"

The 4 items above are somewhat confusing. 20 trailers holding 900m of RDFPS only adds up to 18,000 lineal meters. How are the remaining 20,000 meters going to be delivered? Do you expect some trailers be holding more than the 900 lineal meters?

Why not be consistent throughout and indicate clearly that "the proponent must provide 38,000 lineal meters in independent mobile units (trailers) each with ancillary equipment enough to protect a minimum of 900 lineal metres"?

Do we need 9 copies of the proposal from each bidder? Maybe reduce to 4 or 5 copies.

As is my previous comments on the draft, please include a table of evaluation criteria as follows:

Evaluation Criteria

- a) Constructability/Mobility
- b) Delivery Schedule
- c) Technical Evaluation
- d) Technical Support and Training

The proponents should describe in as much detail as possible the above criteria so that the evaluation team can compare the quality of the proposals.

Each member of the evaluation team should give each proposal a mark from say 0 - 10. At the evaluation meeting the team can then arrive at a consensus as to the final mark out of 10 for each proposal.

The evaluation team should meet at IRTC's office on Friday, March 20 at say 12:00 pm to open and evaluate the proposals.

Let's discuss further in necessary and please send us the addendum to review before posting.

Regards,

Derek

Derek Peña
Project Manager
Aboriginal Affairs and Northern Development Canada
Infrastructure and Housing
400-365 Hargrave Street
Winnipeg, MB
R3B 3A3

Phone: (204) 983-4315

Fax: (204) 983-2936

Email: derek.pena@aandc-aadnc.gc.ca

000194

From: David Moore
To: Pena, Derek
CC: Leona Tencha <Leona.Tencha@aadnc-aadnc.gc.ca>
Date: 3/10/2015 3:28 PM
Subject: Fw: flood works

As discussed.

>>> David Moore 3/9/2015 7:24:32 PM >>>
Hi Lysane and Michael,

I understand from late day discussions that CIB HQ are / will be working with Nathan Klassen of Serge's shop on putting together a package to fast track an RFP related to a MB Interlake Tribal Council Flood Proposal. I understand Nathan has the details and is working with our Regional emergency file director, Carmen Kardoes and his staff.
We understand this is a Dept rush project and ask you please keep Carmen, Leona and I in the loop.

merci .

David

From: David Moore
 To: John de Francesco, Serge Beaudoin
 CC: Carmen Kardoes, Derek Pena, Leona Tencha
 Date: 3/14/2015 12:11 PM
 Subject: Re: IRTC

John & Serge,
 Derek worked with the IRTC engineer yesterday into the evening. RFP is posted. There will however need to be an addendum posted on Monday as IRTC did not have sufficient time to complete edits that were required. The addendum should not impact timelines as originally provided.

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:47 PM >>>
 Thanks David. Looping in Serge.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Friday, March 13, 2015 6:42 PM
 To: John de Francesco
 Cc: Carmen Kardoes, Derek Pena, Leona Tencha
 Subject: =?utf-8?B?UmUSIEISVEM===?

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>
 As of yesterday, they were on track.

David and Leona, please see email from Serge (below). Arew things on track?

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes
 Sent: Friday, March 13, 2015 5:50 PM
 To: John de Francesco
 Subject: Fw: IRTC

Hi John,
 Have you heard anything from the capital folks?

Original Message

From: Serge Beaudoin <Serge.Beaudoin@aadnc-aadnc.gc.ca>
 Sent: Friday, March 13, 2015 3:34 PM
 To: Carmen Kardoes
 Cc: John de Francesco
 Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".

I have asked for \$5M for this fiscal to be used. Just want to make sure this is looking like it will happen this fiscal. Alternatively, I will arrange to try to flow the funds to other end of year projects.

From: David Moore
To: Leona Tencha
Date: 3/11/2015 10:16 AM
Subject: Re: IRTC - Peguis Proposal

I asked Derek to get involved yesterday when you were away.. your call to bring him at 10:30

>>> Marge Murdock 3/10/2015 9:30 PM >>>

Marge,

I need 15 minutes with those on this email as early as possible tomorrow. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Serge Beaudoin
 To: David Moore; John de Francesco
 CC: Carmen Kardoes <Carmen.Kardoes@aadnc-aadnc.gc.ca>; Pena, Derek <Derek.Pe...
 Date: 3/14/2015 12:21 PM
 Subject: Re: IRTC

Thanks folks. Good to hear.

Serge

>>> David Moore 3/14/2015 1:11:14 PM >>>

John & Serge,

Derek worked with the IRTC engineer yesterday into the evening, RFP is posted. There will however need to be an addendum posted on Monday as IRTC did not have sufficient time to complete edits that were required. The addendum should not impact timelines as originally provided.

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:47 PM >>>

Thanks David. Looping in Serge.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Friday, March 13, 2015 6:42 PM
 To: John de Francesco
 Cc: Carmen Kardoes; Derek Pena; Leona Tencha
 Subject: =?utf-8?B?UmU6IEISVEM===?

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>

As of yesterday, they were on track.

David and Leona, please see email from Serge (below). Arew things on track?

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes
 Sent: Friday, March 13, 2015 5:50 PM
 To: John de Francesco
 Subject: Fw: IRTC

Hi John,

Have you heard anything from the capital folks?

Original Message

From: Serge Beaudoin <Serge.Beaudoin@aadnc-aadnc.gc.ca>
 Sent: Friday, March 13, 2015 3:34 PM

To: Carmen Kardoes
Cc: John de Francesco
Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".

I have asked for \$5M for this fiscal to be used. Just want to make sure this is looking like it will happen this fiscal. Alternatively, I will arrange to try to flow the funds to other end of year projects.

From: Leona Tencha
To: David Moore
Date: 3/25/2015 9:34 AM
Subject: Re: Irtc

Nope

>>> David Moore 3/25/2015 9:29 AM >>>
Anything from Ruth ?

From: John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca>
 To: Serge Beaudoin@aadnc-aadnc.gc.ca, David Moore@aadnc-aadnc.gc.ca
 CC: Carmen Kardoes@aadnc-aadnc.gc.ca, Derek Pena@aadnc-aadnc.gc.ca, Leona Te...
 Date: 3/14/2015 12:14 PM
 Subject: Re: IRTC

Many thanks to you and your team, David.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Saturday, March 14, 2015 12:11 PM
 To: Serge Beaudoin; John de Francesco
 Cc: Carmen Kardoes; Derek Pena; Leona Tencha
 Subject: =?utf-8?B?UmU6IEISVEM===?

John & Serge,

Derek worked with the IRTC engineer yesterday into the evening. RFP is posted. There will however need to be an addendum posted on Monday as IRTC did not have sufficient time to complete edits that were required. The addendum should not impact timelines as originally provided.

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:47 PM >>>
 Thanks David. Looping in Serge.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Friday, March 13, 2015 6:42 PM
 To: John de Francesco
 Cc: Carmen Kardoes; Derek Pena; Leona Tencha
 Subject: =?utf-8?B?UmU6IEISVEM===?

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>
 As of yesterday, they were on track.

David and Leona, please see email from Serge (below). Arew things on track?

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes
 Sent: Friday, March 13, 2015 5:50 PM
 To: John de Francesco
 Subject: Fw: IRTC

Hi John,

Have you heard anything from the capital folks?

From: Derek Pena
To: David Moore
Date: 3/20/2015 9:34 PM
Subject: Re: IRTC

Annita Wilson, Ralph Beardy, Ken Einarsson and myself opened the submissions of only two bidders, Layfield and International Flood Control(IFC). Layfield stated that they could deliver on April 30 so they failed to meet one of the mandatory requirements. Their product was also not stackable. This was a technical requirement. So we did not open Layfield's cost envelope.

IFC's cost was about \$5.3 million. Annita and Ralph said that they would negotiate to see if they could get the requested quantity of product for the \$5 million cap.

>>> David Moore 3/20/2015 4:34:35 PM >>>

Derek,

Am being asked if we are able to proceed to spend 5M ? Proposals ok ?

From: David Moore
To: Derek Pena
CC: Leona Tencha
Date: 3/13/2015 6:16 PM
Subject: Re: Update

Derek, John is asking me if this is still the plan. Posting tonight correct??

>>> Derek Pena 3/11/2015 2:50 PM >>>

Draft RFP will be set to us by IRTC tomorrow for our review. Posting on Merx is expected by Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31.

>>> David Moore 3/11/2015 3:41:55 PM >>>

On the tiger dam work...was just asked how its going.

From: Derek Pena
To: David Moore
CC: Leona Tencha <Leona.Tencha@aadnc-aadnc.gc.ca>
Date: 3/11/2015 2:50 PM
Subject: Re: Update

Draft RFP will be set to us by IRTC tomorrow for our review. Posting on Merx is expected by Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31.

>>> David Moore 3/11/2015 3:41:55 PM >>>

On the tiger dam work...was just asked how its going.

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

Pages 207 to / à 216
are withheld pursuant to sections
sont retenues en vertu des articles

20(1)(c), 20(1)(d), 20(1)(b)

of the Access to Information Act
de la Loi sur l'accès à l'information

From: Anita Wilson <afvwilson@gmail.com>
To: John de Francesco <John.deFrancesco@aandc-aadnc.gc.ca>
Date: 3/23/2015 5:58 PM
Subject: IRTC - EOC
Attachments: 24-05-15-Community Notification.pdf; 24-05-15-Community Notification.docx

Hello John,

Please see attached correspondence proposed to send to the Chief and Councils of the First Nations who will be accessing the EOC, let me know if it is ok to state "In partnership with AANDC"? I have also sent the word version should you have any recommendations.

We have completed the tendering process for the flood fighting equipment on Friday, March 20th, the equipment will be delivered by the end of the week.

You can reach me at 204-770-4285 if you have any questions.

--
Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
R0C 0X0

MBRecordsOffice - Re: Update

From: Derek Pena
To: David Moore
Date: 3/12/2015 1:55 PM
Subject: Re: Update
CC: Leona Tencha

Followed up with Ralph Beardy who is working for IRTC on the RFP. He says that he will send the draft sometime today for our review.

>>> Derek Pena 3/11/2015 2:50 PM >>>

Draft RFP will be set to us by IRTC tomorrow for our review. Posting on Merx is expected by Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31.

>>> David Moore 3/11/2015 3:41:55 PM >>>

On the tiger dam work...was just asked how its going.

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Carmen.Kardoes@aandc-aadnc.gc.ca, David.Moore@aandc-aadnc.gc.ca, Marge.M...
Date: 3/10/2015 6:33 PM
Subject: IRTC - Peguis Proposal

Marge,

I need 15 minutes with those on this email as early as possible tomorrow. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

**Pages 220 to / à 221
are not relevant
sont non pertinentes**

Pages 222 to / à 223
are withheld pursuant to sections
sont retenues en vertu des articles

20(1)(c), 20(1)(d), 20(1)(b)

of the Access to Information Act
de la Loi sur l'accès à l'information

MBRecordsOffice - IRTC - Flood Protection

From: Derek Pena
To: David Moore
Date: 3/24/2015 10:02 AM
Subject: IRTC - Flood Protection
CC: Leona Tencha

David,

I just told Anita Wilson to hold on sending an award letter to IFC. She did indicate that they there was already verbal interaction between IRTC and IFC: that they had won the tender, negotiated the \$5.36 million back to \$5 million, giving up some material in the process, etc. She suggested that she should call IFC to put a hold on delivery for now until the \$5.0 million is confirmed.

I told her that as soon as we hear that the funds are definite we will let her know. Is there already some sort of verbal contract given the above?

Derek

**Pages 4 to / à 41
are duplicates
sont des duplicatas**

----- Original message -----

From: Derek Pena

Date: 03-24-2015 2:30 PM (GMT-06:00)

To:

Subject: IRTC - RDFPS Tender

Good Afternoon Anita,

I got your voicemail and tried to call you back but got an "out of the service area message". We are waiting on the higher ups at AANDC to give direction on the \$5,000,000. Don't sign any contract with IFC until we get the go ahead from our management.

Derek

Derek Peña

Project Manager

Aboriginal Affairs and Northern Development Canada

Infrastructure and Housing

400-365 Hargrave Street

Winnipeg, MB

R3B 3A3

Phone: (204) 983-4315

Fax: (204) 983-2936

Email: derek.pena@aadnc-aadnc.gc.ca

From: David Moore
To: John de Francesco
CC: Carmen Kardoes; Derek Pena; Leona Tencha
Date: 2015-03-13 6:42 PM
Subject: Re: IRTC

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aadnc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>

As of yesterday, they were on track.

David and Leona, please see email from Serge (below). Arew things on track?

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes

Sent: Friday, March 13, 2015 5:50 PM

To: John de Francesco

Subject: Fw: IRTC

Hi John,

Have you heard anything from the capital folks?

Original Message

From: Serge Beaudoin <Serge.Beaudoin@aadnc-aadnc.gc.ca>

Sent: Friday, March 13, 2015 3:34 PM

To: Carmen Kardoes

Cc: John de Francesco

Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".

I have asked for \$5M for this fiscal to be used. Just want to make sure this is looking like it will happen this fiscal. Alternatively, I will arrange to try to flow the funds to other end of year projects.

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Serge.Beaudoin@aandc-aandc.gc.ca, David.Moore@aandc-aadnc.gc.ca
CC: Carmen.Kardoes@aandc-aadnc.gc.ca, Derek.Pena@aandc-aadnc.gc.ca, Leona.Te...
Date: 2015-03-13 6:47 PM
Subject: Re: IRTC

Thanks David. Looping in Serge.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore

Sent: Friday, March 13, 2015 6:42 PM

To: John de Francesco

Cc: Carmen Kardoes; Derek Pena; Leona Tencha

Subject: =?utf-8?B?UmU6IEISVEM==?

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aandc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>

As of yesterday, they were on track.

David and Leona, please see email from Serge (below). Arew things on track?

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes

Sent: Friday, March 13, 2015 5:50 PM

To: John de Francesco

Subject: Fw: IRTC

Hi John,

Have you heard anything from the capital folks?

Original Message

From: Serge Beaudoin <Serge.Beaudoin@aandc-aandc.gc.ca>

Sent: Friday, March 13, 2015 3:34 PM

To: Carmen Kardoes

Cc: John de Francesco

Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".

I have asked for \$5M for this fiscal to be used. Just want to make sure this is looking like it will happen this fiscal. Alternatively, I will arrange to try to flow the funds to other end of year projects.

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
 To: Serge.Beaudoin@aadnc-aandc.gc.ca, David.Moore@aandc-aadnc.gc.ca
 CC: Carmen.Kardoes@aandc-aadnc.gc.ca, Derek.Pena@aandc-aadnc.gc.ca, Leona.Te...
 Date: 2015-03-14 12:14 PM
 Subject: Re: IRTC

Many thanks to you and your team, David.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Saturday, March 14, 2015 12:11 PM
 To: Serge Beaudoin; John de Francesco
 Cc: Carmen Kardoes; Derek Pena; Leona Tencha
 Subject: =?utf-8?B?UmU6IEISVEM===?

John & Serge,

Derek worked with the IRTC engineer yesterday into the evening, RFP is posted. There will however need to be an addendum posted on Monday as IRTC did not have sufficient time to complete edits that were required. The addendum should not impact timelines as originally provided.

David.

>>> John de Francesco <John.defrancesco@aandc-aadnc.gc.ca> 3/13/2015 6:47 PM >>>
 Thanks David. Looping in Serge.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: David Moore
 Sent: Friday, March 13, 2015 6:42 PM
 To: John de Francesco
 Cc: Carmen Kardoes; Derek Pena; Leona Tencha
 Subject: =?utf-8?B?UmU6IEISVEM===?

John, Derek confirmed with me late this aft we are still on track (he worked much of the day with IRTC folks on RFP specifics/wording). Posting on Merx was expected by tonight Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31. (I am ccing him in the event this has changed).

(Derek did raise a red flag that based on his preliminary discussions with potential suppliers, delivery by March 31st may be a challenge. Nevertheless it will be a condition of the RFP).

David.

>>> John de Francesco <John.defrancesco@aandc-aadnc.gc.ca> 3/13/2015 6:12 PM >>>

As of yesterday, they were on track.
 David and Leona, please see email from Serge (below). Arew things on track?
 Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Carmen Kardoes
 Sent: Friday, March 13, 2015 5:50 PM
 To: John de Francesco
 Subject: Fw: IRTC

Hi John,
 Have you heard anything from the capital folks?

Original Message

From: Serge Beaudoin <Serge.Beaudoin@aadnc-aandc.gc.ca>
 Sent: Friday, March 13, 2015 3:34 PM
 To: Carmen Kardoes
 Cc: John de Francesco
 Subject: IRTC

Hi. Can you tell me where we're at on that one. Can I see the "critical path".

I have asked for \$5M for this fiscal to be used. Just want to make sure this is looking like it will happen this fiscal. Alternatively, I will arrange to try to flow the funds to other end of year projects.

**Pages 4 to / à 39
are duplicates
sont des duplicatas**

From: John de Francesco <John.defrancesco@aandc-aadnc.gc.ca>
To: Carmen.Kardoes@aandc-aadnc.gc.ca, David.Moore@aandc-aadnc.gc.ca, Marge.M...
Date: 2015-03-10 6:33 PM
Subject: IRTC - Peguis Proposal

Marge,

I need 15 minutes with those on this email as early as possible tomorrow. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: David Moore
To: Leona Tencha
Date: 2015-03-11 10:16 AM
Subject: Re: IRTC - Peguis Proposal

I asked Derek to get involved yesterday when you were away...your call to bring him at 10:30

>>> Marge Murdock 3/10/2015 9:30 PM >>>

Marge,

I need 15 minutes with those on this email as early as possible tomorrow. Thanks

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Derek Pena
To: David Moore
CC: Leona Tencha
Date: 2015-03-12 1:55 PM
Subject: Re: Update

Followed up with Ralph Beardy who is working for IRTC on the RFP. He says that he will send the draft sometime today for our review.

>>> Derek Pena 3/11/2015 2:50 PM >>>

Draft RFP will be set to us by IRTC tomorrow for our review. Posting on Merx is expected by Friday March 13. Deadline for proposal submission would be March 20. The RFP will stipulate delivery by March 31.

>>> David Moore 3/11/2015 3:41:55 PM >>>

On the tiger dam work...was just asked how its going.

**Pages 4 to / à 52
are duplicates
sont des duplicatas**

**Pages 253 to / à 255
are not relevant
sont non pertinentes**

**Pages 4 to / à 41
are duplicates
sont des duplicatas**

Derek Pena - Re: Emailing: RFP # 324335 Addedum 3

From: Derek Pena
To: [REDACTED]
Date: 3/23/2015 9:53 AM
Subject: Re: Emailing: RFP # 324335 Addedum 3

Thanks [REDACTED] Our Director, David Moore, got a call from [REDACTED] of MIT last regarding the RFP. We are not sure what her concern is but assume that it has to do with Amendment No. 3. I'll let you know how it goes.

>>> [REDACTED] 3/23/2015 9:49 AM >>>

Your message is ready to be sent with the following file or link attachments:

RFP # 324335 Addedum 3

Note: To protect against computer viruses, e-mail programs may prevent sending or receiving certain types of file attachments. Check your e-mail security settings to determine how attachments are handled.

**Pages 261 to / à 262
are withheld pursuant to section
sont retenues en vertu de l'article**

21(1)(a)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 263 to / à 264
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(d), 19(1), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 4 to / à 39
are duplicates
sont des duplicatas**

Derek Pena - Re: Tiger Dams

From: Derek Pena
To: Leona Tencha
Date: 3/11/2015 9:38 AM
Subject: Re: Tiger Dams

Some tidbits of information as follows:

1. Tiger Dams™ are quoted based on lineal ft. and height required.
2. According to the national average of damaging flood waters, the standard configuration of 3 Tiger Dam™ tubes (2 tubes on the bottom one stacked on top) will be appropriate to mitigate 70% of floods.
3. The Tiger Dam Specs can be accessed on the usfloodcontrol.ca website if you call in and get a password.
4. Found another supplier. Check out <https://www.layfieldgroup.com/Geosynthetics/Aqua-Dam-Products/Aqua-Dam-Flood-Control.aspx>
5. Just spoke to Layfield. They will send me copies of a tender that Peguis put out recently on Merx for "20 trailers" of Aqua Dams. Each trailer holds about 0.46 to 0.49 km of product with pumps and other equipment required to deploy. They were estimating about 5 to 6 weeks to deliver that many trailers.
6. Awaiting a call from USFlood Control's Rep.

>>> Leona Tencha <leona.tencha@aandc-aadnc.gc.ca> 3/10/2015 11:25 PM >>>

Yes let's talk. Nate wants a plan that shows we can spend the \$5M by March 31, i.e all tiger dams on site. I don't claim to be a tiger dam expert but am told that there are a few suppliers out there that can meet this request. We need to develop a clear scope of work that can be publicly advertised.

Sent from my BlackBerry 10 smartphone on the Rogers network.

Original Message

From: Derek Pena
Sent: Tuesday, March 10, 2015 11:10 PM
To: Leona Tencha
Subject: Tiger Dams

Leona,

David sprung this Tiger Dam purchase on me this afternoon, like I don't have enough work already. Anyway, because Ottawa has \$5 million in 377 -Capital Fund dollars to spend, they want to use this money to purchase Tiger Dams. Because the procurement rules require open tender for over \$ 100,000, this purchase should be tendered on Merx.

However, it seems that only one company exists that sells a highly certified. Tiger Dam product: see link to Free Press article below.

<http://www.winnipegfreepress.com/business/tiger-dam-maker-gets-certified-232621821.html?device=mobile>

We could do an RFP citing this certification as a necessary requirement and asking for a price per metre say of Tiger Dam, then use the price per meter tendered to purchase \$5 million worth of Tiger Dams.

The Interlake Tribal Council is the contracting authority. Anita, is the Tribal Council's representative on this project. I believe that the selection should be simply the cheapest cost per metre meeting the required specification.

I'll seek your advice in the office tomorrow morning.

Derek

PS: I spoke to Nathan Klassen and he wants a "critical path" (I think he meant schedule) by tomorrow.

Page 269

**is withheld pursuant to sections
est retenue en vertu des articles**

20(1)(d), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 4 to / à 40
are duplicates
sont des duplicatas**

**Pages 273 to / à 274
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(d), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 4 to / à 83
are duplicates
sont des duplicatas**

GOVERNMENT OF MANITOBA

REQUEST FOR PROPOSAL (RFP):
Rapid Deployment Flood Protection Systems

RFP #: SH01062011

Issued By:
Manitoba Infrastructure and Transportation

Issue Date: 07/01/2011

Submission
Deadline: 17/01/2011 12:00 Noon CST

Proposals should be enclosed in a sealed envelope addressed to:

Government of Manitoba,
Procurement Services Branch
2nd Floor, - 270 Osborne St. N.
Winnipeg, MB R3C 1V7
Attention: Shaun Ritchie

RFP #, Submission Deadline, and Proponent's Return Address should appear on face of the envelope.

Manitoba 

TABLE OF CONTENTS

A.	INTRODUCTION	3
1.0	BACKGROUND	3
2.0	PURPOSE AND SCOPE	3
3.0	DEFINITIONS	3
B.	SPECIFICATIONS	4
C.	ABORIGINAL PROCUREMENT INITIATIVE	4
1.0	ABORIGINAL PROCUREMENT INITIATIVE	4
2.0	ABORIGINAL BUSINESS STANDARD	5
3.0	ABORIGINAL BUSINESS DIRECTORY	5
D.	PROPOSERS INSTRUCTIONS	6
1.0	SUBMISSION ADDRESS AND DEADLINE	6
2.0	PROPOSAL INQUIRIES	6
3.0	PROPOSAL FORMAT	7
4.0	PROPOSAL CONTENT	7
5.0	PROPOSAL CONDITIONS	8
E.	PROPOSAL EVALUATION AND SELECTION	10
1.0	EVALUATION COMMITTEE	10
2.0	EVALUATION PROCESS	10
3.0	EVALUATION REVIEW	10
4.0	ACCEPTANCE OF PROPOSAL	11
F.	THE AGREEMENT TO BE ENTERED INTO BY THE CONTRACTOR	12
1.0	COMPOSITION OF AGREEMENT, CONFLICT AND DEFINITIONS	13
2.0	TERM	13
3.0	SERVICES TO BE PROVIDED	13
4.0	PERFORMANCE OF CONTRACTOR'S OBLIGATIONS	13
5.0	CONFIDENTIAL INFORMATION	14
6.0	LIABILITY	15
7.0	INDEMNITY	15
8.0	INSURANCE	15
9.0	WORKERS COMPENSATION	16
10.0	RESTRICTION ON OTHER WORK AND ADVERTISING	16
11.0	TERMINATION	16
12.0	OWNERSHIP OF INFORMATION	17
13.0	INDEPENDENT CONTRACTOR	17
14.0	EXCUSABLE DELAY	19
15.0	ASSIGNMENT	19
16.0	TIME OF ESSENCE	19
17.0	AMENDMENTS	19
18.0	GOVERNING LAW	19
19.0	ENTIRE AGREEMENT	19
20.0	SEVERABILITY	19
21.0	NOTICES	19
22.0	SURVIVAL OF TERMS	20
	APPENDIX "A" SPECIFICATIONS	22

A. INTRODUCTION

1.0 Background

The Province of Manitoba provides assistance to local jurisdictions in flood response activities. Manitoba currently has 13 mobile flood response units that can be deployed to various locations throughout the Province. These units are effective in provide rapid protection of individual residences from overland flooding. Each unit is a self contained pull-type trailer that carries all material and equipment, is capable of protecting approximately 900 lineal meters of residence to a depth of approximately 355 mm and can be set up with minimal resources.

2.0 Purpose and Scope

The Province is seeking to expand the inventory of rapid deployment flood protection systems (RDFPS) and is seeking Proposals from vendors.

The purpose of this Request For Proposal (RFP) is to solicit Proposals from qualified Proponents to provide RDFPS's as described in Appendix "A" Specifications and for Manitoba to enter into an Agreement as set out in section E with the Proponent whose Proposal is judged to best serve the interests of the Manitoba Government when evaluated in accordance with the stated evaluation criteria.

3.0 Definitions

For the purpose of this RFP:

"Aboriginal Business" means a business that is at least 51% Aboriginal owned and controlled and, if it has six or more full-time employees, at least one-third of its employees must be Aboriginal persons;

"Aboriginal Business Directory" means a business directory of Aboriginal businesses that meet Manitoba's definition of an Aboriginal business;

"Aboriginal Business Standard" means terms and conditions that indicate that Aboriginal business participation is Desirable but not Mandatory;

"Aboriginal Person" means a First Nations, Non-status Indian, Métis or Inuit person who is a Canadian citizen and resident in Canada;

"Administrator" / "Project Manager" means the individual who on Manitoba's behalf is responsible for the administration of the RFP process and the execution of the Agreement and as of the date on which this RFP is issued, it is the individual named in section D2.0;

"Agreement" means the contract to be entered into by Manitoba with the successful Proponent (if any) for delivery of the Services, substantially in the form set out in section F of this RFP.

"Commercial General Liability Insurance" means insurance that provides coverage for injury or accidental property damage legally determined to be the responsibility of the insured.

"Contractor" means the Proponent, if any, selected by Manitoba to provide the Services that are the subject of this RFP.

"Manitoba" means the Government of Manitoba.

"Proposal" means the Proponent's written submission in response to this RFP.

"Proponent" means an individual, partnership, corporation or other person who submits a Proposal to Manitoba in response to this RFP.

"RFP" means this Request for Proposal and all addenda that may be issued in respect of the RFP prior to the Submission Deadline.

"RDFPS" means Rapid Deployment Flood Protection System.

"Services" means the work, tasks, goods, materials or equipment to be performed or provided by the Proponent as more particularly described in this RFP.

"Submission Deadline" means the date and time set out in section D1.0 of this RFP.

B. SPECIFICATIONS

Detailed specifications of this RFP are attached on Appendix "A."

C. ABORIGINAL PROCUREMENT INITIATIVE

1.0 Aboriginal Procurement Initiative

Manitoba is committed to community economic development as a key component of its economic strategy. It intends to develop a provincial economy that is more inclusive, equitable and sustainable. Procurement practices are one means that can be used to contribute to the growth of Aboriginal businesses. In that regard, Manitoba developed the Aboriginal Procurement Initiative (API). The objective of the API is to increase the participation of Aboriginal business in providing goods and services to Manitoba.

2.0 Aboriginal Business Standard

Aboriginal participation is desired but bids will not be disqualified if there is no Aboriginal business participation.

3.0 Aboriginal Business Directory

Manitoba has established a directory of Aboriginal businesses called the "Aboriginal Business Directory". This directory is a list of Aboriginal businesses (including non profit organizations and economic development corporations) that have self declared as an Aboriginal Business meeting the definition under the API. It is neither comprehensive nor exhaustive but may be a useful resource to identifying Aboriginal businesses for potential partnering or sub- contracting purposes. Aboriginal businesses not listed in the Directory may also be used.

Aboriginal businesses are encouraged to register by contacting Procurement Services Branch.

For further information on the Aboriginal Business Directory, registration forms and access to a copy of the Aboriginal Business Directory please see the following website:

http://www.gov.mb.ca/mit/psb/api/api_bd.html

For **specific inquires** related to the Aboriginal Business Directory please contact:

Mark Freedman
Vendor Relations Coordinator
Procurement Services Branch
Manitoba Infrastructure and Transportation
2nd Floor - 270 Osborne Street N.
Winnipeg, Manitoba
Ph: 204-945-0826
Fax: 204-945-1455
Email: Mark.Freedman@gov.mb.ca

For **all other general inquiries** related to this tender opportunity, please contact the name of the individual identified on page one of this document or the name identified under Proponent Inquiries.

D. PROPONENTS INSTRUCTIONS

1.0 Submission Address and Deadline

Proponents must submit 10 hard copies or 2 facsimile transmission (fax) copies of their Proposal, addressed as follows and delivered to:

Government of Manitoba
Procurement Services Branch
2nd Floor, - 270 Osborne St. N.
Winnipeg, MB R3C 1V7
Attention: Shaun Ritchie

Proposals submitted by electronic mail (e-mail) will not be accepted.

Proposals must be received no later than Submission Deadline (as indicated on the front page of the RFP) at the above address. Proposals received after the Submission Deadline will not be accepted and will be returned to the Proponent unopened.

The Administrator may extend the Submission Deadline by issuing an addendum at any time prior to the time and date specified in the preceding paragraph in this section or prior to the date and time previously specified in any addendum extending the Submission Deadline.

Proposals should be submitted in a sealed envelope and delivered personally, by mail or by courier to the above noted address. The envelope should be clearly marked with the RFP number, the Submission Deadline and the Proponent's name and return address.

Proposals must be signed, in ink, by the appropriate signing officer or officers of the Proponent. Proposals, once submitted, become the property of Manitoba. All Proposals will be kept in the strictest of confidence subject to such disclosure as may be required under the provisions of *The Freedom of Information and Protection of Privacy Act* or *The Personal Health Information Act*.

It is solely the Proponent's responsibility to ensure that the Proposal is received at the designated location prior to the Submission Deadline.

2.0 Proposal Inquiries

Proponents shall be solely responsible for obtaining all information that may be necessary in order to understand the requirements of this RFP and submit a Proposal in accordance with the terms and conditions of this RFP. No allowance shall be made for the failure of a Proponent to obtain such information or to make such investigations.

Proponents shall examine the RFP as soon as possible after receipt. Should a Proponent discover any errors or omissions, the Proponent shall notify the Administrator as soon as possible so further instructions may be issued to all Proponents before the Submission Deadline.

All inquiries related to this RFP are to be directed, in writing, to:

Shaun Ritchie
Purchasing Agent
Procurement Services Branch
Phone: (204) 945-6347
Fax No: (204) 945-1455
E-mail: shaun.ritchie@gov.mb.ca

If Manitoba, in its sole discretion, determines that an inquiry will be of interest to all Proponents, it will be communicated in writing to all Proponents. The source of the inquiry will be kept confidential.

3.0 Proposal Format

Proponents must submit their Proposal setting out the information requested in section D, item 4.0 of this RFP and any relevant comments, according to, and in the order of the various sections, subsections, and clauses presented in this RFP. Simplicity and clarity of responses are important. Proponents should avoid including extraneous or irrelevant information. Failure to respond to any section, subsection or clause will reduce the assessed value of the Proposal. For those sections, subsections, or clauses for which a response is mandatory, failure to respond will result in the rejection of the Proposal.

4.0 Proposal Content

Proponents shall submit their written comments and information in response to the following:

A. Letter of Introduction

On one page, the Proponent will introduce the firm and state their intent to provide the Services as described in their Proposal, signed in ink by an appropriate Proponent officer holding authority to legally bind the Proponent organization.

B. Specifications

Proponents shall submit its responses in accordance to and in the same order as the Specifications (Appendix A of this RFP) for items A, B, C, and D.

C. Insurance

1. Commercial General Liability Insurance

Proponents shall submit a Certificate Of Insurance as evidence of insurance coverages as specified in Section E, item 8.0.

2. Workers Compensation Insurance

Proponents shall submit a Workers Compensation Number as verification of coverage of their employees during technical support and training as specified in Section E, item 9.0.

D. Other

Proponents should include any additional information that, together with the foregoing comments and information, will be sufficient to allow a thorough understanding and evaluation of their Proposal.

Proponents are advised to carefully scrutinize the evaluation criteria prior to preparing their Proposals in response to this RFP.

5.0 Proposal Conditions

A Proponent should clearly understand, and by submitting a Proposal agree, that its Proposal or any part of its Proposal is subject to the following conditions, in addition to any other terms and conditions set out in this RFP:

5.1 Disqualification

No Proposal will be considered which is received after the Submission Deadline. No Proposal will be considered from a Proponent where Manitoba, in its sole discretion, determines that a potential conflict of interest exists. No Proposal will be considered that is in any way conditional or that proposes to impose conditions on Manitoba that are inconsistent with the requirements of this RFP and the terms and conditions stipulated herein.

5.2 Right of Rejection

The submission of a Proposal, the receipt of a Proposal by Manitoba and the opening of a Proposal, or any one of those, does not constitute acceptance, in any way whatsoever, of a Proposal.

A Proposal is not and shall not be deemed in any way to be a unilateral contract. It is an offer by the Proponent to Manitoba to carry out the provisions set out in this RFP. A Proposal may be accepted or rejected by Manitoba in Manitoba's entire discretion.

A Proposal, or any part of a Proposal, is not accepted unless Manitoba accepts it in writing and the written acceptance has been delivered to the selected Proponent.

Manitoba, in its entire discretion, may reject or accept all or any part of a Proposal or any of the Proposals submitted in response to this RFP. Manitoba is under no obligation whatsoever to accept the Proposal with the lowest cost or any Proposal.

5.3 Right to Reissue RFP

Manitoba reserves the right to reissue the RFP where, in Manitoba's sole opinion, none of the Proposals submitted in response to the RFP warrant acceptance or where it would be in the best interests of Manitoba to do so.

5.4 Cost of Proposal

Costs incurred in the preparation, presentation and submission of a Proposal shall be borne entirely by the Proponent.

5.5 Period of Validity

Proposals shall be irrevocable after the Submission Deadline and open for acceptance for 90 days after the Submission Deadline.

5.6 Decisions of Evaluation Committee

All decisions on the degree to which a Proposal meets the stated criteria or the score assigned to a Proponent or part of a Proposal will be determined solely by the Evaluation Committee. The Evaluation Committee's determinations in this regard are final (and may not be appealed by a Proponent).

5.7 Amendment or Withdrawal of Proposal

Proponents may amend Proposals submitted in response to this RFP prior to the Submission Deadline by submitting an amendment clearly identifying the change or by submitting a new Proposal that clearly indicates that it is to replace the Proposal previously submitted by the Proponent.

Amendments submitted after the Submission Deadline will not be considered by Manitoba.

Proponents may withdraw a Proposal submitted in response to this RFP by submitting a request in writing to Manitoba at any time prior to, but not after, the Submission Deadline.

All amendments or requests to withdraw a submitted Proposal shall be in writing submitted to Manitoba at the address set out in section D2.0 of this RFP. All such amendments or requests shall be submitted on the Proponent's letterhead and shall be signed by the Proponent or an authorized representative of the Proponent.

It will be the solely the responsibility of the Proponent to submit an amendment or a request to withdraw a Proposal to ensure that the amendment or request is received prior to the Submission Deadline.

E. PROPOSAL EVALUATION AND SELECTION

1.0 Evaluation Committee

The Evaluation Committee will be comprised of select staff from Manitoba Infrastructure and Transportation, Manitoba Water Stewardship, and Manitoba Emergency Measures. The Evaluation Committee will be responsible for reviewing and evaluating Proposals submitted in response to this RFP.

2.0 Evaluation Process

The RFP evaluation process is a selection procedure. It will be finalized through completion of the following steps:

Proponents to submit Proposals to Manitoba in response to this RFP.

Review and evaluation of Proposals by the Evaluation Committee

Proposals must meet all the mandatory requirements to proceed in the evaluation process. Proposals not meeting the mandatory requirements will be disqualified and receive no further consideration.

Proposals meeting the mandatory requirements will be evaluated in accordance with the criteria identified section E 3.0 below.

Mandatory requirements are outlined in Appendix A.

Recommendation by the Evaluation Committee to Manitoba of the selected Proposal or part of a Proposal.

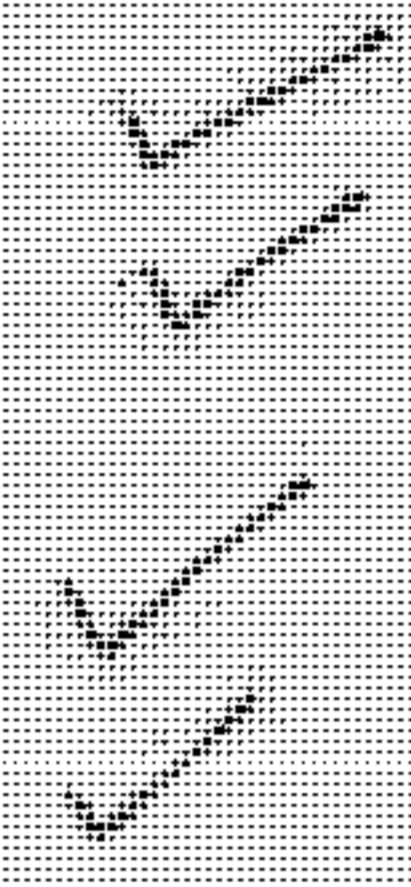
Decision by Manitoba to accept or not to accept a Proposal or part of a Proposal.

3.0 Evaluation Review

MANDATORY REQUIREMENTS	PASS/ FAIL
Proposal Received Prior to Submission Deadline	
Letter of Introduction	
Ink Signature on Letter of Introduction	
Insurance Requirements	
Prices	

Proposals that meet the mandatory requirements of this RFP noted above and outlined in Appendix A will be evaluated in accordance to the following criteria:

EVALUATION CRITERIA
1. Constructability/Mobility
2. Delivery Schedule
3. Flood Protection Technical Evaluation (evaluating engineering properties including stability, system adaptability, material properties, cost per unit protection, resource requirements, etc.)
4. Technical Support and Training
Possible Overall Score = 100



The decision to accept a Proposal will be based on the best value rather than lowest cost. Each proposal will be assigned an overall score in meeting Manitoba's requirements and compared against the overall system cost (price per point basis). The overall system cost will include initial capital cost, set-up costs, salvage/recovery costs, cleaning, storage, and mobility. Manitoba is under no obligation to accept the Proposal with the lowest cost.

4.0 Acceptance of Proposal

If Manitoba decides to accept a Proposal, it will accept the Proposal that in Manitoba's sole opinion, is the best overall Proposal when evaluated in accordance with the criteria identified in section E3.0 above.

Should Manitoba decide to accept a Proposal or part of a Proposal, Manitoba will signify its acceptance by preparing and forwarding to the Proponent two copies of the Agreement (substantially in the form set out in Section F of this RFP) for signing. The Proponent must sign and return both copies to Manitoba within one week after receiving them, failing which Manitoba may, in its sole discretion, cancel its acceptance and accept the Proposal or part Proposal of any other Proponent. Subject to the foregoing condition having been met, Manitoba will, in due course, sign both copies of the Agreement and return one fully signed copy for the Proponent's records.

F. THE AGREEMENT TO BE ENTERED INTO BY THE CONTRACTOR

AGREEMENT TO PROVIDE RAPID DEPLOYMENT FLOOD PROTECTION SYSTEM

This Agreement made the _____ day of _____, 2011.

BETWEEN:

THE GOVERNMENT OF MANITOBA,
as represented by

THE MINISTER OF _____

(called "**Manitoba**").

- and -

(called the "**Contractor**").

WHEREAS on _____ the Government of Manitoba, through the Manitoba Department of Infrastructure and Transportation issued a Request for Proposal (R.F.P.) for the provision of Rapid Deployment Flood Protection Systems.

AND WHEREAS the Contractor submitted its written Proposal dated _____ (the "Proposal") in response to the R.F.P.

AND WHEREAS the Proposal was made according to certain terms and conditions as set out in the R.F.P.

AND WHEREAS as part of the R.F.P. process, the Contractor agreed to enter into a written agreement ("this Agreement") with Manitoba for the provisions of the services contemplated by the R.F.P.

NOW THEREFORE Manitoba and the Contractor agree as follows:

1.0 Composition Of Agreement, Conflict And Definitions

1.1 The Agreement consists of this document and the following Appendices attached hereto:

Schedule "A" – The RFP

Schedule "B" – Proponent's Response to the RFP

1.2 In the event of any inconsistency or contradiction between the terms and conditions of this document and those in the Schedules,

- a) the terms and conditions of this document shall prevail over those in the Schedules and
- b) the terms and conditions of Schedule "A" shall prevail over those in Schedule "B".

1.3 The definitions contained in the RFP apply to this agreement.

2.0 Term

2.1 The term of this Agreement shall be effective as of January 17, 2011 and shall continue in full force and effect for a duration of 90 days unless mutually extended by both parties, subject to the termination contained in section E11.0 hereof.

3.0 Services To Be Provided

3.1 The Contractor shall provide to Manitoba Services in accordance with the Specifications set out in Appendix "A" to this Agreement and the Contractor's Response to Specifications attached hereto as Schedule "B", and on the terms and conditions set out in this Agreement.

3.2 The Contractor shall:

- (a) provide competent experienced personnel necessary to perform the Services to Manitoba's satisfaction; and
- (b) provide the supervision, training, equipment and all other things necessary for the performance of the Services to the satisfaction of Manitoba.

4.0 Performance Of Contractor's Obligations

4.1 The Contractor represents and warrants that:

- (a) the Contractor possesses the necessary personnel, skills, expertise and experience to perform the Services in accordance with the provisions of this Agreement; and

- (b) the Contractor understands Manitoba's requirements under this Agreement and will be able to satisfy these requirements.

4.2 The Contractor agrees:

- (a) to perform all obligations and provide the Services in a professional manner satisfactory to Manitoba, and to provide competent, experienced personnel necessary to perform the Services to Manitoba's satisfaction;
- (b) to provide the supervision, training, equipment and all other things necessary for the performance of the Services to the satisfaction of Manitoba; and
- (c) to comply with all reasonable directions and requests of Manitoba; and
- (d) that Manitoba or the Provincial Auditor, or any other person on behalf of Manitoba or the Provincial Auditor, and their respective directors, officers, employees and representatives may perform audits of the Services provided at such times as Manitoba may request, and agrees to permit such persons to have access to the Contractor's records respecting the Services for audit purposes and to co-operate fully in any audit.

5.0 Confidential Information

5.1 While the Agreement is in effect, and at all times thereafter, the Contractor and any officers, employees or agents of the Contractor

- (a) shall treat as confidential all information, documents and materials, including (without limitation) all data, research, reports, drawings, designs, plans, photographs and other materials, acquired or to which access has been given in the course of, or incidental to, the provision or delivery of the Services or terms of the Agreement.
- (b) shall not, without first obtaining written permission from Manitoba,
 - (i) use, or permit use of, the information, documents and materials described in clause F5.1(a) except for the proper performance of the Contractor's obligations under the Agreement, or
 - (ii) disclose, or permit disclosure of, the information, documents and materials described in clause F5.1(a) to any person, corporation or organization; and
- (c) shall comply with any rules or directions made or given by Manitoba with respect to safeguarding or ensuring the confidentiality of the information, documents and materials described in clause F5.1(a).

6.0 Liability

6.1 Manitoba shall not be liable for any injury to the Contractor, or to any officers, employees or agents of the Contractor, or for any damage to or loss of property of the Contractor, or of the officers, employees or agents of the Contractor, caused by or in any way related to the provision or delivery of the Services or the terms of the Agreement.

6.2 Clause F6.1 does not apply if the injury, damage or loss was caused by the wrongful or negligent act of an officer or employee of Manitoba while acting within the scope of his or her employment.

7.0 Indemnity

7.1 The Contractor shall use due care in the performance of the obligations under the Agreement to ensure that no person is injured, no property is damaged or lost and no rights are infringed.

7.2 The Contractor shall be solely responsible for

(a) any injury to persons (including death), damage or loss to property or infringement of rights caused by, or related to, the performance of the Services or any term of the Agreement, or the breach of any term or condition of the Agreement by the Contractor, or the officers, employees, subcontractors or agents of the Contractor; and

(b) any omission or wrongful or negligent act of the Contractor, or of the officers, employees, subcontractors or agents of the Contractor;

and shall save harmless and indemnify Manitoba, its officers, employees and agents from and against all claims, liabilities and demands with respect to clauses (a) and (b).

8.0 Insurance

8.1 The cost of obtaining any required insurance shall be borne by the Contractor. Required insurance shall be underwritten by insurers acceptable to Manitoba.

8.2 The Contractor agrees to obtain, maintain throughout the term of the Agreement, and provide evidence to Manitoba Commercial General Liability Insurance covering claims for injury, death or damage to property arising out of the Contractor or its officers, employees or agents providing Services under the Agreement, or as a result of any negligent acts or omissions of the Contractor or its officers, employees or agents. Such insurance shall provide coverage of not less than two million dollars (\$2,000,000) per occurrence. By setting the foregoing minimum coverage, Manitoba does not represent that such amount is adequate to cover all possible claims or losses of this kind and expressly

disclaims such a representation. The Contractor acknowledges that it is solely responsible for determining the adequacy of its insurance coverage.

8.3 Without limiting or restricting the generality of subsection F8.2 above, such insurance shall:

(a) name Manitoba, its officers, employees and agents as additional insureds with respect to the Services provided under the Agreement, and

(b) require the insurer to give Manitoba at least thirty (30) days prior written notice if it intends to cancel or significantly reduce the coverage under the policy.

8.4 Certificate of insurance

9.0 Workers Compensation

9.1 The Contractor shall be registered with the Workers Compensation Board of Manitoba, shall provide and maintain in good standing workers compensation coverage throughout the term of the Agreement, and shall provide Manitoba with evidence thereof upon request.

10.0 Restriction on Other Work and Advertising

10.1 While the Agreement is in effect, the Contractor and any officers, employees or agents of the Contractor shall not perform services or deliver goods to any other person, firm, corporation or organization in any manner which might interfere or conflict with the Contractor's performance of its obligations or undertakings under the Agreement.

10.2 The Contractor agrees that it shall not refer to, or permit any reference to, the Agreement or the Services in any advertising or promotional material except with the prior written authorization of Manitoba.

11.0 Termination

11.1 Manitoba may, in its sole discretion, immediately terminate the Agreement in writing if:

(a) the Contractor fails to properly fulfill, perform, satisfy and carry out each and every one of its obligations under the Agreement, or

(b) the Contractor fails or refuses to comply with a verbal or written request or direction from Manitoba within three (3) days of receiving the request or direction, or

(c) the Contractor becomes bankrupt or insolvent or liquidates, or

- (d) a receiver, trustee or custodian is appointed for the assets of the Contractor, or any partner thereof; or
- (e) the Contractor or any partner thereof makes a compromise, arrangement, or assignment with or for the benefit of the creditors of the Contractor or of that partner, as the case may be; or
- (f) the Contractor fails to secure or renew any license or permit for the Contractor's business required by law; or any such license or permit is revoked or suspended; or
- (g) the Contractor or any partner, officer or director of the Contractor is found guilty of an indictable offence; or
- (h) the Contractor fails to comply with any law or regulation relating to the employment of its employees; or
- (i) the Contractor at any time engages in any activities or trade practices which, in the opinion of Manitoba, are prejudicial to the interests of Manitoba, or a department or agency thereof; or
- (j) there is a breach of any provision of the Agreement.

11.2 Manitoba may, in its sole discretion, terminate the Agreement at any time by giving at least 7 days written notice to the Contractor prior to the intended termination date. This termination may be used for those instances where there are program changes, funding changes etc.

11.3 Upon the expiry or earlier termination of the Agreement, the Contractor shall cease to provide or deliver any further Services. Manitoba shall be under no obligation to the Contractor other than to pay, upon receipt of an invoice and supporting documentation satisfactory to Manitoba, such compensation as the Contractor may be entitled to receive under the Agreement completed to the satisfaction of Manitoba up to the effective date of termination.

12.0 Ownership Of Information

12.1 All information, documents and materials, including (without limitation) all data, research, reports, drawings, plans, photographs and other materials, discovered or produced by the Contractor, or any officers, employees or agents of the Contractor, in the performance of, or incidental to the performance of the Services or the terms of the Agreement shall be the exclusive property of Manitoba, and shall be delivered or assigned without cost to Manitoba upon request.

12.2 The Contractor shall waive the Contractor's moral rights under the Copyright Act (Canada) in the information, documents and materials described in clause F12.1 in favor of Manitoba, and shall execute any additional documents, in a form satisfactory to Manitoba, which may be required to evidence this waiver. Upon Manitoba's request, the Contractor further agrees to obtain from each of its officers, employees, subcontractors and agents written waivers, in a form satisfactory to Manitoba, of all their moral rights in such information, documents and materials in favour of Manitoba.

12.3 During the term of the Agreement, and at all times thereafter, the Contractor, and any officers, employees or agents of the Contractor, shall not use, publish or disclose any information, documents and materials, including (without limitation) all data, research, reports, drawings, designs, plans, photographs and other materials, discovered or produced by the Contractor, or the officers, employees or agents of the Contractor, in the provision or delivery of, or incidental to the provision or delivery of, the Services or the terms of the Agreement without first obtaining written permission from Manitoba.

12.4 Any equipment, materials, and supplies provided by Manitoba to the Contractor for use in the provision or delivery of the Services or the terms of the Agreement shall remain the property of Manitoba and shall be returned without cost to Manitoba when the Agreement is terminated or expires or when the Services have been completely performed, whichever is the earliest.

13.0 Independent Contractor

13.1 The Contractor is an independent contractor, and the Agreement shall not create the relationship of employer and employee, or of principal and agent, between Manitoba and the Contractor or between Manitoba and any officers, employees or agents of the Contractor.

13.2 The Contractor shall be responsible for any deductions or remittances, which may be required by law.

13.3 In the event it is determined that the Contractor is not an independent Contractor and that the Agreement creates the relationship of employer and employee between Manitoba and the Contractor, the Contractor agrees to be solely responsible and to save harmless and indemnify Manitoba, its officers, employees and agents from and against all claims, liabilities, orders, costs and demands resulting from such a determination, to the extent that such an indemnity is not prohibited by law. Should such a determination be made, the Contractor agrees that any amount Manitoba has paid to the Contractor under the Agreement shall constitute an all-inclusive payment of the Contractor's wages, vacation pay, overtime pay, benefits or other remuneration whatsoever.

regardless of the day of the week on which the Services were performed or the number of hours worked in a day or week.

14.0 Excusable Delay

14.1 The Contractor shall notify Manitoba, in writing, if it will, or believes it will be unable to provide or deliver the Services when promised or required, and the reasons therefor. The Contractor shall not be liable for failure to provide or deliver the Services to the extent that such failure is, in the opinion of Manitoba, beyond the reasonable control of the Contractor.

15.0 Assignment

15.1 The Contractor shall not assign or transfer the Agreement or any of the rights or obligations under the Agreement without first obtaining written permission from Manitoba. Manitoba may, in its sole discretion, refuse to grant such permission.

16.0 Time of Essence

16.1 Time shall be of the essence of the Agreement.

17.0 Amendments

17.1 No amendment or change to, or modification of, the Agreement shall be valid unless in writing and signed by both parties.

18.0 Governing Law

18.1 The Agreement shall be interpreted, performed and enforced in accordance with the laws of the Province of Manitoba and of Canada as applicable therein.

19.0 Entire Agreement

19.1 The Agreement constitutes the entire agreement between the parties. There shall be no undertakings, representations or promises, express or implied, other than those contained in the Agreement.

20.0 Severability

20.1 If any provision of the Agreement is for any reason invalid, that provision shall be considered separate and severable from the Agreement, and the other provisions of the Agreement shall remain in force and continue to be binding upon the parties as though the invalid provision had never been included in the Agreement.

21.0 Notices

- 21.1 Any notice shall be sufficiently given if delivered or sent by pre-paid registered mail or facsimile, and addressed or sent as specified below:
- (a) if to Manitoba:
To the address or facsimile number specified in section D2.0 of the RFP.
 - (b) if to the Contractor:
To the address or facsimile number specific in the accepted Proposal
- 21.2 If mail service is disrupted by labor controversy, notice shall be delivered or sent by facsimile transmission.
- 21.3 Any notice given in accordance with the methods described in clause F21.1 shall be deemed to have been received by the addressee on:
- (a) the day delivered if delivered on a business day of the addressee, and if not delivered on a business day, on the next business day of the addressee;
 - (b) the third business day of the addressee after the date of mailing, if sent by prepaid registered mail; or
 - (c) the day transmitted if sent by facsimile on a business day of the addressee, and if not sent by facsimile on a business day, on the next business day of the addressee.
- 21.4 In no event shall any notice be sent by mail during any period of interrupted or threatened interruption of postal service.
- 21.5 Any party may change its address or particulars for purposes of the receipt of any communications pursuant to the Agreement by giving seven days' prior written notice of such change to the other party.

22.0 Survival Of Terms

- 22.1 Sections 5.0, 6.0, 7.0, 8.0, 10.0, 12.0, 13.0, 16.0, 19.0, 21.0, and 22.0 shall survive the termination or expiration of the Agreement.

FOR THE GOVERNMENT OF MANITOBA

Witness:

Department of Infrastructure and Transportation

Name and Title

Date

FOR THE CONTRACTOR

Witness:

Authorized Signature

Name and Title

Date

Witness:

Authorized Signature

Name and Title

Date

APPENDIX "A" SPECIFICATIONS

The Province is seeking to expand its inventory of Rapid Deployment Flood Protection Systems (RDFPS) and is seeking Proposals from vendors. The proposed system must be capable of protecting 9000 lineal meters of individual residences to a minimum effective depth of 450 mm in various configurations simultaneously in multiple locations across the province.

A. Technical Information

The Rapid Deployment Flood Protection System shall be capable of:

Overall system - mobile rapid deployment flood protection capable of being deployed to multiple flood events simultaneously across the Province to protect individual residences. The overall system shall be capable of protecting 9000 lineal meters to a minimum effective depth of 450 mm.

Individual rapid deployment flood protection - Capable of protecting an individual 9 m x 15 m structure within 3 hours with a crew of 4 persons on a somewhat irregular ground surface that may not be completely clear of snow / ice.

Mobile system - Each independent mobile unit must be capable of protecting multiple 9 m x 15 m structures; 4 - 9 m x 15 m structures minimum and shall contain all equipment and materials necessary to fully deploy the system.

Flood protection level - Protecting to a minimum level of 450 mm effective depth with minimal seepage plus freeboard.

Systems must be re-usable and must be cost effective to salvage for re-use; Proposal shall provide information on life expectancy of system.

Systems must be modular and capable of deploying in various configurations (ie: square, angular, various size structures, minimal deployment space, etc) with additional requirements noted for set-up and operation in various configurations.

Systems must have structural provisions in place for lengthening and heightening the level of protection to ensure strength of connection and prevention of seepage.

Systems must be capable of withstanding moderate debris and ice damage.

Systems must be repairable during usage.

Systems must have demonstrated effectiveness in flood response and must be capable of withstanding freeze-thaw cycles.

Systems must be stable and must have sufficient factors of safety (minimum FS = 1.5) against sliding and overturning. Engineering stability calculations for any proposed system shall be supplied.

Systems using multiple configurations (ie. stacked) with external anchoring must have an engineered anchoring system designed and sealed by an engineer licensed to practice engineering in the Province of Manitoba.

The Proponent should include detailed information addressing each of the above requirements including:

material properties such as tear strength abrasion resistance, permeability, coating thickness, UV protection, shear strength, puncture resistance, seam strength, etc.

detailed engineering information on system stability. Any Proposal that, in the opinion of the Review Committee, does not provide sufficient information shall be disqualified from further consideration.

detailed information on product technical support, system set-up, removal, cleaning and storage to optimized system lifespan, as well as system training. All training and support must be communicated in English.

site remediation requirements following the removal of the protection system and suggested solutions to lessen the environmental impact to the site.

stored system parameters, including weight and size, per one unit of the system.

B. Warranty information

Rapid Deployment Flood Protection System must have a minimum warranty period of 1 year under Manitoba climatic conditions and installed in accordance with manufacturers recommendations.

The Proponent must identify the warranty period for the system components.

C. Delivery information

Fifty percent (50%) of the Rapid Deployment Flood Protection Control System must be delivered by March 15, 2011 and the remainder must be delivered by April 7, 2011.

The Proponent should provide a delivery schedule which adheres to the stated timelines which indicates compliance to meet or exceed the expected delivery date(s).

Additionally, the Proponent should identify the potential to supply double the proposed quantity of RDFPS's within the specified delivery schedule.

D. References:

Proposals should include information on actual deployment experiences of the proposed system and shall supply references related to the previous deployment.

E. Costs

The Proponent **must** provide a detailed cost breakdown to supply and deliver 9000 linear meters of Rapid Deployment Flood Control Devices to Winnipeg, Manitoba.

Prices shall be quoted in Canadian Funds and shall remain firm for the duration of the Agreement.

Manitoba certifies that the Services are being purchased under the Agreement by the Government of Manitoba with Crown funds and are therefore not subject to the federal goods and services tax (the "GST"). The Contractor represents and warrants that GST has not been included or quoted in any fees, prices or estimates and covenants that it will not include GST in any invoice provided, or claim for payment requested, under the Agreement.

Manitoba Sales Tax (7%) must be indicated separately (if applicable).

**Pages 4 to / à 41
are duplicates
sont des duplicatas**

Derek Pena - Re: IRTC RFP RFP # 324335

From: Derek Pena
To: "ralph" <rbeardy@oodanooketoh.com>; Ken Einarsson; Annita Wilson
Date: 3/17/2015 5:19 PM
Subject: Re: IRTC RFP RFP # 324335

Ken and I will be there.

>>> "ralph" <rbeardy@oodanooketoh.com> 3/17/2015 5:52:04 PM >>>
Regarding Interlake Reserves Tribal Council RFP # 324335, we will be evaluating the proposals at:

Time: 1 pm

Place:
Interlake Reserves Tribal Council Office
102-1555 St. James St.
Winnipeg, Mb.

Please confirm your attendance.

Thanks,
Ralph Beardy

From: Derek Pena [mailto:Derek.Pena@aandc-aadnc.gc.ca]
Sent: March 17, 2015 4:28 PM
To: ralph
Cc: Ken Einarsson
Subject: RE: IRTC RFP RFP # 324335

Hi Ralph,

Don't forget to send Ken and myself a notice of the date, time and place for the evaluation meeting.

Thanks,

Derek

Derek Pena - Re: Fwd: IRTC EOC Summary

From: Derek Pena
To: Anita Wilson <[REDACTED]>
Date: 3/23/2015 9:24 AM
Subject: Re: Fwd: IRTC EOC Summary

Hi Anita,

You were sending to derek.pena@aandc.aadnc.gc.ca but my email address is derek.pena@aandc-aadnc.gc.ca. A dash rather than a dot between aandc and aadnc. Sorry about the mix up.

Derek

Derek Peña
 Project Manager
 Aboriginal Affairs and Northern Development Canada
 Infrastructure and Housing

>>> ralph <rbeardy@oodanooketoh.com> 3/20/2015 7:28 PM >>>

Sent from my iPhone

Begin forwarded message:

From: Anita Wilson <[REDACTED]>
Date: March 20, 2015 at 6:28:59 PM CDT
To: ralph <rbeardy@oodanooketoh.com>, Anita Wilson <[REDACTED]>
Subject: Fwd: IRTC EOC Summary

Hi Ralph,

Can you please send this to Derek, I tried twice but it came back undeliverable.

Have a good weekend!

Anita

----- Forwarded message -----

From: Anita Wilson <[REDACTED]>
Date: Fri, Mar 20, 2015 at 4:02 PM
Subject: IRTC EOC Summary
To: Derek Pena <derek.pena@aandc.aadnc.gc.ca>

Hello Derek,

It's nice working with you, attached is the EOC Summary you requested. I sent it earlier but it was sent back.

Have a good weekend!

Anita

--

Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
ROC 0X0

--

Anita Wilson
Executive Director
Interlake Reserves Tribal Council
General Delivery
Fairford, Manitoba
ROC 0X0

Derek Pena - IRTC - RFP for Water Filled Rapid Deployment Flood Protection Systems (RDFPS)

From: Derek Pena

To: ralph

Date: 3/23/2015 2:23 PM

Subject: IRTC - RFP for Water Filled Rapid Deployment Flood Protection Systems (RDFPS)

Ralph,

Further to our discussion, I just want to confirm that IRTC is directly responsible for your consulting fees.

Derek

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

Derek Pena - Re: IRTC - RDFPS Tender

From: Derek Pena
To: Anita Wilson
Date: 3/24/2015 4:29 PM
Subject: Re: IRTC - RDFPS Tender
CC: David Moore; Leona Tencha

Anita,

Just want to confirm that no letter of award has been issued as funding is not in place and we are still working internally. Please do not proceed to issue any letter of award until further advised.

Derek

Derek Peña
Project Manager
Aboriginal Affairs and Northern Development Canada
Infrastructure and Housing
400-365 Hargrave Street
Winnipeg, MB
R3B 3A3

Phone: (204) 983-4315

Fax: (204) 983-2936

Email: derek.pena@aandc-aadnc.gc.ca

>>> Anita Wilson <afwilson@gmail.com> 3/24/2015 4:20 PM >>>

Hello Derek,

It's too late, I understood Friday, that as discussed we were to issue the reward letter Monday the 23rd and issue the award contracts.

It is also my understanding that the funding was in place, which prompted the aggressive schedule and deadlines, as imposed by AANDC. As agreed, the vendor was verbally awarded contract in order to meet the deadline on Friday and letter went out Monday.

We are continuing as discussed and agreed upon Friday the 20th, to avoid any delays and to meet the delivery deadlines as per instructions.

Please call me if there is a problem.

Anita

Sent from Samsung Mobile

**Pages 4 to / à 38
are duplicates
sont des duplicatas**

Derek Pena - Fwd: Scanned file

From: Derek Pena
To: Anita Wilson <[REDACTED]>
Date: 3/31/2015 12:02 PM
Subject: Fwd: Scanned file
Attachments: Document_2.pdf

Anita,

A signed copy of the project approval request is attached. As soon as you feel comfortable that IFC has supplied the agreed order for RDFPS please fill out and sign the completion certificate and get it back to me.

Thanks,

Derek

Page 357

**is withheld pursuant to sections
est retenue en vertu des articles**

19(1), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 4 to / à 47
are duplicates
sont des duplicatas**

Derek Pena - \$5M for Tiger Dam

From: Tammy Lacroix
To: Bonnie Dee; Carmen Kardoes; David Moore; Shannon Petrishen
Date: 3/16/2015 1:28 PM
Subject: \$5M for Tiger Dam
CC: Andrew Quinlan; David Smith; Derek Pena; Diane Gu nette; Hashm Nasse...

Good afternoon,

We have been able to find a source of funds to cover the Tiger Dam project in the amount of \$5M and funds should be transferred shortly to RO. In preparation, please let me know where you would like the funds to be transferred.

Thank you!

Tammy

**Pages 4 to / à 39
are duplicates
sont des duplicatas**

From: David Moore
To: Derek Pena
CC: Leona Tencha
Date: 3/25/2015 2:22 PM
Subject: Fwd: WINNIPEG-#1403955-v1-Information_Note-_IRTC_Proof_of_Concept
Attachments: WINNIPEG-#1403955-v1-Information_Note-_IRTC_Proof_of_Concept.docx

pls have a look and add where you can re RFP process (t eone week you were involved essentially)

>>> Carmen Kardoes 3/25/2015 2:13 PM >>>

Hi,

I have tried to create a chronology for this

Please add your input and send to Tara. Thanks.

From: David Moore
To: Pena, Derek
CC: Leona Tencha <Leona.Tencha@aandc-aadnc.gc.ca>
Date: 3/10/2015 3:28 PM
Subject: Fw: flood works

As discussed.

>>> David Moore 3/9/2015 7:24:32 PM >>>

Hi Lysane and Michael,

I understand from late day discussions that CIB HQ are / will be working with Nathan Klassen of Serge's shop on putting together a package to fast track an RFP related to a MB Interlake Tribal Council Flood Proposal. I understand Nathan has the details and is working with our Regional emergency file director, Carmen Kardoes and his staff.

We understand this is a Dept rush project and ask you please keep Carmen, Leona and I in the loop.

merci ,

David.

Derek Pena - Fwd: Fw: flood works

From: Derek Pena
To: Leona Tencha
Date: 3/10/2015 3:34 PM
Subject: Fwd: Fw: flood works
Attachments: Fw: flood works

Leona,

David just asked me to call Nathan Klassen on this to get more information so that we can support if we have to. I'm really not in the habit of calling persons unknown in Ottawa. Please advise on how to handle this request.

Derek

Derek Pena - Fwd: Fw: flood works

From: Derek Pena
To: Nathan Klassen
Date: 3/10/2015 5:59 PM
Subject: Fwd: Fw: flood works
CC: Leona Tencha
Attachments: Fw: flood works

Hi Nathan,

David Moore asked me to contact you regarding this project that you are working on (see attached). I understand that it is a Capital Project (377-Funds). Please fill me in with as much detail as possible so that I may assist in executing before end of fiscal if that is even possible at this late stage.

Regards,

Derek

Derek Peña
Project Manager
Aboriginal Affairs and Northern Development Canada
Infrastructure and Housing
400-365 Hargrave Street
Winnipeg, MB
R3B 3A3

Phone: (204) 983-4315
Fax: (204) 983-2936
Email: derek.pena@aandc-aadnc.gc.ca

Derek Pena - Fool Control Tube Schedule

From: Derek Pena
To: Leona Tencha
Date: 3/11/2015 10:05 AM
Subject: Fool Control Tube Schedule

Leona,

I have talked to one major supplier of flood control tubes, Layfield,. They recently bid on an RFP to supply 20 trailers of their 1 metre high "Aqua Dams" that required that they supply within about 5 1/2 weeks of award. They considered that as very tight. I suspect that \$5,000,000 will buy more like 100 trailers. The more trailers the longer the delivery timeline. So even if we order today we are looking at a late April delivery date at the earliest.

Derek

Subject: Re: Update
Created By: Derek.Pena@aandc-aadnc.gc.ca
Scheduled Date:
Creation Date: 3/11/2015 2:50 PM
From: Derek Pena

Recipient	Action	Date & Time	Comment
To: David Moore (David.Moore@aandc-aadnc.gc.ca)	Replied	3/13/2015 6:16 PM	
CC: Leona Tencha (Leona.Tencha@aandc-aadnc.gc.ca)	Read	3/11/2015 3:04 PM	

ABORIGINAL AFFAIRS AND NORTHERN DEVELOPMENT CANADA

PROJECT APPROVAL REQUEST

Project Information

Submission: No. 1
Project Number: AS702
Project Name: Interlake Reserves Tribal Council – Supply of Water Filled Barrier
Rapid Deployment Flood Protection System (RDFPS)
Asset Type: Flood and Erosion Control - General – E4320
Link to IRTC Website: IRTC – <http://irtc.ca/>

Tribal Council Information

Tribal Council Number: 1112
Tribal Council: Interlake Reserves Tribal Council (IRTC)
Executive Director: Anita Wilson

Regional Information

Region: Manitoba
Project Officer: Derek Peña
Regional Manager: Leona Tencha
Regional Director: David Moore
Regional Director General: John de Francesco

Executive Summary:

The Interlake Reserves Tribal Council (IRTC) provides assistance to First Nations in flood response activities. IRTC wishes to deploy a number of mobile flood response units throughout the Province. These units are effective in providing rapid protection of individual residences from overland flooding.

IRTC is seeking to build its inventory of Water Filled Barrier Rapid Deployment Flood Systems (RDFPS) for flood response on First Nations. The RDFPS must be capable of protecting approximately 38,000 linear meters of vulnerable structures to various depths. The RDFPS shall be comprised of self-contained pull-type trailers (units) that shall carry all material and equipment necessary to deploy the system. IRTC is seeking RDFPS in a minimum size of 450 mm diameter. Each trailer utilizing the 450 mm diameter product shall be capable of protecting a minimum of 900 lineal meters of structures.

IRTC intends to solicit proposals from qualified suppliers to provide 38,000 metres of RDFPS to required specifications and delivery schedule. The RDFPS will be delivered to and stored at a Flood Emergency Operations Center at Peguis First Nation. From this centre the RDFPS will be rapidly deployed to surrounding First Nations Reserves that are threatened with flooding.

PROJECT PHASING:

2014/15	Supply 38,000 m of RDPS	\$5,000,000.00
	Total	\$5,000,000.00

PROJECT RISK ASSESSMENT

The project risk, 22.1%, is low-medium (See Appendix VI – Risk Assessment).

CASH FLOW

	Year 1 (2014/15)	TOTAL
AANDC Funding	\$5,000,000	\$5,000,000
Total Estimated Cost	\$5,000,000.00	\$5,000,000.00

PROJECT INFO DOCUMENT

**INTERLAKE RESERVES TRIBAL COUNCIL (IRTC) – WATER FILLED BARRIER RAPID
DEPLOYMENT FLOOD PROTECTION SYSTEM**

TABLE OF CONTENTS

Page

1.0	BACKGROUND	5
2.0	PROJECT LOCATION AND ACCESSIBILITY	6
3.0	EXISTING CONDITIONS	6
4.0	PROJECT SUBSTANTIATION	6
5.0	PROPOSED SCOPE OF WORK	7
6.0	PROJECT COSTS	7
7.0	PROJECT SCHEDULE.....	8
8.0	DESIGN CRITERIA.....	8
9.0	PROJECT IMPLEMENTATION METHODOLOGY	8
10.0	PROJECT MANAGEMENT.....	8
11.0	PROJECT APPROVALS	12

APPENDIX I	EXISTING INFORMATION
APPENDIX II	DESIGN GUIDELINES
APPENDIX III	LOCATION MAP AND SITE PLAN
APPENDIX IV	PROJECT COST ESTIMATE
APPENDIX V	AANDC PROJECT COMPLETION CERTIFICATE
APPENDIX VI	RISK ASSESSMENT

1.0 BACKGROUND

Tribal Council: Interlake Reserves Tribal Council Recipient #1112

The Interlake Reserves Tribal Council Inc. (IRTC) consists of a partnership of five (6) Manitoba Interlake communities working together to advance the collective well-being of members from the following communities: Dauphin River First Nation, Kinonjeoshtegon First Nation, Little Saskatchewan First Nation, Peguis First Nation, Pinaymootang First Nation and Lake Manitoba.

Project Team

Tribal Council
Representative

Anita Wilson
Interlake Reserves Tribal Council
102-1555 St. James Street
Winnipeg, Manitoba R3H 1B5
Telephone: (204) 456-2085
Fax: (204) 456-2069
Email: afwilson@gmail.com

Project Officer:

Derek Peña
Aboriginal Affairs and Northern Development Canada
200-365 Hargrave Street
Winnipeg, MB R3B 3A3
Telephone: (204) 984-4315
Fax: (204) 983-1626
Email: derek.pena@aadnc-aaadnc.gc.ca

Engineering Consultant:

Ralph Beardy
Oodanooketoh Inc.
Box 162
Ebb and Flow, MB R0L 0R0
Telephone: (204) 989-2424
Fax: (204) 989-2555
Email: rbeardy@oodanooketoh.com

2.0 PROJECT LOCATION AND ACCESSIBILITY

- 2.1 The main Peguis Reserve No. 1B is in the Interlake area, 170 kilometres directly north of Winnipeg on PTH #7, via PTH #17. The Fisher River Cree Nation is on the northern boundary, while the village of Hodgson is on its southern boundary (Lat. 51.315, Long. -97.534).
- 2.2 The community remoteness classification is Zone 2 (rural), City Index 1 (Winnipeg) for the Peguis First Nation I.R. No. 269.

3.0 EXISTING CONDITIONS

The Peguis First Nation (PFN) Band No 269 has a population of 9,797 of which 3,559 live on reserve (Source: Indian Population Register: February, 2015).

On reserve facilities include a band office, school, teacherages, convenience stores, fire hall, personal care home, bingo hall, equipment yard and approximately 900 homes.

Peguis and other First Nation in Manitoba are continually subject to spring flooding and over land flooding several times a year. Historically, First Nation communities in flood areas communicate with each other informally when such emergency situations arise and spend the bulk of the flood fighting effort searching for resources to engage in antiquated flood fighting strategies (i.e. hand filled sandbags through a short term wage economy). The ineffectiveness of this type of flood response will be measured by the number of community members who have been displaced by flooding events and remain away from their communities to this day.

4.0 PROJECT SUBSTANTIATION

Flood emergency command centres have been established all over the world as recent flood events have shown the devastating impact that flooding can have on people and property. Flood warning and forecasting systems can help reduce the effects of flooding by allowing people to be evacuated from areas at risk, and to move vehicles and personal possessions to safety. With sufficient warning, temporary defenses can also be installed and river and lake control structures operated to mitigate the effects of flooding.

The emergency command center is responsible for the strategic overview/"big picture", of the flood event/emergency, and can provide oversight and control of field assets by managing an inventory of rapid deployment flood fighting equipment. Tactical on the ground decision-making is still key to success of saving homes from a flooding event, but overall management and oversight will happen from the command centre

Peguis First Nation is in the process of developing a flood emergency command centre situated on reserve. The 38,000 metres of RDFPS will be delivered to and stored at this

centre. From this centre the RDFPS will be rapidly deployed to surrounding First Nations Reserves that are threatened with flooding.

5.0 PROPOSED SCOPE OF WORK

5.1 The scope of work for this project is to supply 38,000 metres of RDFPS to required specifications and delivery schedule as detailed in a Request for Proposal (RFP) that was publicly tendered on March 13, 2015.

5.2 To date, the Project Team has completed the following task:

- Publicly tendered on MERX (#325335) the RFP to supply the 38,000 metres of RDFPS;

6.0 PROJECT COSTS

6.1 Cost Estimate and Cash Flow

The total cost for the project is \$5,000,000 including contingency. This amount is financed by AANDC in the amount of \$5,000,000. Any costs over and above this approved amount will have to be borne by IRTC or sought from other sources.

Detailed project costs and construction cash flow requirements are presented in Appendix V "Project Cost Estimate".

Planned project allocations are as follows:

2014/15	Total
\$5,000,000	\$5,000,000.00

6.2 Risk Elements

There are no risk elements and no access to AANDC risk funds.

7.0 PROJECT SCHEDULE

Table 1. List of Milestones.

Milestone	Date
Project Initiation	February 2015
Public Tender of RFP to Supply RDFPS	March 2015
Project Approval Request Signoff	March 2015
Supply of RDFPS	March 2015

8.0 DESIGN CRITERIA

All proposed systems shall be designed to conform to the latest editions of the codes, standards and guidelines as applicable to the work included in Appendix II "Design Guidelines".

9.0 PROJECT IMPLEMENTATION METHODOLOGY

9.1 The RDFPS purchase and delivery will be implemented through AANDC funding.

9.2 The project phasing is as indicated below:

Planning/Initiation	2014/15
Public Tender of RFP	2014/15
RDFPS purchase and delivery	2014/15
Final Acceptance	2015/16

9.3 IRTC developed the scope of the work.

9.4 The design/material specification was completed to meet approval of all reviewing authorities.

9.5 This Project is proposed to be completed by March 31, 2015.

9.6 The Warranty Period is proposed to be completed in 2015/2016.

10.0 PROJECT MANAGEMENT

10.1 Tribal Council Representative

The tribal council representative is responsible for the following:

10.1.1 To act as chairperson for the project management team.

- 10.1.1 To act as chairperson for the project management team.
- 10.1.2 To administer the implementation of the project as indicated in the Technical Terms and Conditions of the Project Brief.
- 10.1.3 To ensure that the project is executed in accordance with approved plans, specifications, standards and within budget.
- 10.1.4 To ensure all reviews are completed and approvals obtained before proceeding to subsequent phases.
- 10.1.5 To ensure operator training and maintenance materials are provided.
- 10.1.6 To provide a liaison to IRTC in regard to all project items.
- 10.1.7 To ensure that all expenditures charged against the project are legitimate and within the project authority. The tribal council representative shall recommend all project payments to the project management team.
- 10.1.8 To review, evaluate and recommend all contract awards.
- 10.1.9 To obtain approval from the project officer for all designs, reports and contract awards.

10.2 Project Officer

The Project Officer is responsible for:

- 10.2.1 Ensuring all reports, drawings and specifications are reviewed, evaluated and approved.
- 10.2.2 Ensuring the project budget is appropriate and payments are made in a timely manner. The project officer is responsible for monitoring project costs and for implementing any budget revisions.
- 10.2.3 Ensuring that all reports and designs are reviewed and revised accordingly prior to acceptance in final form by the project management team.
- 10.2.4 Ensuring that all reviews and approvals of other review agencies are obtained.
- 10.2.5 Ensuring that the project meets AANDC's policies, procedures, objectives and design standards.

10.2.6 Ensuring all contracts are within the approved project budget and scope of work.

10.3 Project Management Team

The project management team is the decision making body involved in all phases and aspects of the project. It is responsible to:

10.3.1 Coordinate the demands of user requirements, physical and financial constraints, and Departmental policies into a clear definition of project requirements.

10.3.2 Overview the design, construction and commissioning of the system to the end that it will satisfy the needs of the community, including the training required for operation and maintenance personnel.

10.3.3 Act as liaison to provide information and recommendations to IRTC.

10.5 Consultant

The Consultant is responsible for the following:

- 10.5.1 To carry out design of this system in a professional manner, in conformance with all applicable federal regulations and codes and the terms of this Project Brief.
- 10.5.2 To adequately control and direct his/her own forces to ensure that the system design schedule is met, the estimated cost is not exceeded, and the quality of design is maintained.
- 10.5.3 To provide a cost estimate at preliminary pre-design stages on the completion of the working drawings and tender documents prior to the tendering stage, to the Project Management Team.
- 10.5.4 To develop a project design brief for submission to the Project Management Team with the final design.
- 10.5.5 To assist the Project Management Team in review of tenders received and to provide them with a recommendation on acceptance.
- 10.5.6 To complete all work items as outlined in the Project Terms of Reference.
- 10.5.7 To provide site inspection services during construction.
- 10.5.8 To review shop drawings as required, process progress payments, review and recommend acceptance of change orders, coordinate the substantial performance inspection and cleanup of deficiencies identified; to carry out total performance inspection; to carry out warranty period inspection; and to issue certificates for substantial and total performance.
- 10.5.9 The Consultant shall be fully licensed, carry sufficient insurance and have demonstrated experience and qualifications designing and supervising this type of project.
- 10.5.10 Provide the Project Manager with the following 'Record Drawing' information within thirty (30) days of substantial completion for distribution:
 - Three (3) complete sets of clearly marked 'Record Drawings'
 - Three (3) copies of CD containing the record drawings
 - All materials and components used will be identified on the record drawings.
 - Record drawings will be done on AutoCad or equivalent approved program.

11.0 PROJECT APPROVALS

- 11.1 The Project Approval Request for this project will be submitted and approved by representatives of IRTC and AANDC.
- 11.2 The RFP was submitted for review by all authorities having jurisdiction and approved.

APPENDIX I

Existing Information

Regional office will ensure that all necessary supporting documentation, as it pertains to this project shall be appropriately kept on file as per the project Documentation Checklist (once implemented).

This office will also ensure that a large majority of the documentation created from this project will be kept and updated in the current A.A.N.D.C. CIDM system to catalogue its current availability and future references. CIDM folder: WIN-E 4300-303 UNC.

Hard copy documents will also be copied and kept in the A.A.N.D.C. library located on the fourth floor of the Manitoba Regional Office to facilitate any future references to a hard copy of such technical documentation. Also the documents will be listed in the A.A.N.D.C. library database.

APPENDIX II

DESIGN GUIDELINES

Design Guidelines

The design must conform to the acts, codes and regulations of all authorities having jurisdiction including the most recent edition of those of the following codes and standards as may apply given the nature of the Project. In the event of conflicts or discrepancies between two or more codes, regulations or standards, the best or most rigid criteria will govern.

- a) The Dangerous Goods Handling and Transportation Act, R.S.M. 1987 c. D12;
- b) The Environment Act, S.M. 1987-88, c.26;
- c) all applicable federal and provincial codes and standards relating to good and acceptable practices of safety, engineering and architecture;
- d) General/Architectural
 - National Building Code of Canada including all relevant supplements;
 - Manitoba Building Code;
 - National Fire Code of Canada;
 - Canada Labour Code;
 - CAN/CSA B651-04 Barrier Free Design Standards;
 - R2000 Building Standards;
 - Manitoba Building Code;
 - Model National Energy Code for Buildings;
 - National Research Council "Measure for Energy Conservation in Buildings";
 - Municipal Zoning By-laws;
 - Metrication Guidelines/Drawing Practices;
 - CGSB and CSA standards;
 - The Canada Environmental Protection Act;
 - AANDC Environmental Impact Assessment Standard;
 - The Canada Occupational Health and Safety Regulations;
 - AANDC "Space Accommodation Standards for Schools";
 - AANDC "School Design and Construction Standards";
 - Authorities having jurisdiction; and
 - All other Provincial/Territorial and Municipal Acts, Codes, By-laws and regulations appropriate to the area of concern.
- e) Mechanical
 - Canadian Heating, Ventilating and Air Conditioning Code;
 - Fire Protection Engineering Standards of the Fire Commissioner of Canada;
 - National Plumbing Code;
 - Canada Plumbing Code;
 - The Energy Efficiency Act S.C. 1992, c.36;
 - National Fire Protection Association;
 - ASHRAE Standards applicable to Schools;
 - SMACNA Design and Construction Guidelines;
 - Canadian Farm Building Code; and
 - CAN/CSA B149.1 and B149.2 for natural gas and propane facilities, respectively.

- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-1 – Fire Protection Services (see <http://www.ainc-inac.gc.ca/ih/ci/pubs/fir/fir-eng.pdf>).

f) Electrical

- Canadian Electrical Code;
- Manitoba Electrical Code;
- Manitoba Hydro Power Smart Program relating to:
 - Commercial Construction Program;
 - Energy Efficient Lighting Program;
 - Performance Optimization (Renovations) Program;
- Treasury Board Occupational Safety and Personnel Management Manual;
- Commercial Building Telecommunications Cabling Standard, Part 1: General Requirements, TIA/EIA-568-B.1;
- Commercial Building Telecommunications Cabling Standard, Part 2: Balanced Twisted Pair Cabling Components, TIA/EIA-568-B.2;
- Commercial Building Telecommunications Cabling Standard, Addendum 1 - Transmission Performance Specification for 4-pair 100 Ohm Category 6 Cabling, TIA/EIA-568-B.2-1;
- Optical Fibre Cabling Components Standards, TIA/EIA-568-B.3;
- Optical Fibre Cabling Components Standard Addendum 1 - Additional Transmission Performance Specifications for 50/125 μm Optical Fiber Cables, TIA/EIA-568-B.3-1;
- CAN/CSA-C22.2 No. 214-94 "Communications Cables", Canadian Standards Association;
- Commercial Building Standard for Telecommunications Pathways and Spaces, ANSI/TIA/EIA-569-B;
- CAN/CSA-T528-93, "Design Guidelines for Administration of Telecommunications Infrastructure in Commercial Buildings", Canadian Standards Association;
- J-STD-607A Commercial Building Grounding (Earthing) and Bonding Requirements for Telecommunications, ANSI-J-STD-607-A-2002;
- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-5 – Electric Power Supply and Distribution Systems (see <http://www.ainc-inac.gc.ca/ih/ci/pubs/ele/ele-eng.pdf>)

g) Water and Sewage

- AANDC (Formerly INAC) "Protocol for Safe Drinking Water in First Nation Communities" (see <http://www.ainc-inac.gc.ca/enr/wtr/pubs/sdw/sdw-eng.pdf>);
- AANDC (Formerly INAC) draft "Protocol for Wastewater Treatment and Disposal in First Nation Communities";
- AANDC (Formerly INAC) draft "Protocol for Decentralized (On-Site) Water and Wastewater Systems in First Nations Communities";
- AANDC (Formerly INAC) "Design Guidelines for First Nations Water Works" (March 2006) (see <http://www.ainc-inac.gc.ca/enr/wtr/pubs/dgf/dgf-eng.asp>);
- Environment Canada "Guidelines for Effluent Quality and Waste Water Treatment at Federal Establishments" (see http://www.ec.gc.ca/etad/BFAB867D-DF04-4E40-90D1-EEA80C8D5179/1976_Guidelines_En.pdf);

- Health Canada's "Guidelines for Canadian Drinking Water Quality" (http://www.hc-sc.gc.ca/ewh-semt/pubs/water-eau/sum_guide-res_recom/index-eng.php);
- Health Canada's "Guidelines for Canadian Drinking Water Quality - Technical Documents": (see http://www.hc-sc.gc.ca/ewh-semt/pubs/water-eau/index-eng.php#tech_doc).
- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-3 - Water and Sewer Systems (see <http://www.ainc-inac.gc.ca/ih/ci/pubs/wat/wat-eng.pdf>); and
- Manitoba Regulation 83/2003 "Onsite Wastewater Management Systems Regulation" under The Environment Act (<http://web2.gov.mb.ca/laws/regs/pdf/e125-083.03.pdf#page=1>);

h) Roads

- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-4 - Roads and Bridges (see <http://www.ainc-inac.gc.ca/ih/ci/pubs/roa/roa-eng.pdf>)

i) Schools

- All those codes and standards set out in the preceding listing.
- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-6 - Level of Service Standards - Schools (http://www.collectionscanada.gc.ca/webarchives/20071127102219/http://www.ainc-inac.gc.ca/ps/hsg/cih/dl/spa_e.pdf);
- DIAND Corporate Manual System - Indian Programs - Volume 1 - Capital Facilities and Maintenance - Chapter 1-12 - Level of Service Standards - Schools Site Development; (<http://www.ainc-inac.gc.ca/ih/ci/pubs/sch/sch-eng.pdf>)
- AANDC (Formerly INAC) Bulletin - Indian and Inuit Affairs - Program Directives 20-1, Chapter 6 - Capital Facilities and Community Services - PD6.16, Levels of Service Standards and Management of Teacherages on Reserve (<http://www.ainc-inac.gc.ca/ih/ci/pubs/ste/ste-eng.pdf>)

Location Map

APPENDIX III



APPENDIX IV
PROJECT COST ESTIMATE

PROJECT COST ESTIMATE

Item		Total (\$)
I.	CONSTRUCTION	
A.	38,000 metres of RDFPS	4,982,500
	Sub Total Cost	4,982,500
	TOTAL CONSTRUCTION COSTS	
II.	NON-CONSTRUCTION	
A.	Engineering	12,500
B.	IRTC Coordination	5,000
	TOTAL NON-CONSTRUCTION COSTS	17,500
III.	CONSTRUCTION CONTINGENCY	0.00
IV.	TOTAL PROJECT COST	5,000,000
V.	RISK	\$0
VI.	TOTAL PROJECT VALUE	5,000,000

APPENDIX V

AANDC PROJECT COMPLETION CERTIFICATE

AANDC CERTIFICATE OF COMPLETION FOR MAJOR CAPITAL PROJECTS

Tribal Council Name	Interlake Tribal Council	
AANDC Project No.	AS702	
Certificate Use	Final Certificate	
Project Title	Interlake Reserves Tribal Council (IRTC) – Supply of Water Filled Barrier Rapid Deployment Flood Protection System	
Funding Arrangement No.		
Location		
Contractor/Supplier:		
Project (Scope of Work)	Appendix Attached _____	
Incomplete Work, Deficiencies and Faults	Appendix Attached _____	
General Remarks	Appendix Attached _____	
Statement of IRTC Representative		
We hereby certify that all work called for in the Project described above has been completed 100% as outlined in the Project Approval Request.		
Date	Tribal Council	Executive Director

APPENDIX VI
RISK ASSESSMENT

1-1 Major Capital Project Risk Assessment Tool

Overall Project Risk Assessment and Risk Mitigation Plan

Project Name:

Project Manager:

Project Sponsor:

Project Start:

Project End:

Project Budget:

Project Risk:

Project Description:

Project Objectives:

Project Risks:

Project Mitigation:

Project Status:

Project Approval:

Project Review:

Project Update:

Project Close:

Project Risk	Risk Level	Description of Potential Risk	Proposed Risk Mitigation Strategy	Risk Score
1. Financial Management	High	The project budget is insufficient to cover all costs, leading to potential cost overruns.	Regular budget reviews and adjustments to ensure the project stays within budget.	High
2. Resource Management	Medium	The project team lacks the necessary skills and experience to complete the project on time.	Provide training and support to the project team to ensure they have the necessary skills and experience.	Medium
3. Technical Complexity	Medium	The project involves complex technical challenges that may lead to delays or quality issues.	Engage subject matter experts and conduct thorough testing to ensure the project meets technical requirements.	Medium
4. Organizational Change	Low	The project requires significant organizational changes that may lead to resistance or lack of buy-in.	Communicate the benefits of the project and involve stakeholders in the decision-making process.	Low
5. Environmental	Low	The project may be affected by external factors such as market conditions or regulatory changes.	Monitor the external environment and adjust the project plan as needed.	Low

1	Project Name	0	Project Name	Project Name is being processed by the...	The project is being...	0
2	Project Budget	0	Project Budget	Project Budget is being processed by the...	The project budget is being...	0
3	Project Duration	0	Project Duration	Project Duration is being processed by the...	The project duration is being...	0
4	Project Complexity	0	Project Complexity	The project is being processed by the...	The project complexity is being...	0
5	Project Risk	0	Project Risk	Project Risk is being processed by the...	The project risk is being...	0
6	Project Status	0	Project Status	Project Status is being processed by the...	The project status is being...	0
7	Project Location	0	Project Location	Project Location is being processed by the...	The project location is being...	0
8	Project Manager	0	Project Manager	Project Manager is being processed by the...	The project manager is being...	0
9	Project Start Date	0	Project Start Date	Project Start Date is being processed by the...	The project start date is being...	0

Project Name: [Redacted]
 Project Budget: [Redacted]

Project Duration: [Redacted]
 Project Complexity: [Redacted]

**Pages 4 to / à 44
are duplicates
sont des duplicatas**

**Pages 4 to / à 71
are duplicates
sont des duplicatas**

- 1) 38,000 dm / Forget trailers.
 ? Why 300 m/trailer to 900 m/trailer?
 ??
- 2) 100% March 31,
 18,000 of 38 in Part 21 Order quantity.
 25% (100%) which is it.

Consistent of 100%

~~54 Copies~~ why 9 Copies.

Evaluation committee - OK.

- 1) T table, evaluation for ~~contracting to~~ as in RFP Proposal.
 [Manual.]
- 2) Let's meet at ~~our office~~ for your office.
 Be @
- 3) Share addendum before posting.

**Pages 445 to / à 452
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(c), 20(1)(d), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

**Pages 4 to / à 45
are duplicates
sont des duplicatas**



COPY

**RFP for: Water Filled Barrier Rapid Deployment Flood
Protection System**

RFP: 324335

Submission Deadline: March 20, 2015 12:00 Noon CST

Layfield Canada LTD

117 Basaltic Rd

Vaughan, ON

L4K 1G4

Contact: Ryan Parish

7.0 ENVELOPE #1- TECHNICAL SUBMISSION

7.1 **FORM A Offer Letter****Proposal for: Water Filled Barrier Rapid Deployment Flood Protection Systems
RFP #: 2014-RDFPS-FN**1. **Proponent:****Layfield Canada Ltd.**

Full legal name of entity making Proposal

Usual business name of Proponent (if different from above)

Unit 2, 117 Basaltic Road

Street

Vaughan**ON****L4K1G4**

City

Province

Postal Code

905 761 0035**905 761 9123**

Facsimile number

Telephone number

2. **Contact:****Ryan Parish****Projects and Operations Manager**

Contact Person

Title

Same as above

Address

Same as above**647 984 2444**

Facsimile Number

Telephone Number

ryan.parish@layfieldgroup.com

Email

3. **Offer:**

We have examined the RFP for the RDFPS, including any addendums, in its entirety, made the necessary investigations and offer to provide RDFPS in accordance with terms and conditions set out in the RFP including the Agreement set out in Part 4 of the RFP for the price set out in the attached sealed Envelope 2.

4. **Irrevocable:**

This proposal becomes irrevocable on the Submission Deadline and is open for acceptance [90] days after the Submission Deadline.

PART 3 – FORMS

5. **Execution of Agreement** If Interlake Reserves Tribal Council accepts this proposal and the Proponent satisfies the conditions of acceptance, the Proponent is required and agrees to enter into an agreement with Interlake Reserves Tribal Council substantially in the form set out in Part 4 of the RFP with all the blank spaces therein filled in and completed by Interlake Reserves Tribal Council before signing.

6. **Training Session:** We offer to provide training session on:

Monday March 30th 2015 *
(insert date)

**The training session must be held prior to March 31, 2015. Failure to indicate that the training session will be held prior to March 31, 2015 shall result in Proposal Disqualification.*

We offer to provide the training session at:

Winnipeg Environmental Remediation, 4040 Main street West St.
Paul, Winnipeg MB
(insert location)

7. **Delivery:** We offer to deliver 100% of the Rapid Deployment Flood Protection Control System by no later than:

**April 30th , 2015 (See attached
Shipping schedule(Appendix F)**
(insert date or attach a delivery schedule which adheres to the stated delivery times)

**One Hundred Percent (100%) of the Rapid Deployment Flood Protection Control System must be delivered by no later than March 31, 2015.*

8. **Certification:** The Proponent certifies that all the statements and representations made in this proposal are true and correct to the best of the Proponents knowledge



9. **Signature(s):** The Proponent or the Proponent's authorized representative(s)

Ryan Parish
Printed Name

Signature

I have the authority to
bind the Proponent

MARCH 18, 2015

Date

Printed Name

Signature

I have the authority to
bind the Proponent

Date

7.0 TECHNICAL SUBMISSION

7.2 Table of Contents

7.1 Offer Letter (Form "A")

7.2 Table of Contents

7.3 Proponents Information - Status in relation to Manitoba (Form "B")

7.4 Product Specifications-Submitted in accordance to and in the same order as the Product Specifications (Part 2 of this RFP) for the following Items

1.0 - Order Quantity

2.0 - Technical Information

3.0 - Trailer Specifications

4.0 - Warranty

5.0 - Technical Support and Training

6.0 - Delivery Information

7.5 References

- a) References from vendor customers that have a history of using the proposed product to confirm effectiveness in protections and success in recovery/re-use.
- b) Two (2) actual deployment experiences of the proposed system within the last Five (5) years

Appendices:

Appendix A. – Order Quantity

Appendix B. – Water-Filled Barriers specifications

Appendix C. - Deployment/Recovery/Training Detailed information

Appendix D. - RDFPS total weight – Trailer Details

Appendix E. – Warranty

Appendix F. – Delivery Schedule

PART 3: FORMS

FORM B Status in Relation to Interlake Reserves Tribal Council

Water Filled Barrier Rapid Deployment
RFP for Flood Protection Systems RFP # 324335

Failure to submit this Form as part of your Proposal shall result in Proposal disqualification and it will receive no further consideration.

Name: LAYFIELD CANADA LTD

Mailing Address: UNIT 2, 117 BASALTIC ROAD
Street Address: UNIT 2, 117 BASALTIC ROAD
City, Province: VAUGHAN, ON, L4K 1G4
Telephone/Fax: (905) 761-9123 / (905) 761-0035

Part 1: Disputes or Pending Disputes with Interlake Reserves Tribal Council

Do you or your proposed subcontractor(s) have any dispute or pending dispute with the Interlake Reserves Tribal Council?

Yes or No (circle the answer that applies to you)

If your answer is "Yes" please describe:

Part 2: Monies owed to Interlake Reserves Tribal Council

Do you or your proposed subcontractor(s) owe any monies to Interlake Reserves Tribal Council that are overdue, in arrears or otherwise delinquent?

Yes or No (circle the answer that applies to you)

If your answer is "Yes" please describe:

Part 3: Conflict of Interest

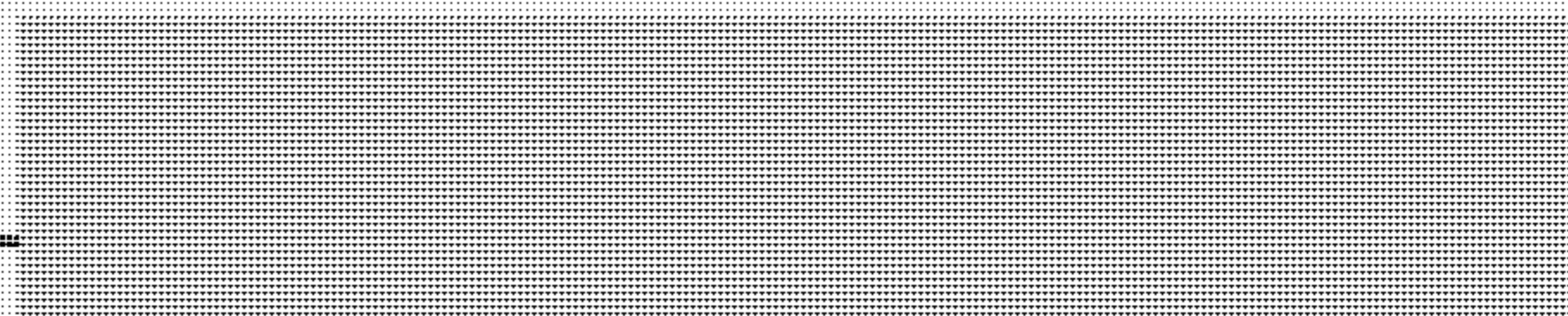
Is there a conflict of interest or possible conflict of interest or perceived conflict of interest that would exist if you were to provide the Services either directly or through a subcontractor?

Yes or No or Not sure (circle the answer that applies to you)

If your answer is "Yes" please describe:

Authorized representative

RYAN PARISH
Printed name



MARCH 18, 2015
Date

7.0 TECHNICAL SUBMISSION

7.4 Product Specifications-Submitted in accordance to and in the same order as the Product Specifications (Part 2 of this RFP) for the following Items

- 7.0 - Order Quantity
- 8.0 - Technical Information
- 9.0 - Trailer Specifications
- 10.0 - Warranty
- 11.0 - Technical Support and Training
- 12.0 - Delivery Information

Product Specifications

1.0 Order Quantity;

1.1 The Rapid Deployment Flood Protection System

a) The overall system – Will consist of a water filled barrier rapid deployment flood protection system (AquaDam) to be supplied within trailers. The overall system will be capable of protecting approximately 38,000 Lineal meters of vulnerable structures to various depths. The AquaDam will be capable of being configured multiple configurations and does not require being stacked or anchored.

b) Order Quantity

- i. Approximately 38,000 Lineal meters of 450mm AquaDam capable of holding back 300mm of water (150mm of freeboard) with little to no seepage.
- ii. The Supply of 20 trailers with each trailer having a minimum storage capacity of 900lineal meters of 450 diameter tubes.

2.0 Technical Information

2.1 The RDFPS shall be capable of:

a) Mobile systems:

- RDFPS with 450mm size product – Each independent mobile unit will be capable of protecting a minimum of 900 lineal meters of structures.
- Each unit will contain all equipment and materials necessary to fully deploy the system. Each mobile unit will be a self-contained pull-type trailer that carries all material and equipment necessary to deploy the system to protect the structures with minimal resources.
- The system will be capable of protecting each structure within approximately 3 hours from the time of site deployment with a crew of 4 persons on a somewhat irregular ground surface that may not be completely cleared of snow and ice.

- b) The AquaDam system will be re-usable and will be cost effective to salvage for re-use; Proposal will provide information on life expectancy of system. **(See Appendix C)**
- c) All mobile trailers will include all necessary dam system components, to rapidly deploy the system including, but not limited to water-filled barriers, pumps, valves, start tubes, hoses, straps, chocks, camlocks, adaptors, ball valve adaptors, hydrant valve adaptors, camlok fill hose, camlok suction hose, camlok reducer adaptors, and strainer basket assembly.
- d) All mobile trailers will include all necessary support tool equipment, to rapidly deploy the system, including but not limited to hand tool box, 1- 3 piece pipe wrench set, 2 multi screwdriver set, 1-2 piece crescent wrench, pliers set, fire hydrant wrench, 5 gallon gas cans, 500 watt generator, 2-3in water pump, 2-25ft extension cords, 100ft industrial garden hose, 1-2 wheel dolly, 20 oz hammer, 5lb mallet, 25' measuring tape, 100ft wheel measuring tape.
- e) All mobile trailers will include all necessary safety equipment to rapidly deploy the system, including, but not limited to first aid kit, 5lb. fire extinguisher, 4-reflective safety vests, 6-18" traffic cones, 2-LED Emergency work lights with stands LED flashlight c/w chargers.
- f) All mobile trailers will include all necessary emergency repair kits to deploy should the situation of repair being needed occur.
- g) All systems will have multiple fill and emptying ports per water filled barrier for ease of recovery and to eliminate flooding risk to protected structures during recovery.
- h) Systems will be capable of withstanding moderate debris and ice damage. **(See Appendix C)**
- i) Systems will be repairable during usage. **(See Appendix C)**
- j) Systems have demonstrated effectiveness in flood response and will be capable of withstanding freeze-thaw cycles. **(See Appendix C)**
- k) Systems will be stable and will have sufficient factors of safety against sliding and overturning. Engineering stability calculations for any proposed system will be supplied. **(See Appendix C)**
- l) The AquaDam is not a stacked or anchored system; therefore engineering information regarding AquaDams being anchored or stacked is not applicable.
- m) All pumps, hoses, and other RDFPS related equipment/materials must be heavy duty quality.
- n) The AquaDam system is not a stacked system and does not require being strapped or anchored, however, each AquaDam unit can be interlocked together seamlessly and is also capable of curving and 90 degree angles using multiple configurations.
- o) Systems will be capable of being deployed on somewhat irregular ground surfaces.

2.2 We have included detailed information addressing each of the requirements identified above in 2.1: **(See Appendix B, C, D)**

3.0 Trailer Specifications

3.1 The Rapid Deployment Flood Protection System will meet the following specifications as detailed below: (See Appendix D)

- a) Trailer style – Steel framed enclosed ball style cargo trailer. Round roof design.
- b) Each trailer will have the ability to store 900 lineal meters of Tubular Dams and comes fully stocked with all the necessary materials and equipment for the deployment of the system.
- c) Overall trailer Box Length – minimum 17.0 ft. and not greater than 21.0 ft.
- d) Overall trailer Width – minimum 7.0 ft. and not greater than 9.0 ft.
- e) Axles – Tandem spring axle (each axle >5000 lb, overall unit > 9900 GVWR).
- f) Interior – Full steel chassis including 24" on center frame, walls and ceiling. Formed steel cross members on 16" centers.
- g) Exterior – Minimum 0.040 aluminum exterior walls. will have minimum 16" rock guard and trim at front of trailer
- h) Floor – Minimum 3/4" treated plywood
- i) Under carriage – Full undercoated frame
- j) Entry – Double swing barn style rear door with 32" side access escape door
- k) Locks – All doors will have a locking system
- l) Jack – Minimum 8000lb drop jack
- m) Hookup – 2- 5/16" ball with safety chains. will have 4 wheel electric brakes with breakaway system and battery
- n) Lighting – Full DOT certified digital LED lighting
- o) Tires – ST225/78D15 (or equivalent) with full size spare and have aluminum (or equivalent rust resistant materials) teardrop style fenders
- p) Spare tire mounted on wall
- q) Trailer will have:
 - o Sufficient commercial grade shelving to store the water-filled barriers valves and other related equipment
 - o Sufficient commercial grade hoses/anchors to hang hoses
 - o Containment devises for pumps

3.2 We have included detailed information addressing each of the requirements identified above in 3.1

- o **See Appendix D**

4.0 Warranty

4.1 We will provide the warranty coverage specified in Section 12.00 of the Agreement upon award of contract as per RFP information has identified

4.2 We have provided details about the warranty coverage for the major components of the RDFPS and identified how its warranty coverages will meet and/or exceed the requirement specified in Section 12.00 of the Agreement

- o **See Appendix E.**

5.0 Technical Training and Support

5.1 We **will** provide a training session on the actual deployment of the product/system in Winnipeg, Manitoba for approx. 40 persons, upon award of contract as per RFP information has identified

5.2 The training session for the system deployment **will** be completed by March 30th, 2015. We have indicated the date and location on which the training session has been offered to Manitoba in the space provided in Section 6 of the Offer Letter (Form A).

5.3 The Training **will** be conducted indoors

5.4 The Training **will** go through the entire deployment and recovery process, maintenance procedures and all other activities necessary for deployment. Maintenance and long term management of the system

5.5 We **will** include information on the entire deployment and recover process, maintenance procedures and all other activities necessary for deployment, maintenance and long term management of the system

- ***See Appendix D – further any additional information requested will be provided at the training session***

6.1 Delivery

6.2 One Hundred percent (100%) of the Rapid Deployment Flood Protection Control System must be delivered by April 30, 2015. (See Appendix F)

6.3 We have indicated the dates(s) on which the RDFPS **will** be offered to Interlake Tribal Council for delivery in the spaces provided in Section 7 of the Offer Letter (Form A)

7.1 Insurance and Workers Compensation Insurance

7.2 We **will** provide the specified Insurance coverage as per (Part 4, section 10.00 and 11.00 of this RFP) Proof of insurance and WCB **will** be provided as per (Part 1. Section 15.3 of this RFP) for acceptance of contract award

**Pages 471 to / à 472
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(d), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

Appendix A.

1.0 Order Quantity;

1.2 The Rapid Deployment Flood Protection System

- c) The overall system – Will consist of a water filled barrier rapid deployment flood protection system (AquaDam) to be supplied within trailers. The overall system will be capable of protecting approximately 38,000 Lineal meters of vulnerable structures to various depths. The AquaDam will be capable of being configured multiple configurations and does not require being stacked or anchored.
- d) **Order Quantity**
 - i. Approximately 38,000 Lineal meters of 450mm AquaDam capable of holding back 300mm of water (150mm of freeboard) with little to no seepage.
 - ii. The Supply of 20 trailers with each trailer having a minimum storage capacity of 900lineal meters of 450 diameter tubes.

Appendix B.

The AquaDam is constructed from two components, an inner and outer tube. The inner tube is made from 10 mil black polyethylene. The outer tube (or skin) is made from black woven geotextile fabric. The specification for the geotextile fabric is detailed in the table below.

OUTER SKIN - WOVEN GEOTEXTILE FABRIC

	Woven Geotextiles - Metric Values ¹	
	ASTM	LP 315
Grab Tensile (N)	D4632	1400
Elongation (%)	D4632	15
Trapezoid Tear (N)	D4533	533
CBR Puncture Strength (N)	D6241	4450
AOS (Microns)	D4751	425
Permittivity (sec ⁻¹)	D4491	0.05
Weight (g/m ²) (Typical)	D5261	214
UV Resistance (500 hrs.)	D4355	70
Roll Size (m) (Typical)		4.6 x 91 5.3 x 79
Roll Weight (kg) (Typical)		100
<p>Note¹ - The physical properties provided in the table above are Minimum Roll Average Values or otherwise indicated.</p>		

AQUADAM SPECIFICATIONS

AQUA DAM Height	Layflat Poly Tube	Body 15' LP 315 Panel Numbers	Body 15' LP 315 Panel Length	Body 15' LP 315 Line down	Layflat Body	Collar 15' LP 315 Panels	Collar Length	Collar Line Down
1.5' x 100'	42"	7	12' 9"	65"	61"	1	12' 2"	61"

AQUA DAM Height	Poly Tube out of each	Poly Tube out the back	Closed end webbing	Top webbing	Bottom webbing	Wooden Core Dimensions
1.5' x 100'	6'	3'	No	No	No	6" x 6" x 8'

Appendix C

Deployment, Recovery, and Maintenance Guidelines

NOTE Prior to engaging in the installation of AquaDams, it is expected that all safety precautions will be taken

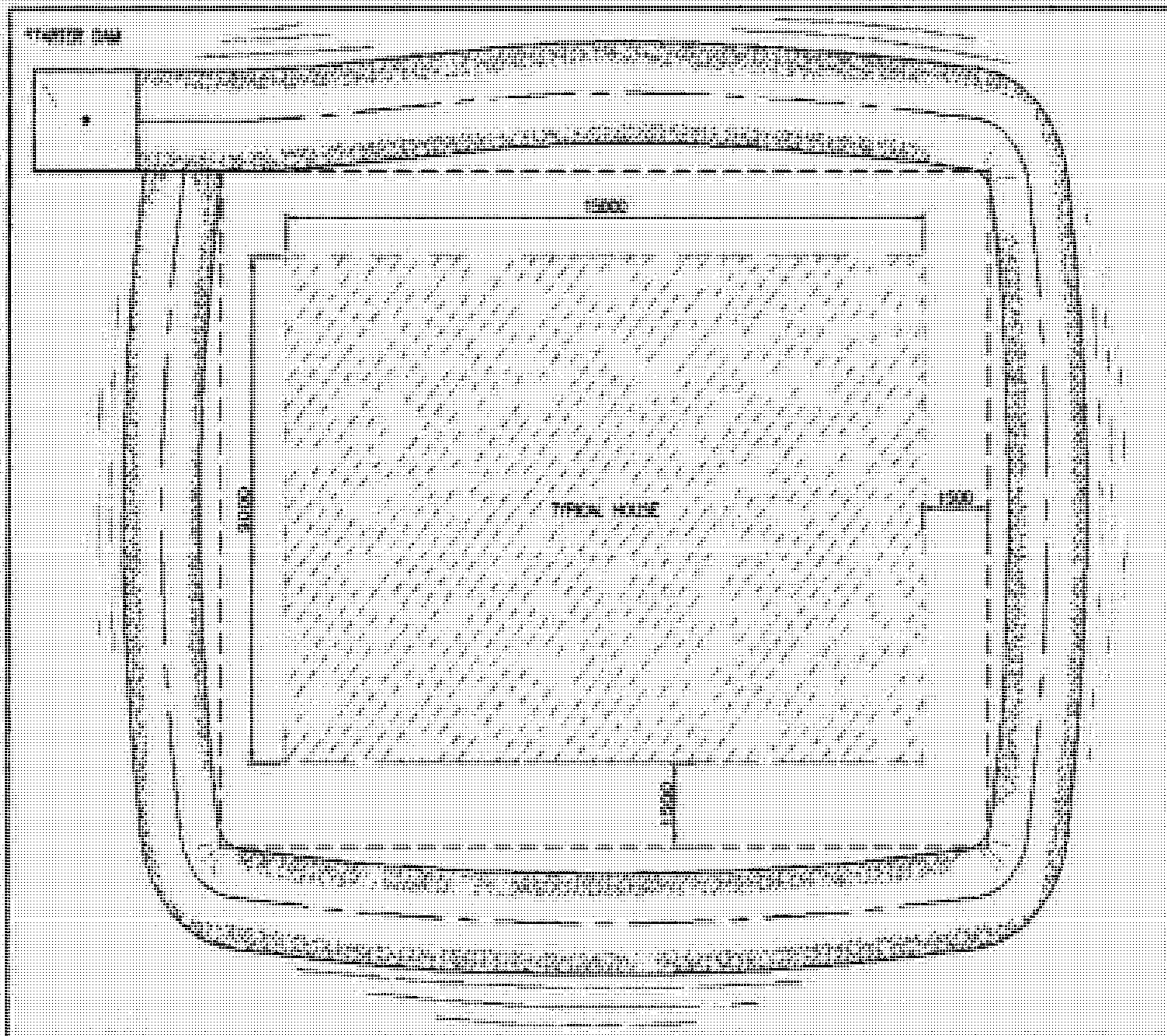


Figure 1 - Typical AquaDam configuration around a structure

Deployment

1. Locate Dam Alignment and Deploy Starter Dam

Transport the structure to the installation point. Unpack and remove any shrink-wrap or rope that may be securing the AquaDam Water Structure, with scissors, carefully. Be sure not to snag or puncture the polyethylene inner tubes as this would result in leaks. Use extreme caution during the transportation and installation of AquaDam structures. While the outer geotextile is very tough, dragging of the AquaDam during transportation, or while full or partially full, may cause damage to the geotextile and possibly the inner tube.

In flood control applications the AquaDam Water Structure(s) are typically installed in the dry. Place the "Starter Dam" at the high point of the area to be protected. Once positioned and filled, the Aqua Dam Water Structure can be inserted into the coupling collar of the "Starter Dam". Insert the discharge hoses from the water pump into the polyethylene 'inner tubes', and gather up the loose polyethylene around the hoses and secure with tape. It is important that the 'inner tubes' be filled at the same pace (simultaneously). Be sure there are no kinks in the discharge lines from the pumps, as this will cut the pump capacities by 50-75%.

2. Build Water Control Structure (AquaDam)

Once the "Starter Dam" has been filled use the collar from the "Starter Dam" position the AquaDam Water Structure directly behind and inline with the filled section and unroll about six feet of the new section.

Gather up four or five feet at the end of one 'inner tube', lightly twist it or bunch it up, and wrap with tape, see **Figure 2(b)**. Repeat with the other 'inner tube'. This will allow the 'inner tubes' to be easily inserted and pulled through the slits on top of the master tube-coupling collar.

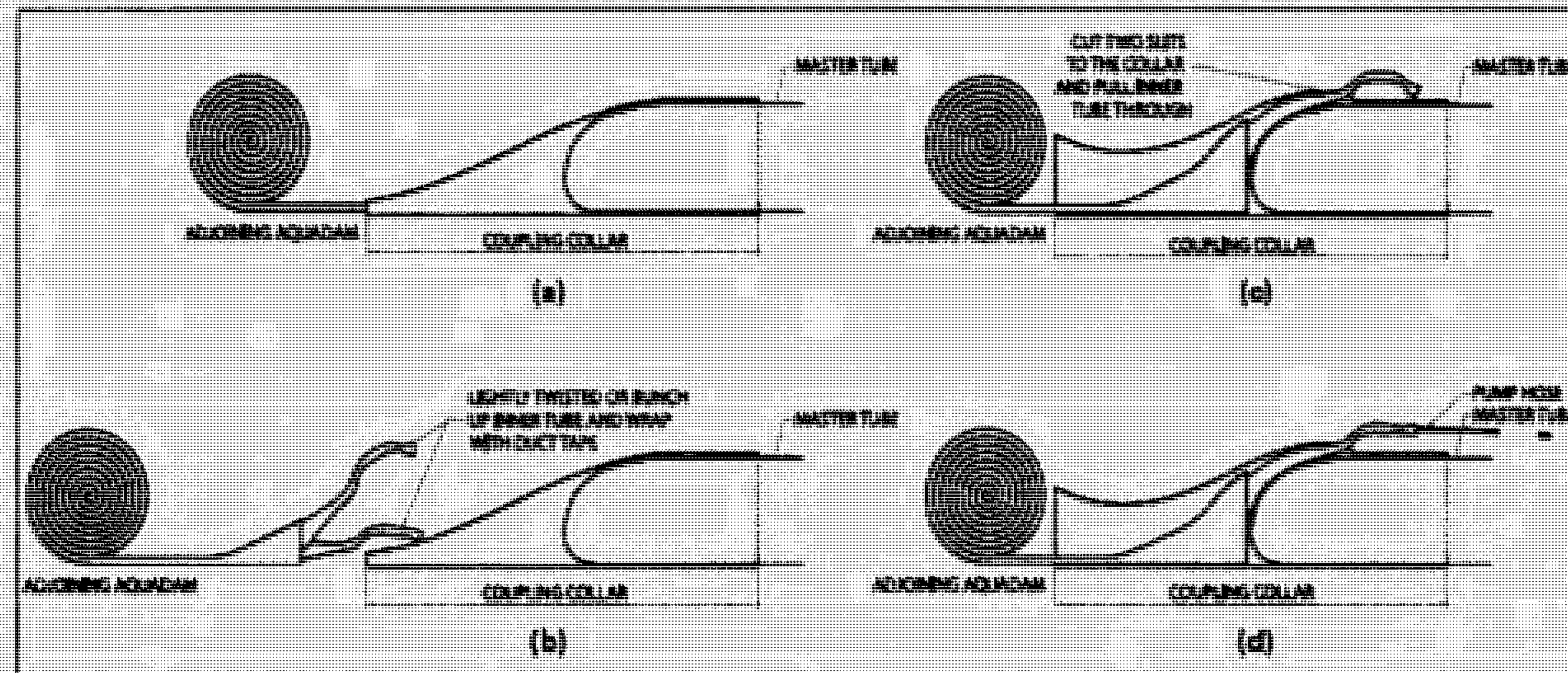


Figure 2 - Starter-to-AquaDam Collar Connection

Carefully cut two slits in the collar perpendicular to the length of the filled "Starter Dam" tube. Each slit should be large enough to accommodate the wrapped 'inner tubes'. The two slits should be positioned midway between the end of the coupling collar and the filled master tube up on the filled section. Again be careful not to cut the filled tubes of the first section.

Insert the wrapped right 'inner tube' through the slit on the right side of the coupling collar and the wrapped left 'inner tube' through the slit on the left side of the coupling collar; see **Figure 2(c)**. This is done by working your way inside the coupling collar, pushing the 'inner tube' toward the slit and having a second person reach through the slit and grab the tube and pull it through.

The 'inner tube' should be pulled up through the slit, about three to four feet. Push and pull the 'outer tube' fabric inside the coupling collar and around the 'inner tubes' as best possible, especially on the bottom side. The new section should be totally enclosed by the coupling collar.

Remove the tape from around the twisted 'inner tubes', insert the discharge hoses deep into the unfilled 'inner tubes' and secure with duct tape (see **Figure 2(d)**). Insert the pump hoses and secure them. Be sure there is extra master tube material and 'inner tube' material inside the coupling collar to ensure a close fit with the end of the filled structure when filling of the new structure begins.

At this point the AquaDam Water Structure can be unrolled to match the area requiring flood protection. Once the dam has been unrolled to its desired footprint insert the discharge hoses from the water pump into the polyethylene 'inner tubes', and gather up the loose polyethylene around the hoses and secure with duct tape, if necessary.

Make sure the water pumps are full of gasoline and a spare five-gallon gasoline can is stored nearby on land. It is very important that the 'inner tubes' be filled rapidly and generally at the same pace (simultaneously). Be sure there are no kinks in the discharge lines from the pumps, as this will cut the pump capacities by 50-75%.

When installing an AquaDam Water Structure it may be necessary to insert sandbag chokes, intermittently along the length of the structure, if a slope runs parallel to the water structure.

When the second section is filled, the water hoses can be removed from the 'inner tubes'. The tubes are rewrapped with tape tightly and in such a manner that the tubes will stand upward by themselves. Remember the 'inner tubes' are now on top of a berm, above water level, and lying flat on the ground as was the case for the first section. Water could easily leak out of the 'inner tubes', if they were allowed to lay flat on the surface of the master tube. Keeping the inlet tubes standing erect and taped should be a priority and regularly checked.

Monitoring while In-Service

There are four important observations that should be made on a regular basis.

1. Leaks in the Aqua Dam;
2. Leaks under the Aqua Dam;
3. Infill tubes that have fallen over and are leaking;
4. Rolling due to change in water levels.

Most leaks are of such a nature that they are resolved simply by pumping additional water into the structures on a regular basis. Identify which of the tubes is leaking, untie and unwrap the 'inner tube' and insert the discharge hose from the water pump and fill it. Punctures up to the size of 1" diameter should be able to be handled in this matter. For punctures larger than this please contact your local Layfield representative.

Recovery and Storage

The procedure(s) to drain and disassemble an AquaDam Water Structure can vary, depending on location of AquaDams desire to control the release of water.

Prior to the commencement of the disassembly of AquaDams it is critical to understand what the goals of disassembly are, such as:

- Salvaging the dam quickly without risk of flood damage to nearby property
- Salvaging the dam in a controlled manner when flood damage to property due to rapid draining is a possibility.

AquaDam set-up along the side of a road where there may be a ditch and no structures around to flood out could normally be drained using Method # 1 as noted below.

AquaDams to be disassembled that are set-up around a house or building can be drained using Method #1 or #2 depending on where the water inside the AquaDam is likely to go.

Recovery and Storage Method #1 – Rapid Draining

Use this method if controlling the water coming out of the AquaDam is not a concern.

1. Remove Tape from Fill Tubes

Remove all the tape from the fill tubes on every section of AquaDam that is desired to be deflated, removed and salvaged including the Starter Dam.

It is good practice to flop the fill tubes to the side of the AquaDam for ease of water to escape out of the AquaDam

2. Untie Starter Dam

Untie the rope that is located in the middle of the "Starter Dam". The fill tubes will need to be pulled down to the ground from inside the collar. Once the fill tubes have been pulled out from the collar, then AquaDam Starter dam and all other dams will begin to lose water.

3. Remove Fill Tubes from Coupling Collar

Typically, 90% of the water will have drained out of the AquaDam(s), without needing assistance. Once the AquaDam has substantially drained, remove the fill tubes out of the coupling collar and lay on the ground.

4. Drain and Check for Damage

Prior to re-rolling the AquaDam onto the wood core, assess the AquaDam for damage and to fix any damage to the AquaDams with the patch material provided. If the AquaDam has debris or has chunks of mud and dirt on the outer shell, it would be good practice to remove these items at this time. Check the coupling Collar and check that it is in acceptable condition. If the holes in the collar are ripped or too large, it would be advisable to reverse the collar at this time

5. Re-Roll and Store

The Rapid Deployment Flood Protection Systems are provided with a rewind cart for the purpose of rolling the AquaDams back onto the wood core and storing it back in the trailer. The rewind cart has a hand operated crank and elevates the AquaDam, removing all the water out of the AquaDams at the same time as rewinding the AquaDam back to pre-use condition.

Starting at the coupling collar at the end of the AquaDam, fold the excess collar back onto the End of the AquaDam. It is very important to not rewind the collar without winding the end of the AquaDam at the same time as it will pull the collar off of the AquaDam. Re-wrap the Collar and AquaDam around the wood core that has already been placed and secured in the winding cart. Two people to lift the end of the AquaDam, and one person to operate the hand crank. Begin operating the hand crank on the winding cart and be sure the wheels on the winder are not locked. Once the AquaDam has been rewound, rope has been provided for the purpose of securing the fill tubes and keeping everything together on the core.

It may be desirable to check the AquaDam in again for damage if the AquaDam wasn't properly inspected. Unrolling the dam on a clean surface, checking it again for damage, and re-rolling it with the rewind cart can clear up any uncertainties.



Figure 3 - Hand Operated AquaDam Rewind Cart - Front View



Figure 4 - Hand Operated AquaDam Rewind Cart - Rear View

Removal & Storage Method #2 – Controlled Release of Water from AquaDam

Use this method if controlling the water coming out of the AquaDam is a concern. Begin by pumping the water out of the last AquaDam installed, and continue to pump out the water from each successive AquaDam until the Starting Dam is reached.

1. Remove Tape, Pump water out

Remove the tape from the fill tubes of the last AquaDam installed. Insert a 2" intake hose into the inner tube of the AquaDam. The strainer basket will need to be removed and the end of the suction hose should be taped to avoid causing damage to the AquaDam inner tube. Using the 2" water pump provided, pump the water out from either side of the AquaDam and discharge the water to a nearby drain or ditch. Once the majority of water has been pumped out, remove the hose and all tape that maybe still be on the fill Tubes.

2. Remove Fill-tubes from Coupling Collar

Once the AquaDam has substantially drained, remove the fill tubes out of the coupling collar and lay on the ground to allow for the remaining water to escape out of dam.

3. Drain, and Check for Damage

Prior to re-rolling the AquaDam onto the wood core, assess the AquaDam for damage and to fix any damage to the AquaDams with the patch material provided. If the AquaDam has debris or has chunks of mud and dirt on the outer shell, it would be good practice to remove these items at this time. Check the coupling Collar and check that it is in acceptable condition. If the holes in the collar are ripped or too large, it would be advisable to reverse the collar at this time

4. Re-Roll and Store

The AquaDam Rapid Deployment Flood Protection Systems are provided with a rewind cart for the purpose of rolling the AquaDams back onto the wood core and storing it back in the trailer. The Rewind cart has a hand operated crank and elevates the AquaDam removing all the water out of the AquaDams at the same time as rewinding the AquaDam back to pre-use condition.

Starting at the coupling collar at the end of the AquaDam, fold the excess collar back onto the End of the AquaDam. It is very important to not rewind the collar without winding the end of the AquaDam at the same time as it will pull the collar off of the AquaDam. Re-wrap the Collar and AquaDam around the wood core that has already been placed and secured in the winding cart. Two people to lift the end of the AquaDam and one person to operate the hand crank. Begin operating the hand crank on the winding cart and be sure the wheels on the winder are not locked. Once the AquaDam has been rewound, rope has been provided for the purpose of securing the fill tubes and keeping everything together on the core.

It may be desirable to check the AquaDam in again for damage if the AquaDam wasn't properly inspected. Unrolling the dam on a clean surface, checking it again for damage, and re-rolling it with the rewind cart can clear up any uncertainties.

Life Expectancy of AquaDam

The Layfield flood protection systems, AquaDams, are reusable temporary coffer dams. The dams are simply unrolled, filled with water, emptied, and rolled back up. If care is taken when the dams are being emptied then they can be redeployed.

The AquaDam's outer skin is constructed using a back woven geotextile fabric. The inner tube of an AquaDam is also made from black polyethylene. The black pigment in these materials will protect them from UV exposure. Extended exposure greater than 6 months to UV light will begin to reduce the strength of the outer skin and therefore reduce the integrity of the AquaDam structure. It is therefore important to limit the exposure to UV light while in storage or in use. Proper protection will increase the life expectancy of the AquaDam. It is recommended that the AquaDams be kept inside the trailers and out of the light. The material will not degrade from being wet.

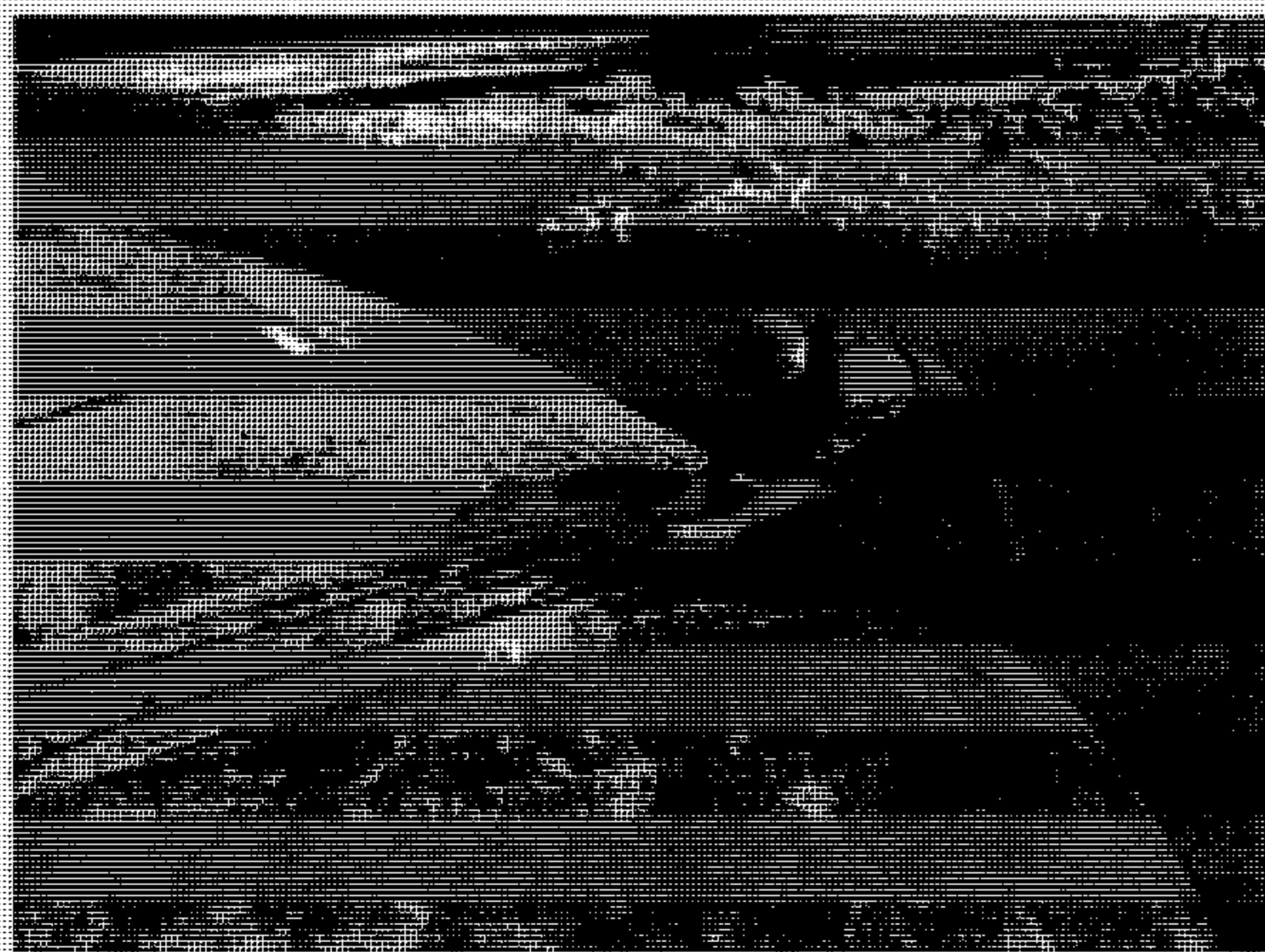
Installed Aqua Dams are durable and should last a long time providing a regular maintenance program is implemented. The sections installed should be monitored regularly for stability, possible leakage, and that rolling is not a concern. The first 12 hours is the most critical time.

There are four important observations that should be made on a regular basis.

1. Leaks in the Aqua Dam;
2. Leaks under the Aqua Dam;
3. Infill tubes that have fallen over and are leaking;
4. Rolling due to change in water levels.

Most leaks are of such a nature that they are resolved simply by pumping additional water into the structures on a regular basis. Identify which of the tubes is leaking, untie and unwrap the 'inner tube' and insert the discharge hose from the water pump and fill it. Punctures up to the size of 1" diameter should be able to be handled in this matter. For punctures larger than this please contact your local Layfield representative.

Repair Kit Instructions



1. Locate leak in AquaDam which consists of two inner tubes within a master woven geotextile tube. The inner tube is the one that needs to be patched.



2. Tools needed: pair of pliers, razor or pocket knife, heat to warm up the patch tape, example: small propane torch, automobile window defroster, automobile muffler with car running, sunlight, and cigarette lighter. Patch tape works best when warmed then placed on a clean, dry surface. Patch tape will stick on wet surface of inside black tube.



3. First person with pliers pinches outer material, and then lifts up. Second person with razor knife makes slit into outside material ONLY (approximately 4-6 inches long). Stick finger into slit to keep inside and outside material separated while enlarging slit. Use knife carefully as shown in first picture #2. DO NOT CUT or PUNCTURE INSIDE TUBE.



4. Hole is exposed on inside tube that has water leaking.



5. Frayed ends of knife slice of outer woven material needs to be cut off using scissors, razor knife, or torched. This will keep the frayed ends of outer material from adhering to tape.



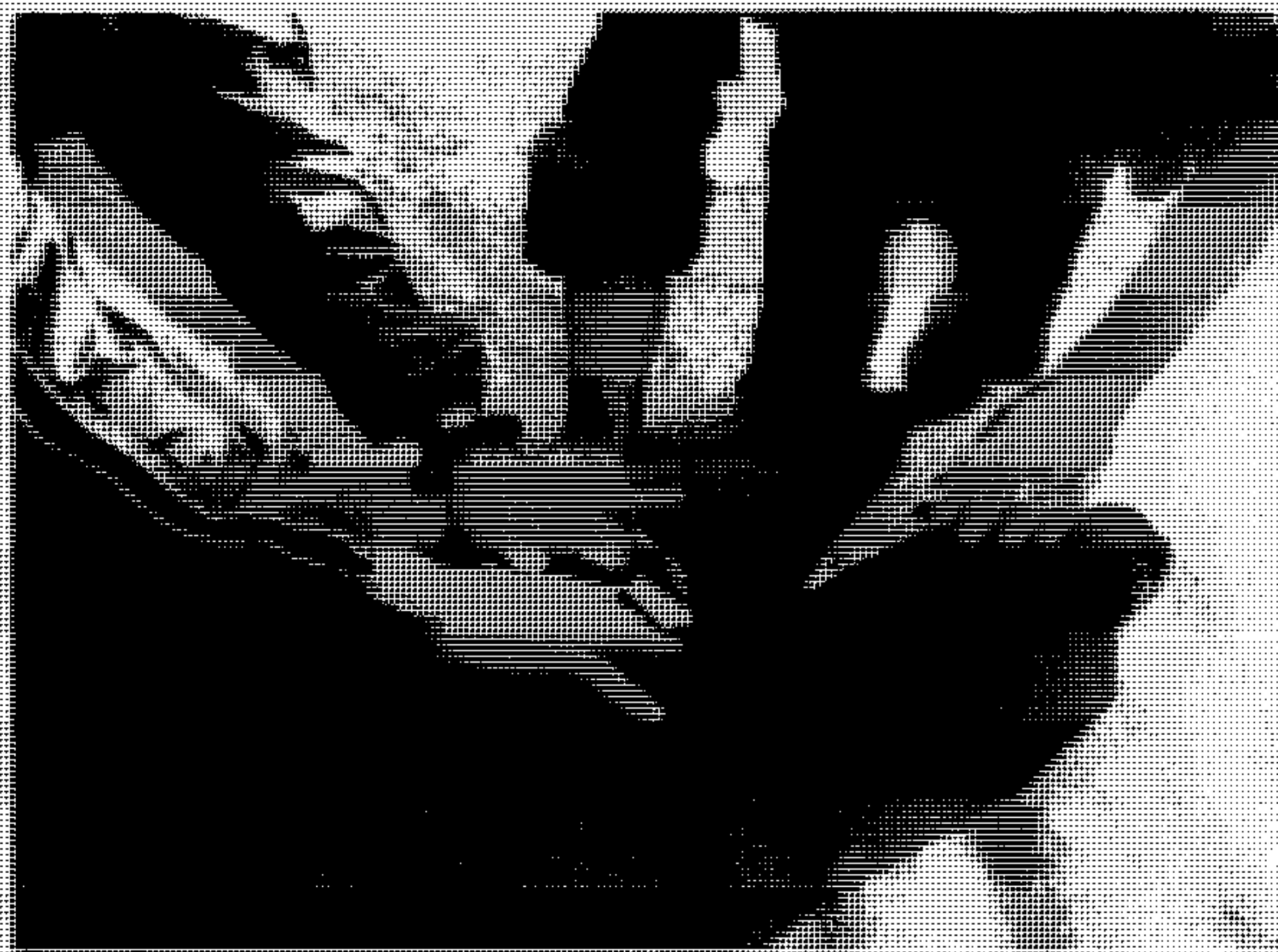
7. Measure and cut patch tape. Patch tape surround the hole plus the surrounding area on all sides. The slit in the outside geotextile woven material should be long enough to accommodate a piece (4" to 6") of patch tape. Warm with Patch tape will have clear pull-off plastic protecting the gray tape. The other side will be black, geotextile material. Use razor knife to cut. (Heat gray side of material with clear plastic in place). Separate corner of clear plastic to get corner starting to peel.

6. Area that needs to be patched has been prepared.



should

large
heat.



8. Place gray side down and start corner into slit in between the inside and outside tubes. Try to spread evenly. Work clear film halfway off patch tape.



9. Second half of tape may need to be reheated



10. Additional hands needed to hold the outside tube elevated while the other side of the patch tape is forced in between the other side of the hole that needs to be patched



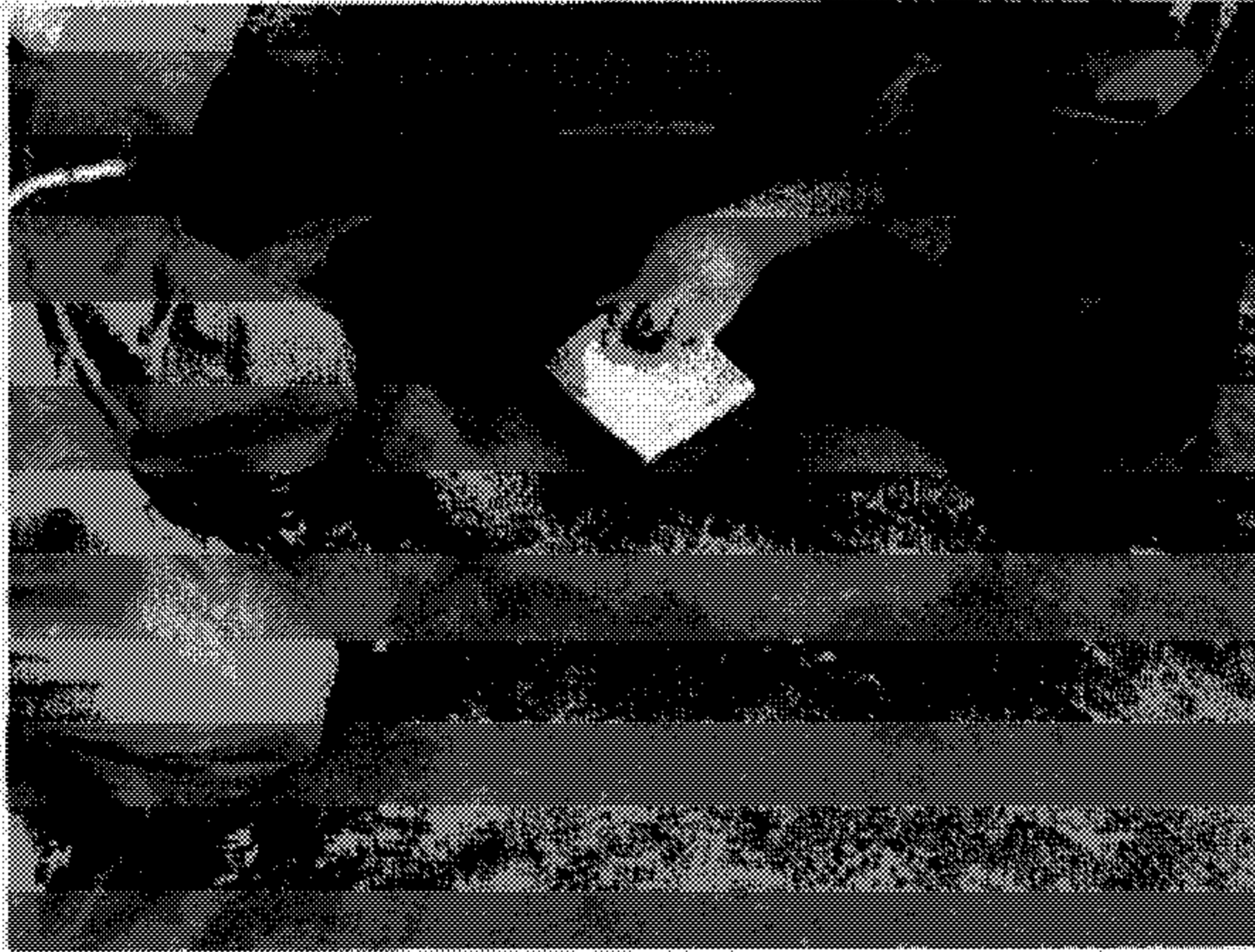
11. Pull off clear protective film. Tape needs to lay flat against the inside tube without creases. Evaluate your success. If still leaking, pull off and discard. Try again with new tape. Enlarge the slit in outside tube so that patch tape can be placed easier. Slit will not cause the outside tube to fail.



12. Smooth patch in place.

13. If second leak discovered repeat steps.



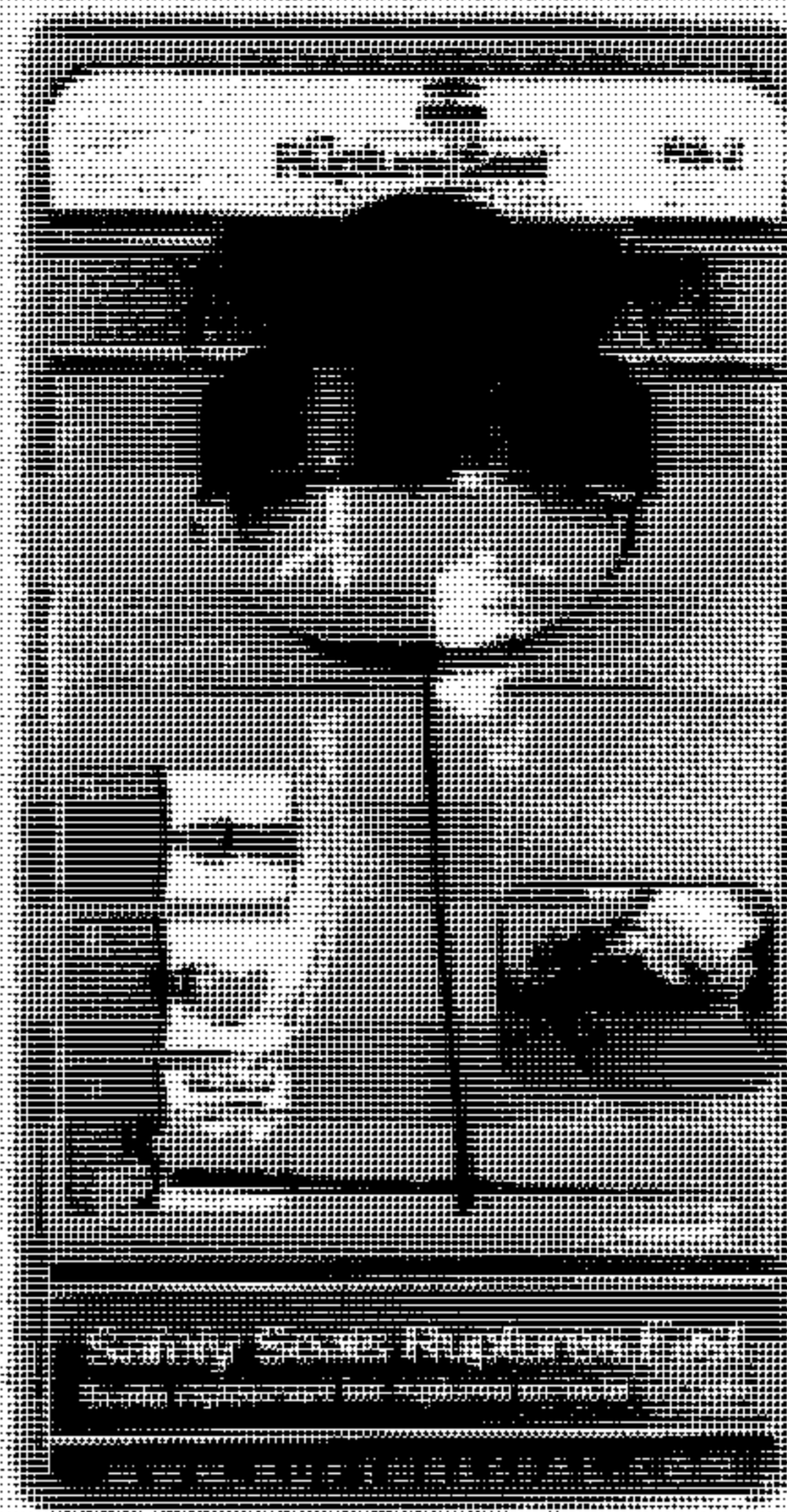


14. Cover outside slit with patch tape. (Optional – save your patch tape).



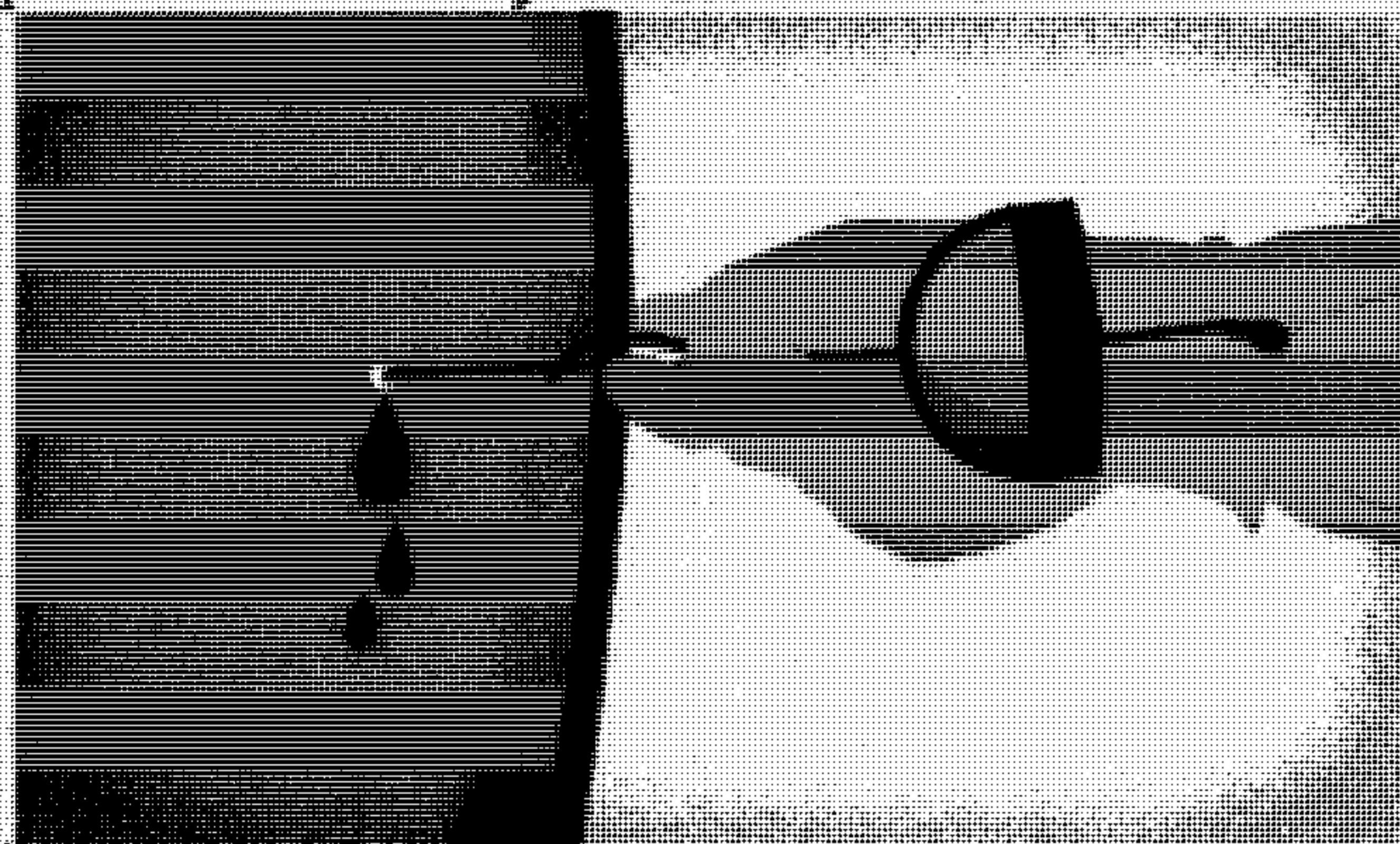
15. Completed patch job repair. Holes located on top of the AquaDam are the easiest to patch. Hole located on bottom cannot be patched until the AquaDam is emptied. The patch can be placed on the inside of the inside tube when the AquaDam is blown up with air.

Emergency Leak Repair Tool (Rupture Seal™) Instructions



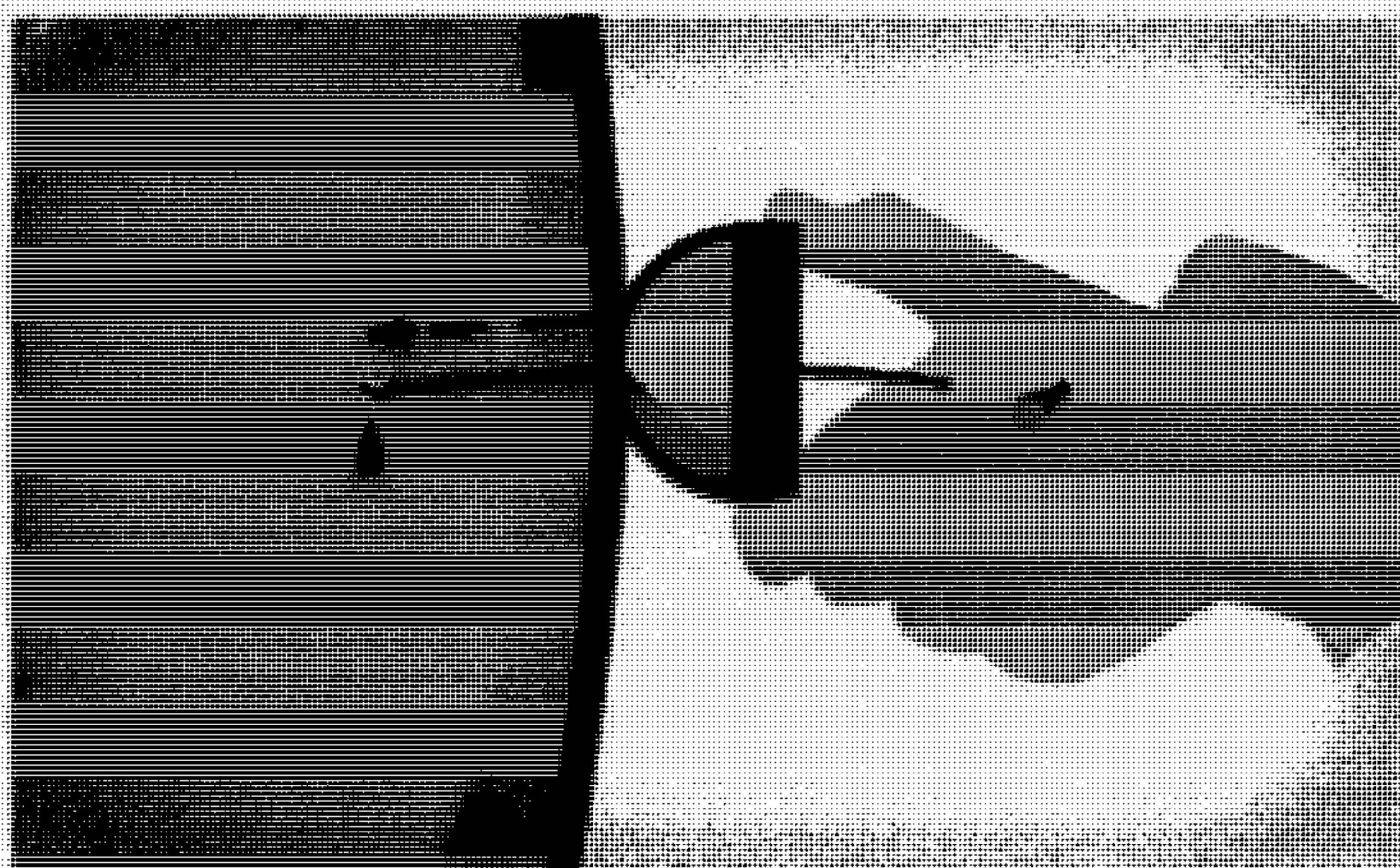
Step .1

Carefully cut away the outer shell of the AquaDam to expose the inner tube. Flip the pin so it is parallel with the nylon tie.



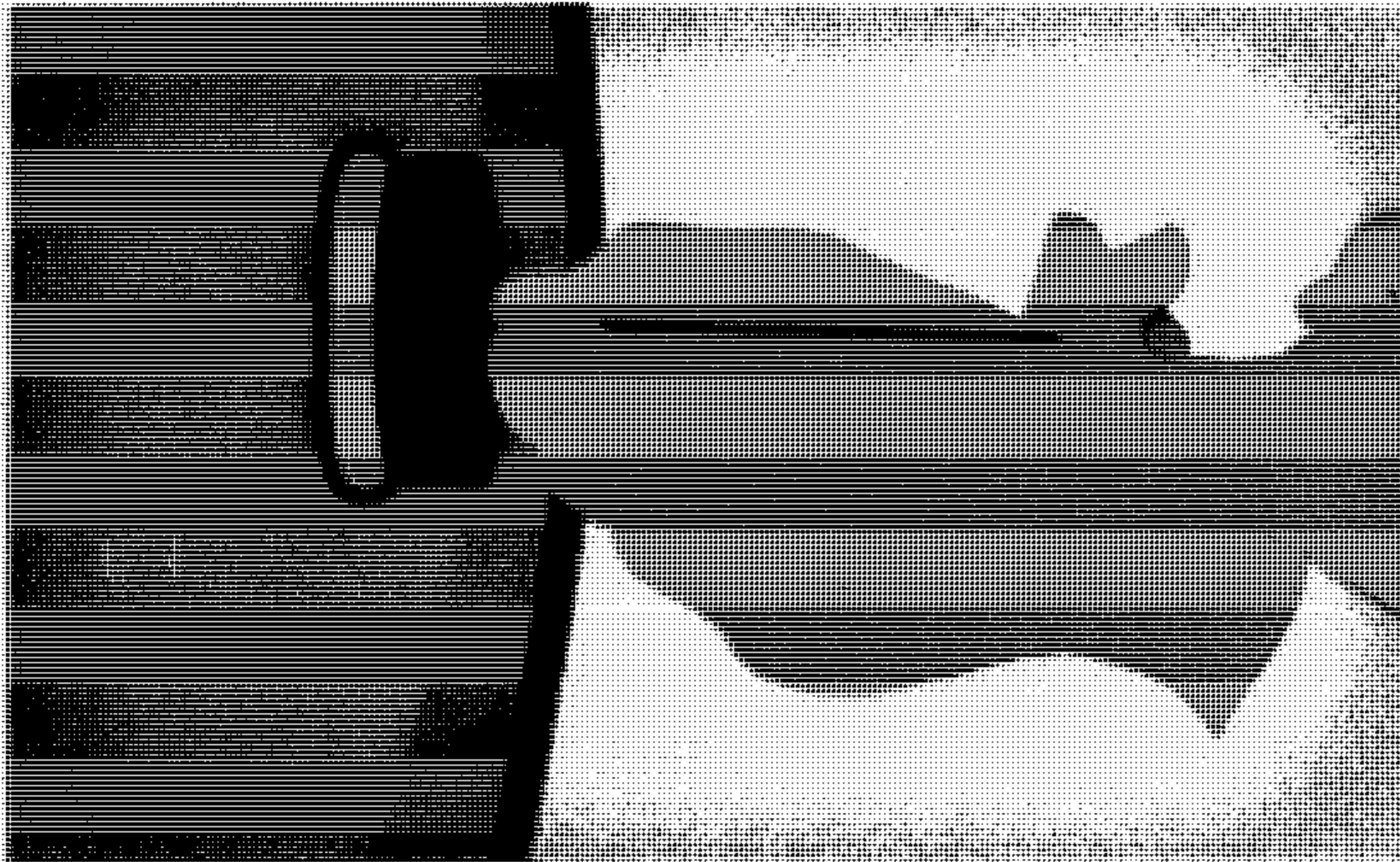
Step .2

Insert the pin into the rupture. Once the pin is in the rupture, quickly let go and drive the plug into the rupture, holding it in place to stop the flow of liquid.



Step 3

As you push the plug into the rupture, GENTLY pull on the handle. When the handle is fully extended and the clicking stops, the Rupture Seal™ is deployed.

**Step 4.**

The Rupture Seal should be removed prior to an AquaDam being re-rolled and stuffed into a trailer. After being removed, be sure to replace it with an AquaDam Patch kit tape.

Technical Training:

A Training session will be offered on March 13th, 2015 in Winnipeg Manitoba at the Winnipeg Environmental Remediation office.

A typical training session will be approximately 3-4hours in length and will go through the Rapid Response Flood Control System trailer and its contents, an in house demonstration on the proper deployment of an AquaDam as well as proper clean-up, storage and maintenance.

Layfield is committed to the success of the AquaDam product and is prepared to send a supervisor to assist for up to three days with the initial set-up crews for actual deployment as well as three days for clean-up and storage/ maintenance training once the flood threat has resided.

Layfield is available to be contacted at any time for support regarding the AquaDams and can be reached at 1-(800) 840-2884 from 8am to 7pm EST.

**Pages 488 to / à 493
are withheld pursuant to sections
sont retenues en vertu des articles**

20(1)(c), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

Winter Conditions – Debris and Ice

AquaDam installation is common practice in the winter months as the system has proven it can effectively withstand some of the toughest conditions a Canadian winter has to offer. This was certainly the case in Fort McMurray during the winter in 2014 when AquaDams were installed in December 2013/ January 2014 and remained in the Athabasca River for over 10 weeks. The AquaDam was successfully able to survive the freezing temperatures, withstand heavy water flows, and conform to the surrounding ice. The ice was able to bounce off on the AquaDam without causing damage as the transfer of energy from an object is well dispensed across the unit. A large part of the AquaDams ability to survive such long durations is the tough, protective outer shell, and thick inner tubing. An AquaDam can expand around sharp edges of ice as it can easily conform to the changes in ice and irregularities in sub-grade that occur. The AquaDam system can go through a freeze thaw cycles effectively without damage occurring to the dam structure. AquaDams are unique with regards to removing ice out of the inner tube as the open end of the tube can expand allowing for chunks of ice to come out during the removal process.



Figure 5 - AquaDam deployed in Fort McMurray Alberta, January 2013

Appendix D

Gross weight and size, per trailer unit of the system

A single Rapid Deployment Flood Protection System carrying the 450mm AquaDam product will be 8' wide x 18' long and fully loaded trailer. It will have the approximate total weight of 9,000 lbs.

We have included detailed information addressing each of the requirements identified in 3.1

All trailers to have the following features which meet or exceed the trailer specifications as noted in section 3.1 of the RFP:

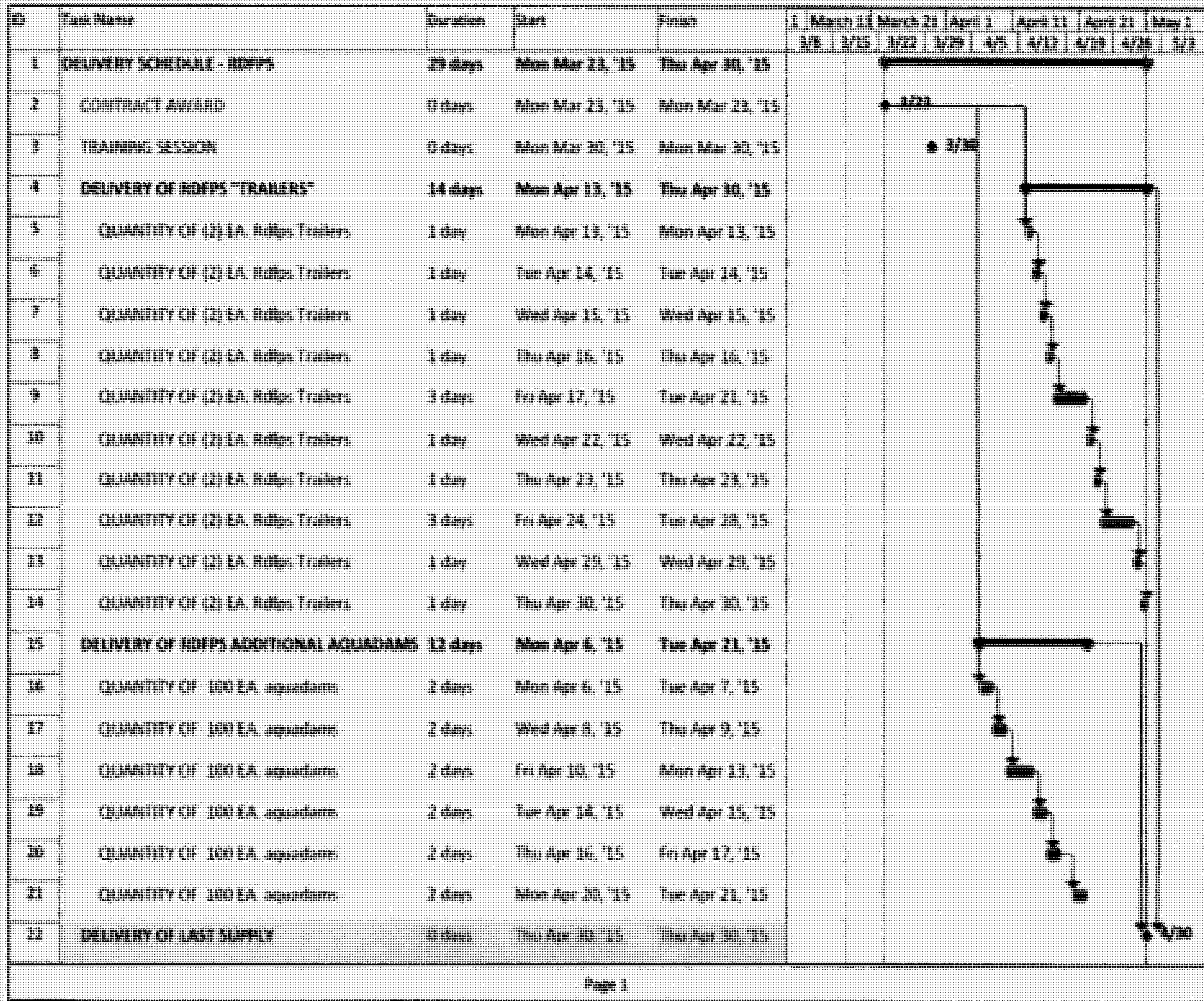
- Length and width of trailer box (18'x8')
- 5200 lb. spring axles
- STEEL TUBE MAIN RAILS
- CHASSIS CROSS-MEMBERS ON 16" CENTERS
- FORMED STEEL REAR HEADER
- WALL HAT POSTS 16" O.C.
- UNDERCOATED CHASSIS, PARTIAL SIDE POSTS, PARTIAL FRONT POST
- 36" SIDE ACCESS DOOR WTH HOLD BACK AND SAFETY SPRING CHAIN
- ROOF VENT
- SEEMLESS ONE PIECE ALUMINUM ROUND TOP ROOF
- .080 MILL FINISHED EXTRUDED ALUMINUM ROOF COVE
- .040 SMOOTH ALUMINUM EXTERIOR WITH COLOUR MATCHING SCREWS
- 5" SCREW PATTERN
- ADDITIONAL GUSSETS AT BACK DOOR FOR STRENGTH
- ALUMINUM FRAMED SIDE DOOR
- BOTTOM TRIM CAULKED ALL AROUND
- FINISHED 3/8" PLYWOOD WALLS
- ST225-75D15 WITH GREY POWDER COATED RIM
- ELECTRIC BRAKES ON BOTH AXLES
- TEAR DROP FENDERS
- BATTERY BREAKAWAY KIT
- DOT / CSA L.E.D LIGHT LENSE UPGRADE N/C
- DOME LIGHTS W/ WALL SWITCH
- 24" ATP STONE GUARD W/ J-RAIL FINISH AT FRONT OF TRAILER
- 35" HIGH VAPOR BARRIER
- CAM BAR LOCKING SYSTEM FOR REAR DOORS
- RV FLUSH LOCK DOOR UPGRADE WITH DEAD BOLT
- 3YR STRUCTURAL WARRANTY
- 5YR WARRANTY ON UPGRADED 3/4" ADVANTECH FLOORING
- 8000LB DROP LEG TONGUE JACK
- 5000 lb. recessed floor mounts x 14
- SPARE TIRE - ST225-75R15 WITH GREY POWDER COATED RIM
- Construction Grade work bench at front of trailer with top shelf and lower counter

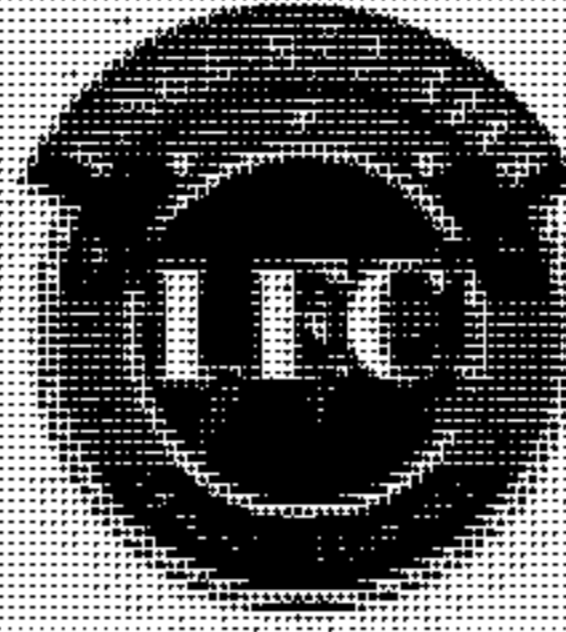
Appendix E

4.2 We have provided details about the warranty coverage for the major components of the RDFPS and identified how its warranty coverages will meet and/or exceed the requirement specified in Section 12.00 of the Agreement

Layfield being the manufacturer of the Aqua Dams **will** provide the required warranty set-out in Section 12.00 of the Agreement

Original Material and Equipment warranties **will** be provided to the owner for all other components as defined in Section 12.00 of the Agreement





201, 505 8 Ave SW, Calgary Alberta T2P 1G1
403-232-0909

RFP # 324335

ISSUE DATE: March 16, 2015

SUBMISSION DEADLINE: March 20, 2015, 12:00 Noon (Central Standard Time)

PROPOSAL – ENVELOPE 1

SUBMITTED BY:

INTERNATIONAL FLOOD CONTROL CORP.

201, 505 – 8 AVENUE S.W.

CALGARY, ALBERTA T2P 1G1

403-232-0909

www.internationalfloodcontrol.com

Page 499

**is withheld pursuant to sections
est retenue en vertu des articles**

20(1)(c), 20(1)(a), 20(1)(b)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

FORM A Offer Letter

Proposal for: Water Filled Barrier Rapid Deployment Flood Protection Systems RFP # 324335

1. Proponent:

International Flood Control Corp. (IFC)

Full legal name of entity making Proposal

Usual business name of Proponent (if different from above)

201, 505 - 8 Avenue SW

Street

Calgary,

Alberta

City

Province

T2P 1G1

Postal Code

403-508-2197

Facsimile number

403-232-0909

Telephone number

2. Contact:

Veronica Fraser

Contact Person

Business Manager

Title

201, 505 - 8 Avenue SW

Address

403-508-2197

Facsimile number

403-232-0909

Telephone number

veronica@internationalfloodcontrol.com

Email

3. Offer: We have examined the RFP for the RDFPS, including any addendums, in its entirety, made the necessary investigations and offer to provide RDFPS in accordance with terms and conditions set out in the RFP including the Agreement set out in Part 4 of the RFP for the price set out in the attached sealed Envelope 2.

4. Irrevocable: This Proposal becomes irrevocable on the Submission Deadline and is open for acceptance for [90] days after the Submission Deadline.

5. Execution of Agreement: If Interlake Reserves Tribal Council accepts this Proposal and the Proponent satisfies the conditions of acceptance, the Proponent is required and agrees to enter into an agreement with Interlake Reserves Tribal Council substantially in the form set out in Part 4 of the RFP with all the blank spaces therein filled in and completed by Interlake Reserves Tribal Council before signing.

6. Training Session: We offer to provide the training session on:

March 30, 2015 *

(insert date)

*The training session must be held prior to March 31, 2015.

We offer to provide the training session at:

S&J Construction, 100 West St. Paul Blvd, West St. Paul MB

(insert location)

7. Delivery: We offer to deliver 100% of the Rapid Deployment Flood Protection Control System by no later than:

March 31, 2015 *

(insert date, or attach a delivery schedule which adheres to the stated delivery timelines)

*Twenty-five percent (100%) of the Rapid Deployment Flood Protection Control System must be delivered by no later than March 31, 2015.

Failure to adhere to the delivery dates identified above shall result in Proposal disqualification.

8. Certification: The Proponent certifies that all the statements and representations made in this Proposal are true and accurate to the best of the Proponent's knowledge. IFC certifies that all the statements and representations made in this Proposal are true and accurate to the best of IFC's knowledge.

9. **Signature(s):** The Proponent or the Proponent's authorized representative(s).

Paul Vickers

Printed name

I have the authority to bind the Proponent.

Signature

March 17, 2015

Veronica Fraser

Printed name

I have the authority to bind the Proponent.

Signature

March 17, 2015

Date

s.20(1)(a)

s.20(1)(b)

s.20(1)(c)

RFP FOR WATER FILLED BARRIER RAPID DEPLOYMENT FLOOD PROTECTION SYSTEMS

RFP# 324335

TABLE OF CONTENTS

Form A Offer Letter	1
Table of Contents	4
Form B Proponents Information – Status in Relation to Interlake Reserves Tribal Council.....	5
Part 1 Instruction to Proponents.....	6
Part 2 Product Specifications.....	6
1.0 Order Quantity	6
2.0 Technical Information	6
3.0 Trailer Specifications	10
4.0 Warranty	11
5.0 Technical Training and Support	11
6.1 Delivery	12
7.1 Insurance and Workers Compensation Insurance	12
References	14

Pages 504 to / à 553
are withheld pursuant to sections
sont retenues en vertu des articles

20(1)(c), 20(1)(a), 20(1)(d), 20(1)(b)

of the Access to Information Act
de la Loi sur l'accès à l'information